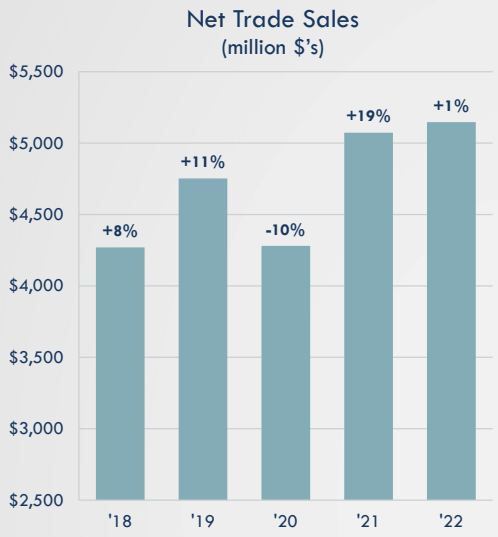
Financials

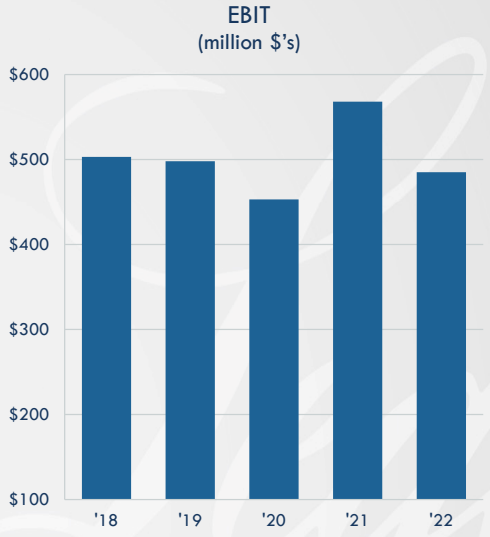
RECENT FINANCIALS

$'s in millions	2018	2019	2020	2021	2022
Sales:	$4,270	$4,753	$4,280	$5,073	$5,147
EBIT:	503	498	453	568	485
EBIT Margin:	*11.8%*	*10.5%*	*10.6%*	*11.2%*	*9.4%*
Earnings from Cont Ops:	358	324	294	381	310
EPS:	2.65	2.39	2.16	2.78	2.27
EBITDA:	639	690	642	755	665
EBITDA Margin:	*15.0%*	*14.5%*	*15.0%*	*14.9%*	*12.9%*
Cash from Ops:	440	668	603	271	441

- Amounts are from continuing operations and exclude non-recurring items. See Appendix - Non-GAAP Adjustments.
- 2018–2020 financial data has been adjusted to apply the effects of the change from LIFO to FIFO

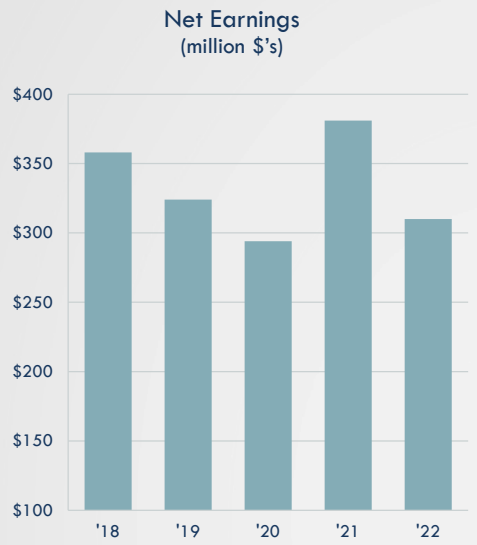
SALES AND EBIT

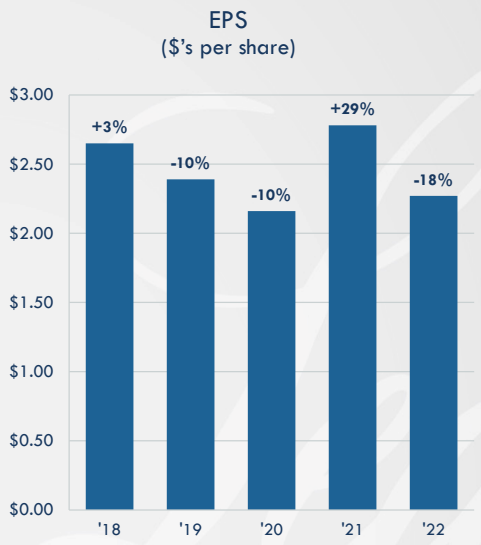




- Amounts are from continuing operations and exclude unusual items. See appendix for non-GAAP reconciliations.
- 2018–2020 financial data has been adjusted to apply the effects of the change from LIFO to FIFO

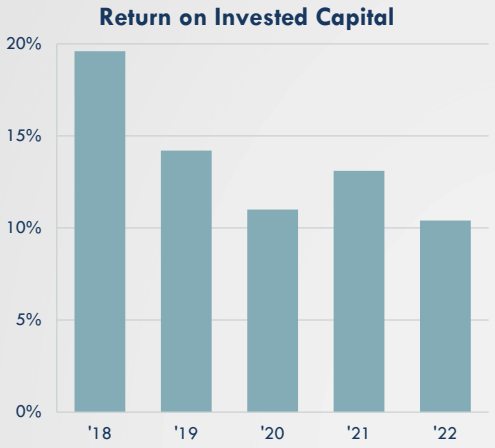
NET EARNINGS AND EPS

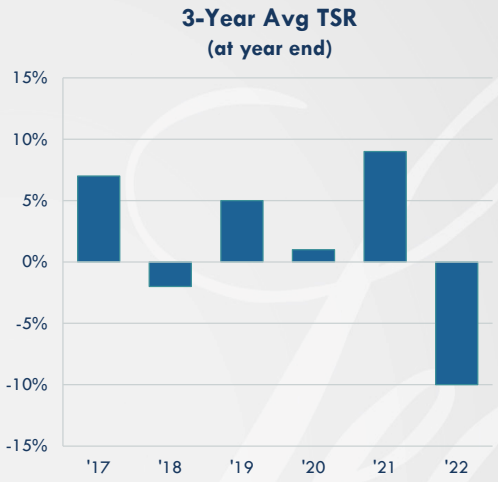




- Amounts are from continuing operations and exclude unusual items. See appendix for non-GAAP reconciliations.
- 2018–2020 financial data has been adjusted to apply the effects of the change from LIFO to FIFO

RETURNS AND TSR

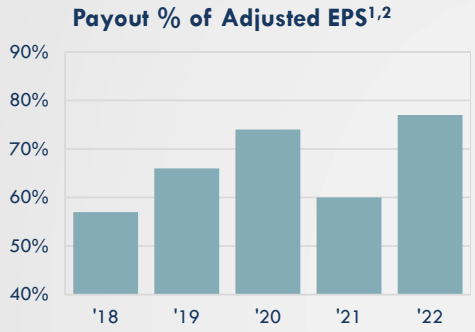


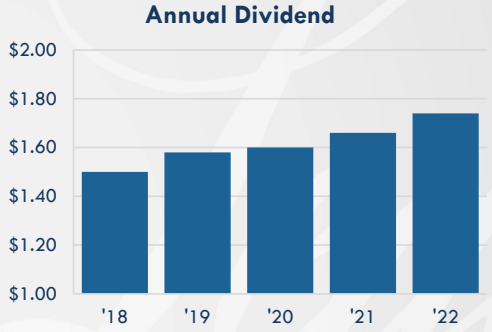


- See appendix for return calculation
- TSR assuming dividends continually reinvested
- 2018–2020 financial data has been adjusted to apply the effects of the change from LIFO to FIFO

DIVIDEND

- Dividend payout target is **~50% of earnings**
  - Actual payout will likely be higher in the near-term
- 52-year history of consecutive annual dividend increases
- **Dividend yield >6%**; one of the highest among the *Dividend Kings*





[1] EPS from continuing ops exclude unusual items; see appendix for non-GAAP reconciliations
[2] Adjusted to apply the effects of the change from LIFO to FIFO

56 Year Financial History

Income Statement -- Page 1

For the Fiscal Year	Income Statement: Net Trade Sales	Gross Profit [5]	SG&A [5]	Other Expense (Income)	EBIT [2 3 4]	Net Int. Exp.	Interest Income	Inc. Tax [2 3]	Net Earnings [2 3]	EBITDA: Dep. & Amort.	EBITDA	Per Share Amounts, NOT Split Adjusted: EPS [2 3]	Oper Cash Flow	Dividends	Market Price, Dec 31	Shares: Share Count [7] (fully diluted)	Stock Splits [6]	Per Share Amounts, Split Adjusted: EPS [2 3]	Oper Cash Flow	Dividends	Market Price, Dec 31
	(In Millions, except per share data)																				
1967	13.3	2.2	1.4	1967 -	0.8	0.1		0.3	0.4			1.20		0.50	6.88	0.3		0.013		0.0055	0.08
1968	17.3	3.3	2.1	1973 SGA	1.3	0.2		0.5	0.6			1.60		0.56	25.00	0.4		0.017		0.0062	0.28
1969	25.2	4.7	2.9	& other	1.7	0.3		0.6	0.7			0.93		0.35	21.13	0.8	5:3	0.017		0.0066	0.39
1970	30.1	6.3	4.0	expense	2.3	0.6		0.7	1.0			0.98		0.36	12.75	1.0		0.018		0.0067	0.24
1971	37.0	7.8	4.8	are	3.0	0.7		1.1	1.2			1.16		0.36	17.38	1.0		0.021		0.0067	0.32
1972	58.5	13.4	8.0	summed	5.4	0.7		2.2	2.5			1.07		0.25	34.63	2.3		0.030		0.0069	0.64
1973	82.2	19.6	11.2	together	8.4	1.5		3.3	3.7			1.44		0.26	9.88	2.6	3:2	0.040		0.0072	0.27
1974	94.4	21.4	11.4	0.2	9.3	2.7		3.3	3.3			1.25		0.29	5.25	2.6		0.035		0.0081	0.15
1975	98.3	22.0	12.9	0.2	8.7	2.0		3.5	3.2			1.23		0.32	7.63	2.6		0.034		0.0089	0.21
1976	117.7	27.9	14.8	0.6	12.3	1.5		5.6	5.3			1.99		0.36	12.75	2.7		0.055		0.010	0.35
1977	156.9	33.2	18.1	0.5	14.7	1.9		6.3	6.5			2.43		0.44	16.75	2.7		0.068		0.012	0.47
1978	179.7	38.5	20.0	0.9	18.6	2.5		7.2	8.9			2.20		0.35	13.38	4.0	3:2	0.092		0.015	0.56
1979	214.6	31.3	14.9	1.0	15.7	3.8		5.0	6.9			1.70		0.44	11.13	4.1		0.071		0.018	0.46
1980	229.2	35.8	17.6	0.9	18.1	3.4		6.2	8.4			2.06		0.51	12.25	4.1		0.086		0.021	0.51
1981	262.6	43.4	20.1	0.5	23.6	3.0		8.7	12.0			3.14		0.60	22.13	3.8		0.131		0.025	0.92
1982	275.0	41.6	22.1	1.2	18.9	3.5		6.2	9.1			2.54		0.68	25.63	3.6		0.106		0.028	1.07
1983	354.1	56.9	26.9	0.2	31.1	4.6		10.9	15.6			1.83		0.38	20.00	8.8	2:1	0.153		0.031	1.67
1984	424.8	67.8	32.9	(1.9)	38.2	5.5		11.9	20.8			2.14		0.44	18.88	10.1		0.178		0.037	1.57
1985	478.9	83.1	36.4	(0.7)	47.4	6.3		17.1	24.0			1.63		0.33	33.25	15.2		0.204		0.042	2.77
1986	585.7	102.6	44.3	(6.2)	64.5	6.4		23.6	34.6			2.03		0.40	25.75	17.5	3:2	0.254		0.050	3.22
1987	649.2	113.4	46.8	(4.0)	70.5	6.5		26.6	37.5			2.22		0.56	22.00	17.5		0.278		0.070	2.75
1988	809.9	128.6	61.6	(0.4)	67.4	7.4		22.3	37.7	23.9	91.3	2.17	2.38	0.64	23.75	18.2		0.271	0.297	0.080	2.97
1989	991.6	165.4	76.9	0.1	88.4	12.7		29.8	45.9	28.4	116.8	2.58	2.99	0.74	30.00	18.5		0.323	0.374	0.093	3.75
1990	1,088.6	179.2	91.5	21.9	86.0	15.2		27.1	43.7	34.4	120.4	2.43	3.52	0.84	26.38	18.7		0.293	0.440	0.105	3.30
1991	1,081.8	178.3	100.2	2.0	76.1	12.3		24.5	39.4	36.4	112.5	2.18	4.64	0.86	37.88	18.8		0.273	0.580	0.108	4.73
1992	1,170.5	211.1	102.3	3.2	105.6	5.8		37.3	62.5	38.2	143.8	1.63	2.52	0.46	34.00	38.6	2:1	0.408	0.629	0.115	8.50
1993	1,526.7	284.3	127.7	5.4	151.2	10.2		55.1	85.9	45.3	196.5	2.09	3.55	0.54	50.00	41.1		0.523	0.886	0.135	12.50
1994	1,858.1	350.0	148.0	2.7	199.3	9.8		74.1	115.4	56.9	256.2	2.78	4.16	0.62	35.00	41.6		0.695	1.040	0.155	8.75
1995	2,059.3	405.6	169.4	4.0	232.2	11.5		85.8	134.9	67.1	299.3	1.59	2.39	0.38	24.25	85.0	2:1	0.795	1.195	0.190	12.13
1996	2,466.2	522.0	202.0	13.7	306.3	30.0		106.9	169.4	92.2	398.5	1.85	2.59	0.46	34.63	91.8		0.925	1.296	0.230	17.31
1997	2,909.2	621.3	242.3	13.9	365.1	31.8		125.0	208.3	105.6	470.7	2.16	2.98	0.54	41.88	96.6		1.080	1.492	0.270	20.94
1998	3,370.4	737.2	288.5	19.6	429.1	33.5		147.6	248.0	127.9	557.0	1.24	1.77	0.32	22.00	200.7	2:1	1.240	1.769	0.315	22.00
1999	3,779.0	869.6	340.5	26.6	502.5	39.9		172.1	290.5	149.3	651.8	1.45	1.85	0.36	21.44	200.9		1.450	1.845	0.360	21.44
2000	4,276.3	912.3	391.6	39.9	480.8	62.2		154.5	264.1	173.3	654.1	1.32	2.20	0.42	18.93	200.4		1.320	2.200	0.420	18.94
2001	4,113.8	816.9	415.2	50.5	351.2	53.9		109.7	187.6	196.6	547.8	0.94	2.67	0.48	23.00	200.4		0.940	2.667	0.480	23.00
2002	4,271.8	821.7	394.2	26.9	400.6	42.1	5.0	130.4	233.1	164.6	565.2	1.17	2.28	0.50	22.44	199.8		1.170	2.282	0.500	22.44
2003	4,388.2	771.7	409.9	6.5	355.3	46.9	6.7	109.2	205.9	167.0	522.3	1.05	2.01	0.54	21.63	197.0		1.050	2.007	0.540	21.63
2004	5,085.5	915.8	460.2	(6.1)	461.7	45.9	6.8	137.2	285.4	177.2	638.9	1.45	1.74	0.58	28.43	196.9		1.450	1.739	0.580	28.43
2005	5,299.3	912.8	468.8	47.8	396.2	46.7	6.7	104.9	251.3	171.1	567.3	1.30	2.32	0.63	22.96	193.6		1.298	2.316	0.630	22.96
2006	5,505.4	998.4	489.5	26.9	482.0	56.2	9.0	134.5	300.3	175.4	657.4	1.61	2.56	0.67	23.90	186.8		1.608	2.564	0.670	23.90

[1] **Amounts as originally reported (unless stated otherwise)**

[2] EBIT amounts exclude extraordinary items (net of tax)

[3] 1990 amounts exclude non-recurring restructuring charge of $20.3 million ($14.3 million after tax);
1996 amounts exclude non-recurring merger related costs of $26.6 million ($16.4 million after tax) and an extraordinary item of $12.5 million after tax

[4] 1978 - 1984 amounts include equity from majority-owned corporations.

[5] Beginning in 2002, shipping & handling expense is included in COGS. In prior years, this expense was included in SG&A. Amounts on this schedule have been restated back to 1979 to reflect the reclass.

[6] Stock-splits occurred on the following dates: May 13, 1969; January 15, 1973; September 29, 1978; August 26, 1983; March 14, 1986; June 15, 1992; September 15, 1995; June 15, 1998.

[7] Leggett & Platt's IPO (as NYSE symbol: LEG) was 50,000 shares in 1967. Leggett publicly issued additional shares as follows: 175,000 shares in 1969; 175,000 shares in 1972; and 313,500 shares in 1983.

56 Year Financial History

Income Statement -- Page 2

Continuing Operations (see explanation below)

For the Fiscal Year	Income Statement: Net Trade Sales	Gross Profit	SG&A	Other Expense (Income)	EBIT	Int. Exp.	Interest Income	Inc. Tax	Earnings from Continuing Ops.	After-tax Earnings from Disc. Ops.	Net Earnings	Less: Non-Controlling Interests	Net Earnings Attributable to Leggett	EBITDA: Dep. & Amort.	EBITDA	Per Share Amounts NOT Split Adjusted: EPS from Cont. Ops.	Oper Cash Flow	Dividends	Market Price, Dec 31	Shares: Share Count (fully diluted)	Stock Splits	Per Share Amounts Split Adjusted: EPS from Cont. Ops.	Oper Cash Flow	Dividends	Market Price, Dec 31
2002	3,342.6	666.6	325.4	11.8	329.4	39.0	4.7	106.4	188.7	36.9	225.6		225.6	128.5	457.9	0.94	2.28	0.50	22.44	199.8		0.944	2.282	0.500	22.44
2003	3,468.3	641.0	340.1	5.3	295.6	43.8	6.4	87.9	170.3	35.6	205.9		205.9	131.3	426.9	0.86	2.01	0.54	21.63	197.0		0.864	2.007	0.540	21.63
2004	4,055.1	761.3	386.7	(9.1)	383.7	45.6	6.8	107.7	237.2	50.1	287.3	1.9	285.4	140.2	523.9	1.20	1.74	0.58	28.43	196.9		1.195	1.739	0.580	28.43
2005	4,197.1	769.5	389.7	35.1	344.7	45.7	6.6	86.5	219.1	35.2	254.3	3.0	251.3	133.4	478.1	1.12	2.32	0.63	22.96	193.6		1.116	2.316	0.630	22.96
2006	4,266.9	802.6	395.3	20.4	386.9	54.2	6.4	99.5	239.6	64.2	303.8	3.5	300.3	135.4	522.3	1.26	2.56	0.67	23.90	186.8		1.264	2.564	0.670	23.90
2007	4,250.0	795.8	429.7	169.6	196.5	58.6	9.5	82.4	65.0	(70.6)	(5.6)	5.6	(11.2)	143.5	340.0	0.33	3.41	0.78	17.44	179.8		0.330	3.413	0.780	17.44
2008	4,076.1	691.2	423.2	35.7	232.3	48.4	8.7	65.1	127.5	(18.5)	109.0	4.6	104.4	140.4	372.7	0.73	2.59	1.00	15.19	168.2		0.731	2.593	1.000	15.19
2009	2,673.0	564.9	325.5	31.6	207.8	37.3	5.4	68.9	107.0	8.0	115.0	3.2	111.8	118.7	326.5	0.65	3.53	1.02	20.40	160.0		0.649	3.533	1.020	20.40
2010	2,980.2	599.4	313.3	7.6	278.5	37.7	5.2	69.6	176.4	6.4	182.8	6.2	176.6	111.4	389.9	1.11	2.36	1.06	22.76	153.3		1.110	2.365	1.060	22.76
2011	3,303.2	630.5	343.4	21.3	265.8	38.1	6.7	61.5	172.9	(16.5)	156.4	3.1	153.3	105.4	371.2	1.16	2.24	1.10	23.04	147.0		1.155	2.237	1.100	23.04
2012	3,414.5	695.6	348.1	23.1	324.4	43.4	6.5	55.7	231.8	18.7	250.5	2.3	248.2	111.4	435.8	1.57	3.08	1.14	27.22	146.0		1.572	3.080	1.140	27.22
2013	3,477.2	709.9	367.9	67.4	274.6	44.7	7.7	51.3	186.3	13.4	199.7	2.4	197.3	116.5	391.1	1.25	2.83	1.18	30.94	147.2		1.249	2.832	1.180	30.94
2014	3,782.3	790.4	449.6	9.3	331.5	41.8	5.8	70.3	225.2	(124.0)	101.2	3.2	98.0	117.9	449.4	1.55	2.67	1.22	42.61	143.2		1.550	2.667	1.220	42.61
2015 [1]	3,917.2	876.8	416.9	23.8	436.1	41.1	4.4	102.7	296.7	1.2	297.9	4.1	293.8	113.2	549.3	2.05	2.51	1.26	42.02	142.9		2.048	2.513	1.260	42.02
2016 [1]	3,749.9	913.4	395.7	(18.0)	535.7	38.8	3.9	125.2	375.6	19.1	394.7	0.4	394.3	115.4	651.1	2.68	3.95	1.34	48.88	140.0		2.680	3.947	1.340	48.88
2017 [1]	3,943.8	896.6	400.5	13.8	482.3	43.5	7.6	138.4	308.0	(0.9)	307.1	0.1	307.0	125.9	608.2	2.25	3.23	1.42	47.73	137.3		2.253	3.232	1.420	47.73
2018 [1]	4,269.5	912.1	425.1	26.7	460.3	60.9	8.4	84.1	323.7	-	323.7	0.2	323.5	136.1	596.4	2.39	3.26	1.50	35.84	135.2		2.393	3.257	1.500	35.84
2019 [1]	4,752.5	1,024.0	469.7	67.5	486.8	90.7	7.4	89.4	314.1	-	314.1	0.1	314.0	191.9	678.7	2.32	4.93	1.58	50.83	135.4		2.319	4.934	1.580	50.83
2020 [1]	4,280.2	904.1	424.4	72.2	407.5	82.7	3.1	74.8	253.1	-	253.1	0.1	253.0	189.4	596.9	1.86	4.43	1.60	44.30	135.9		1.862	4.434	1.600	44.30
2021	5,072.6	1,038.3	422.1	20.2	596.0	76.5	2.6	119.5	402.6	-	402.6	0.2	402.4	187.3	783.3	2.94	1.98	1.66	41.16	136.7		2.944	1.985	1.660	41.16

Adjusted Continuing Operations (see explanation below)

For the Fiscal Year	Net Trade Sales	Gross Profit	SG&A	Other Expense (Income)	EBIT	Int. Exp.	Interest Income	Inc. Tax	Earnings from Continuing Ops.	Net Earnings	Less: Non-Controlling Interests	Net Earnings Attributable to Leggett	Dep. & Amort.	EBITDA	EPS from Cont. Ops.	Oper Cash Flow	Dividends	Market Price, Dec 31	Share Count (fully diluted)	Stock Splits	EPS from Cont. Ops.	Oper Cash Flow	Dividends	Market Price, Dec 31
2002	3,342.6	666.6	325.4	11.8	329.4	39.0	4.7	106.4	188.7	188.7		188.7	128.5	457.9	0.94	2.28	0.50	22.44	199.8		0.944	2.282	0.500	22.44
2003	3,468.3	641.0	340.1	5.3	295.6	43.8	6.4	87.9	170.3	170.3		170.3	131.3	426.9	0.86	2.01	0.54	21.63	197.0		0.864	2.007	0.540	21.63
2004	4,055.1	761.3	386.7	(9.1)	383.7	45.6	6.8	107.7	237.2	237.2	1.9	235.3	140.2	523.9	1.20	1.74	0.58	28.43	196.9		1.195	1.739	0.580	28.43
2005	4,197.1	803.5	389.7	4.1	409.7	45.7	6.6	118.5	252.1	252.1	3.0	249.1	133.4	543.1	1.29	2.32	0.63	22.96	193.6		1.287	2.316	0.630	22.96
2006	4,266.9	802.6	383.3	6.4	412.9	54.2	6.4	118.5	246.6	246.6	3.5	243.1	135.4	548.3	1.30	2.56	0.67	23.90	186.8		1.301	2.564	0.670	23.90
2007	4,250.0	800.8	417.7	14.6	368.5	58.6	9.5	97.4	222.0	222.0	5.6	216.4	143.5	512.0	1.20	3.41	0.78	17.44	179.8		1.204	3.413	0.780	17.44
2008	4,076.1	703.2	416.2	16.7	270.3	48.4	8.7	80.1	150.5	150.5	4.6	145.9	140.4	410.7	0.87	2.59	1.00	15.19	168.2		0.867	2.593	1.000	15.19
2009	2,673.0	564.9	317.5	20.6	226.8	37.3	5.4	68.9	126.0	126.0	3.2	122.8	118.7	345.5	0.77	3.53	1.02	20.40	160.0		0.768	3.533	1.020	20.40
2010	2,980.2	599.4	313.3	7.6	278.5	37.7	5.2	69.6	176.4	176.4	6.2	170.2	111.4	389.9	1.11	2.36	1.06	22.76	153.3		1.110	2.365	1.060	22.76
2011	3,303.2	631.6	343.4	7.7	280.5	38.1	6.7	66.8	182.3	182.3	3.1	179.2	105.4	385.9	1.22	2.24	1.10	23.04	147.0		1.219	2.237	1.100	23.04
2012	3,414.5	695.6	348.1	23.1	324.4	43.4	6.5	82.7	204.8	204.8	2.3	202.5	111.4	435.8	1.39	3.08	1.14	27.22	146.0		1.387	3.080	1.140	27.22
2013	3,477.2	709.9	367.9	9.3	332.7	44.7	7.7	72.8	222.9	222.9	2.4	220.5	112.7	445.4	1.50	2.83	1.18	30.94	147.2		1.498	2.832	1.180	30.94
2014	3,782.3	790.4	396.2	9.3	384.9	41.8	5.8	90.6	258.3	258.3	3.2	255.1	117.9	502.8	1.78	2.67	1.22	42.61	143.2		1.781	2.667	1.220	42.61
2015 [1]	3,917.2	885.0	407.5	18.3	459.2	41.1	4.4	111.2	311.3	311.3	4.1	307.2	113.2	572.4	2.14	2.51	1.26	42.02	142.9		2.145	2.513	1.260	42.02
2016 [1]	3,749.9	913.4	402.6	6.4	504.4	38.8	3.9	112.9	356.6	356.6	0.4	356.2	115.4	619.8	2.54	3.95	1.34	48.88	140.0		2.544	3.947	1.340	48.88
2017 [1]	3,943.8	909.6	398.2	29.5	481.9	43.5	7.6	95.8	350.2	350.2	0.1	350.1	125.9	607.8	2.57	3.23	1.42	47.73	137.3		2.570	3.232	1.420	47.73
2018 [1]	4,269.5	922.8	405.4	14.7	502.7	57.8	8.4	95.0	358.3	358.3	0.2	358.1	136.1	638.8	2.65	3.26	1.50	35.84	135.2		2.649	3.257	1.500	35.84
2019 [1]	4,752.5	1,018.7	468.8	51.9	498.0	90.7	7.4	90.5	324.2	324.2	0.1	324.1	191.9	689.9	2.39	4.93	1.58	50.83	135.4		2.394	4.934	1.580	50.83
2020 [1]	4,280.2	904.6	416.0	35.9	452.7	82.7	3.1	79.2	293.9	293.9	0.1	293.8	189.4	642.1	2.16	4.43	1.60	44.30	135.9		2.162	4.434	1.600	44.30
2021	5,072.6	1,038.3	422.1	48.4	567.8	76.5	2.6	112.5	381.4	381.4	0.2	381.2	187.3	755.1	2.78	1.98	1.66	41.16	136.7		2.779	1.985	1.660	41.16
2022	5,146.7	976.8	427.3	64.5	485.0	85.5	4.1	93.7	309.9	309.9	0.1	309.8	179.8	664.8	2.27	-	1.74	32.23	136.5		2.270	-	1.740	32.23

In late 2007, we announced the decision to divest seven businesses. Income statements for 2002 through 2008 reflect those businesses as discontinued operations.
In 2014, we divested the majority of the Store Fixtures business. Income statements for 2009 through 2014 reflect that business as discontinued operations.
"Adjusted Continuing Operations" also exclude unusual items to better reflect operating performance in each year. See Appendix - Non-GAAP Adjustments.

[1] Effective 1Q21, the accounting methodology for valuing domestic steel-related inventory changed from LIFO to FIFO. 2015 - 2020 financial data has been adjusted to apply the effects of the change.

56 Year Financial History
Cash Flow

For the Fiscal Year	Cash From Operations					Investing Activity			Financing Activity				Measures of Cash Flow			
	Net Earnings	Depre-ciation	Amort-ization	Working Capital Change	Other	Adds to PP&E	Acquired Firms, net of cash	Other	Debt Added (Repaid)	Stock Issued (Bought)	Dividends Paid	Other	Increase in Cash & Equiv.	Cash from Ops	Free Cash Flow	"Excess" Cash Flow
	(In Millions)															
1967													-	0.68	0.7	0.7
1968													-	0.94	0.9	0.9
1969													-		-	-
1970													-		-	-
1971													-	0.70	0.7	0.7
1972													-	0.40	0.4	0.4
1973													-	2.90	2.9	2.9
1974													-	2.50	2.5	2.5
1975													-	10.1	10.1	10.1
1976													-	5.3	5.3	5.3
1977													-	6.7	6.7	6.7
1978													-	12.5	12.5	12.5
1979													-	9.2	9.2	9.2
1980													-	18.7	18.7	18.7
1981													-	15.7	15.7	15.7
1982													-	14.1	14.1	14.1
1983													-	10.1	10.1	10.1
1984													-	25.6	25.6	25.6
1985													-	26.2	26.2	26.2
1986													-	40.1	40.1	40.1
1987													-	37.8	37.8	37.8
1988	37.7	21.7	2.2	(24.0)	5.5	(36.3)	(40.8)	(1.6)	19.7	3.7	(11.4)	(1.6)	(25.0)	43.2	6.9	(45.2)
1989	45.9	25.7	2.7	(22.2)	3.1	(28.7)	(33.6)	(1.6)	22.4	(5.2)	(12.2)	(0.4)	(4.1)	55.2	26.5	(19.3)
1990	29.4	30.2	4.2	(9.5)	11.5	(42.7)	(43.6)	4.6	36.4	(5.1)	(14.3)	(0.8)	0.4	65.9	23.2	(34.7)
1991	39.4	36.4		11.6	0.1	(33.4)	(9.5)	8.6	(34.4)	0.4	(14.9)	(2.3)	2.0	87.5	54.1	29.7
1992	62.5	38.2		(1.0)	(2.5)	(33.2)	(5.8)	6.3	(42.7)	(1.6)	(21.1)	(0.4)	(1.3)	97.2	64.0	37.1
1993	85.9	39.1	6.2	4.4	10.1	(54.2)	(78.0)	2.8	0.3	1.5	(21.1)	(1.8)	(4.8)	145.7	91.5	(7.6)
1994	115.4	48.8	8.1	5.3	(4.6)	(88.5)	(78.8)	0.7	19.5	1.1	(25.4)	0.7	2.3	173.0	84.5	(19.7)
1995	134.9	58.0	9.1	2.0	(0.8)	(93.9)	(28.7)	(0.6)	(20.7)	(21.5)	(31.9)	(1.9)	4.0	203.2	109.3	48.7
1996	140.5	75.8	16.4	(24.3)	29.7	(96.2)	(89.7)	(3.1)	(16.5)	(5.1)	(30.3)	(1.7)	(4.5)	238.1	141.9	21.9
1997	208.3	88.3	17.3	(29.9)	4.3	(119.4)	(171.6)	8.2	50.1	0.9	(48.0)	(4.5)	4.0	288.3	168.9	(50.7)
1998	248.0	106.1	21.8	(45.5)	24.5	(147.6)	(117.1)	6.7	52.8	(8.5)	(59.9)	(5.5)	75.8	354.9	207.3	30.3
1999	290.5	120.5	28.8	(58.0)	(11.0)	(159.1)	(290.1)	8.2	157.0	(77.5)	(69.1)	(3.1)	(62.9)	370.8	211.7	(147.5)
2000	264.1	139.2	34.1	(7.9)	11.3	(169.7)	(252.3)	(15.2)	145.5	(49.2)	(78.6)	(4.6)	16.7	440.8	271.1	(59.8)
2001	187.6	156.7	39.9	181.6	(31.3)	(128.0)	(95.1)	41.9	(59.6)	(51.3)	(92.5)	-	149.9	534.5	406.5	218.9
2002	233.1	154.4	10.2	32.4	25.8	(124.0)	(45.6)	23.3	(95.0)	(80.5)	(96.3)	-	37.8	455.9	331.9	190.0
2003	205.9	158.6	8.4	(0.8)	23.2	(136.6)	(120.4)	50.9	211.4	(79.0)	(102.7)	-	218.9	395.3	258.7	35.6
2004	285.4	166.7	10.5	(114.5)	(5.6)	(157.1)	(46.4)	33.1	59.0	(73.8)	(109.9)	-	47.4	342.5	185.4	29.1
2005	251.3	160.8	10.3	9.1	16.8	(164.2)	(181.0)	2.8	(187.0)	(226.9)	(118.4)	-	(426.4)	448.3	284.1	(15.3)
2006	300.3	156.6	18.8	(64.0)	67.2	(166.3)	(83.2)	18.0	73.0	(139.7)	(121.1)	7.4	67.0	478.9	312.6	108.3
2007	(11.2)	156.9	26.5	181.7	259.8	(148.8)	(111.3)	102.1	(34.0)	(229.9)	(124.8)	6.5	73.5	613.7	464.9	228.8
2008	104.4	115.9	24.5	50.4	141.0	(118.3)	(10.3)	391.9	(275.8)	(290.6)	(165.1)	(8.7)	(40.7)	436.2	317.9	142.5
2009	115.0	109.6	20.7	185.6	134.4	(83.0)	(2.8)	13.3	(64.2)	(188.0)	(157.2)	12.4	95.8	565.3	482.3	322.3
2010	182.8	103.0	19.8	(17.5)	74.4	(67.7)	(4.9)	7.5	(45.8)	(106.3)	(154.9)	(6.4)	(16.0)	362.5	294.8	135.0
2011	156.4	98.1	18.8	(13.8)	69.4	(75.0)	(6.6)	45.0	65.1	(204.7)	(155.9)	(5.0)	(8.2)	328.9	253.9	91.4
2012	250.5	90.4	28.6	57.4	22.8	(71.0)	(211.6)	(11.4)	201.6	5.6	(199.5)	(40.6)	122.8	449.7	378.7	(32.4)
2013	199.7	90.1	32.5	26.4	68.2	(80.6)	(27.9)	33.2	(180.4)	(132.5)	(124.9)	9.8	(86.4)	416.9	336.3	183.5
2014	101.2	89.9	28.0	53.6	109.2	(94.1)	(70.4)	61.8	87.0	(127.9)	(167.5)	(10.7)	60.1	381.9	287.8	49.9
2015 [2]	297.9	83.5	29.7	(124.3)	72.3	(103.2)	(11.1)	44.7	(3.3)	(183.2)	(171.6)	(11.0)	(79.6)	359.1	255.9	73.2
2016 [2]	394.7	86.8	28.6	4.7	37.8	(124.0)	(29.5)	51.5	6.5	(193.1)	(177.4)	(57.9)	28.7	552.6	428.6	221.7
2017 [2]	307.1	95.3	30.6	(98.7)	109.4	(159.4)	(39.1)	33.5	281.5	(155.0)	(185.6)	24.6	244.2	443.7	284.3	59.6
2018 [2]	323.7	104.3	31.8	(77.3)	57.8	(159.6)	(109.2)	(9.0)	(85.8)	(107.6)	(193.7)	(33.4)	(258.0)	440.3	280.7	(22.2)
2019 [2]	314.1	117.5	74.4	101.0	61.0	(143.1)	(1,265.1)	(10.0)	947.0	(7.1)	(204.6)	(5.6)	(20.5)	668.0	524.9	(944.8)
2020 [2]	253.1	119.4	70.0	80.2	79.9	(66.2)	-	17.2	(227.8)	(9.1)	(211.5)	(3.9)	101.3	602.6	536.4	324.9
2021	402.6	116.5	70.8	(337.6)	19.0	(106.6)	(152.6)	33.0	184.9	(6.3)	(218.3)	7.4	12.8	271.3	164.7	(206.2)
2022	309.9	110.2	69.6	(78.0)	29.7	(100.3)	(83.3)	2.4	5.0	(60.3)	(229.2)	(20.9)	(45.2)	441.4	341.1	28.6

NOTE: For years prior to 1988 the format of cash flow reporting was substantially different. We have attempted to restate prior year cash flows to be somewhat comparable with the current format by adding depreciation and amortization to reported net earnings.

Free Cash Flow = Cash From Operations - Adds to PP&E

"Excess" Cash Flow = Cash From Operations - Adds to PP&E - Cash Spent on Acquisitions - Dividends

[1] **As originally reported (unless stated otherwise)**

[2] **Effective 1Q21, the accounting methodology for valuing domestic steel-related inventory changed from LIFO to FIFO. 2015-2020 data has been adjusted to apply the effects of the change.**

56 Year Financial History

Balance Sheet

For the Fiscal Year	Assets						Liabilities								Equity					2-Year Average			
	Cash & Equiv	Accts & Notes Recvbl	Invent.	Current Assets	Net PP&E	Total Assets	Accts Payable	Curr. Debt	Op. Lease Liab.	Oth. Curr.	Total Curr. Liab.	Long Term Debt	Oper. Lease Liab.	Other & Def. Taxes		Net Debt [5]	Total Capital-ization [2]	Net Assets [4]	Net Working Capital [3]	Total Assets	Equity	Net Work Capital	Total Capital
	(In Millions)					6.0						0.7			3.8		4.5						
1967	0.4	1.5	2.7	4.9	1.9	7.0	0.3	0.1		0.4	0.8	1.6		0.1	4.5	1.3	6.2	5.9	3.8	6	4	4	5
1968	0.4	2.4	4.4	7.3	2.9	10.6	1.7	0.2		1.4	3.3	2.0		0.1	5.1	1.9	7.3	7.1	3.8	9	5	4	7
1969	0.8	2.4	5.3	8.8	6.0	15.2	1.5	2.2		0.5	4.2	2.4		0.2	8.4	3.9	11.0	12.5	6.0	13	7	5	9
1970	0.8	3.7	7.2	12.2	8.2	21.2	1.7	1.6		1.1	4.4	7.2		0.4	9.2	8.0	16.8	17.6	8.6	18	9	7	14
1971	0.8	4.3	7.5	13.1	9.0	23.2	1.2	0.2		2.2	3.6	8.7		0.6	10.3	8.1	19.6	19.0	8.9	22	10	9	18
1972	1.4	8.0	11.2	21.3	15.8	39.0	2.7	0.8		2.9	6.4	11.1		0.8	20.7	10.6	32.7	32.1	14.4	31	16	12	26
1973	1.7	10.3	17.2	30.2	20.9	53.4	4.0	3.6		3.8	11.4	16.6		1.0	24.4	18.5	42.0	43.9	20.7	46	23	18	37
1974	3.7	9.5	20.8	35.4	25.3	62.8	2.7	3.7		4.1	10.5	23.9		1.3	27.0	23.9	52.3	52.3	24.9	58	26	23	47
1975	1.6	10.8	17.4	31.1	25.0	59.2	4.1	3.4		4.3	11.8	16.3		1.5	29.6	18.1	47.4	49.2	21.1	61	28	23	50
1976	2.3	11.3	22.8	37.7	29.3	69.9	4.4	2.3		7.4	14.1	20.1		1.6	34.1	20.0	55.8	55.8	23.6	65	32	22	52
1977	1.0	15.2	24.3	42.2	30.9	76.5	5.1	3.5		7.2	15.8	12.5		8.8	39.5	15.0	60.8	63.3	29.0	73	37	26	58
1978	0.8	17.4	27.7	47.7	36.5	91.9	7.2	2.6		11.1	20.9	14.3		9.7	47.0	16.1	71.1	72.8	28.6	84	43	29	66
1979	2.4	24.1	26.7	56.1	46.7	112.5	9.1	3.3		11.5	23.9	33.5		2.9	52.3	34.4	88.6	89.5	33.1	102	50	31	80
1980	1.6	25.0	27.8	56.5	46.9	111.7	11.9	2.8		12.8	27.5	21.9		3.2	59.1	23.1	84.2	85.4	30.2	112	56	32	86
1981	1.4	26.6	33.7	63.9	49.2	122.3	11.1	5.7		15.5	32.3	29.3		3.7	57.1	33.5	90.0	94.3	35.9	117	58	33	87
1982	2.2	27.2	35.3	66.3	52.2	134.4	11.8	4.5		15.2	31.5	33.7		4.6	64.6	36.0	102.9	105.2	37.1	128	61	37	96
1983	18.6	38.3	54.6	113.4	67.8	201.5	17.1	5.8		23.4	46.3	54.2		5.0	96.0	41.4	155.2	142.5	54.4	168	80	46	129
1984	21.8	45.5	62.2	131.9	76.8	232.9	16.9	11.4		23.6	51.9	67.1		6.0	107.9	56.7	181.0	170.6	69.6	217	102	62	168
1985	9.0	52.8	73.1	138.3	101.0	270.5	21.9	7.4		26.9	56.2	51.4		9.9	153.0	49.8	214.3	212.7	80.5	252	130	75	198
1986	35.9	68.2	82.2	189.6	113.4	349.4	23.5	5.1		38.2	66.8	88.3		11.1	183.1	57.6	282.6	251.8	92.0	310	168	86	248
1987	29.6	79.6	92.8	208.2	127.9	384.3	34.9	4.8		38.3	78.0	83.6		13.2	209.5	58.7	306.3	281.5	105.4	367	196	99	294
1988	7.0	114.8	122.4	250.5	176.2	477.6	52.5	4.1		46.5	103.1	106.8		22.2	245.4	103.9	374.4	371.5	144.4	431	227	125	340
1989	2.9	136.5	144.2	292.8	209.3	568.3	53.8	3.5		55.4	112.7	147.5		26.5	281.6	148.0	455.6	456.2	180.6	523	264	163	415
1990	3.3	146.2	172.0	342.4	224.8	676.1	56.2	3.1		68.7	128.0	212.8		32.8	302.6	212.6	548.2	548.0	214.3	622	292	197	502
1991	5.3	140.8	157.3	321.7	234.2	656.1	39.0	3.2		68.4	110.6	179.4		33.6	332.6	177.3	545.5	543.5	209.1	666	318	212	547
1992	4.0	156.8	161.1	340.2	230.7	678.0	42.7	1.0		74.9	118.6	101.5		32.8	425.2	98.5	559.4	556.4	218.5	667	379	214	552
1993	0.4	204.7	209.1	435.6	313.1	901.9	74.1	1.4		90.7	166.2	165.8		54.3	515.6	166.8	735.7	736.7	270.4	790	470	244	648
1994	2.7	254.3	255.5	544.7	396.0	1,119.9	89.9	3.9		139.1	232.9	204.9		56.9	625.2	206.1	887.0	888.2	313.0	1,011	570	292	811
1995	6.7	254.2	276.8	571.9	451.8	1,218.3	90.4	4.0		132.4	226.8	191.9		65.5	734.1	189.2	991.5	988.8	342.4	1,169	680	328	939
1996	3.7	335.3	379.6	763.3	582.9	1,712.9	110.3	3.9		178.6	292.8	388.5		90.5	941.1	388.7	1,420.1	1,420.3	470.7	1,466	838	407	1,206
1997	7.7	438.6	433.2	944.6	693.2	2,106.3	128.7	4.7		239.1	372.5	466.2		93.6	1,174.0	463.2	1,733.8	1,730.8	569.1	1,910	1,058	520	1,577
1998	83.5	503.1	486.2	1,137.1	820.4	2,535.3	134.8	5.2		261.4	401.4	574.1		123.0	1,436.8	495.8	2,133.9	2,055.6	657.4	2,321	1,305	613	1,934
1999	20.6	559.4	605.8	1,256.2	915.0	2,977.5	146.1	3.8		281.6	431.5	787.4		112.4	1,646.2	770.6	2,546.0	2,529.2	807.9	2,756	1,542	733	2,340
2000	37.3	634.2	671.8	1,405.3	1,018.4	3,373.2	179.4	5.9		291.3	476.6	988.4		114.4	1,793.8	957.0	2,896.6	2,865.2	897.3	3,175	1,720	853	2,721
2001	187.2	562.5	601.3	1,421.9	961.9	3,412.9	162.4	5.8		288.8	457.0	977.6		111.7	1,866.6	796.2	2,955.9	2,774.5	783.5	3,393	1,830	840	2,926
2002	225.0	569.0	625.7	1,488.0	960.7	3,501.1	181.9	127.7		288.4	598.0	808.6		117.6	1,976.9	711.3	2,903.1	2,805.8	792.7	3,457	1,922	788	2,930
2003	443.9	680.7	628.3	1,819.4	967.1	3,889.7	195.2	119.4		311.3	625.9	1,012.2		137.6	2,114.0	687.7	3,263.8	2,939.3	869.0	3,695	2,045	831	3,083
2004	491.3	790.7	705.7	2,064.8	960.7	4,197.2	224.4	401.3		333.9	959.6	779.4		145.1	2,313.1	689.4	3,237.6	3,147.6	1,015.2	4,043	2,214	942	3,251
2005	64.9	847.6	767.1	1,763.3	971.1	4,052.6	254.2	98.6		385.2	738.0	921.6		144.0	2,249.0	955.4	3,314.6	3,348.3	1,059.0	4,125	2,281	1,037	3,276
2006	131.9	853.8	826.3	1,894.1	962.8	4,265.3	259.0	52.0		380.2	691.2	1,060.0		163.0	2,351.1	980.1	3,574.1	3,494.2	1,123.0	4,159	2,300	1,091	3,444
Continuing Operations																							
2005 [6 7]	64.9	694.9	602.1	1,429.4	739.6	3,339.0	203.7	98.6		369.7	672.0	921.2		155.2	1,590.6	954.9	2,667.0	2,700.7	791.1	n/a	n/a	n/a	n/a
2006 [8]	131.9	707.4	647.3	1,554.9	694.3	3,499.8	208.9	52.0		357.0	617.9	1,059.6		162.4	1,659.9	979.7	2,881.9	2,802.0	857.1	3,419	1,625	824	2,774
2007 [9]	205.4	630.4	591.0	1,531.4	727.1	3,495.9	225.0	88.7		408.4	722.1	1,000.6		138.6	1,634.6	883.9	2,773.8	2,657.1	692.6	3,498	1,647	775	2,828
2008 [10]	164.7	550.5	495.0	1,275.8	681.4	3,100.7	175.3	22.4		319.1	516.8	851.2		133.5	1,599.2	708.9	2,583.9	2,441.6	616.7	3,298	1,617	655	2,679
2009 [11]	260.5	469.5	409.1	1,197.2	668.6	3,017.6	199.4	10.1		322.4	531.9	789.3		161.3	1,535.1	538.9	2,485.7	2,235.3	414.9	3,059	1,567	516	2,535
2010	244.5	478.9	435.3	1,219.1	624.2	3,001.0	226.4	2.2		294.4	523.0	762.2		191.4	1,524.4	519.9	2,478.0	2,235.7	453.8	3,009	1,530	434	2,482
2011	236.3	503.6	441.0	1,224.0	580.6	2,915.1	256.6	2.5		326.9	586.0	833.3		188.1	1,307.7	599.5	2,329.1	2,095.3	404.2	2,958	1,416	429	2,404
2012	359.1	446.2	489.0	1,339.1	572.8	3,254.9	285.4	201.5		244.1	731.0	853.9		227.8	1,442.2	696.3	2,523.9	2,366.3	450.5	3,085	1,375	427	2,427
2013	272.7	467.4	495.9	1,281.7	574.6	3,108.1	339.3	181.1		309.1	829.5	688.4		191.0	1,399.2	596.8	2,278.6	2,187.0	360.6	3,182	1,421	406	2,401
2014	332.8	523.3	481.6	1,429.6	558.9	3,140.6	369.8	201.7		420.7	992.2	766.7		226.8	1,154.9	635.6	2,148.4	2,017.3	306.3	3,124	1,277	333	2,214
2015 [12]	253.2	520.2	518.7	1,325.3	540.8	2,977.8	307.2	3.4		390.6	701.2	941.5		228.7	1,106.4	691.7	2,276.6	2,026.8	374.3	3,059	1,131	340	2,213
2016 [12]	281.9	486.6	547.4	1,352.7	565.5	3,011.9	351.1	3.6		351.9	706.6	956.2		237.8	1,111.3	677.9	2,305.3	2,027.0	367.8	2,995	1,109	371	2,291
2017 [12]	526.1	595.1	613.3	1,808.7	663.9	3,593.0	430.3	153.8		392.1	976.2	1,097.9		296.5	1,222.4	725.6	2,616.8	2,244.5	460.2	3,302	1,167	414	2,461
2018 [12]	268.1	571.6	699.5	1,590.2	728.5	3,447.6	465.4	1.2		349.1	815.7	1,167.8		257.3	1,206.8	900.9	2,631.9	2,365.0	507.6	3,520	1,215	484	2,624
2019 [12]	247.6	591.9	675.7	1,577.1	830.8	4,855.4	463.4	51.1	39.3	374.3	928.1	2,066.5	121.6	397.3	1,341.9	1,870.0	3,927.3	3,770.1	491.8	4,152	1,274	500	3,280
2020 [12]	348.9	563.6	691.5	1,658.1	784.8	4,800.0	552.2	50.9	42.4	360.5	1,006.0	1,849.3	122.1	397.5	1,425.1	1,551.3	3,794.0	3,538.4	396.5	4,828	1,384	444	3,861
2021	361.7	651.5	993.2	2,065.3	781.5	5,307.3	613.8	300.6	44.5	376.8	1,335.7	1,789.7	153.0	380.3	1,648.6	1,728.6	3,971.6	3,955.0	713.0	5,054	1,537	555	3,883
2022	316.5	675.0	907.5	1,958.0	772.4	5,186.1	518.4	9.4	49.5	390.8	968.1	2,074.2	153.6	348.8	1,641.4	1,767.1	4,218.0	3,960.4	732.3	5,247	1,645	723	4,095

[1] **As originally reported (unless stated otherwise)**

[2] Total capitalization = long-term debt + operating lease liabilities + other liabilities & deferred taxes + shareholders equity

[3] Net working capital = current assets - cash & equivalents - current liabilities + current debt maturities + current operating lease liabilities

[4] Net assets = total capitalization - cash & equivalents + current debt maturities + current operating lease liabilities

[5] Net debt = long-term debt - cash & equivalents + current debt maturities

[6] 2005 excludes "held for sale" amounts as follows: current assets = $333.1, total assets = $733.4, current liabilities = $73.9, non-current liabilities = $1.3, equity = $658.2

[7] 2005 has been restated to reflect the reclassification of certain deferred tax assets and liabilities

[8] 2006 excludes "held for sale" amounts as follows: current assets = $339.2, total assets = $765.5, current liabilities = $73.4, non-current liabilities = $1.0, equity = $691.1

[9] 2007 excludes "held for sale" amounts as follows: current assets = $303.1, total assets = $576.7, current liabilities = $77.5, non-current liabilities = $1.0, equity = $498.2

[10] 2008 excludes "held for sale" amounts as follows: current assets = $31.0, total assets = $61.2, current liabilities = $7.4, equity = $53.8

[11] 2009 excludes "held for sale" amounts as follows: current assets = $16.4, total assets = $43.6, current liabilities = $3.2, equity = $40.4

[12] Effective 1Q21, the accounting methodology for valuing domestic steel-related inventory changed from LIFO to FIFO. 2015-2020 financial data has been adjusted to apply the effects of the change.

56 Year Financial History

Growth Rates & Margins

For the Period Ending	20 and 50 Year Growth (based on 2021 data) - CAGR (%) [1]																				
	Net Sales		EBIT		Net Income		EPS		Cash from Ops		Dividends		Stock Price	
	20 Yr	50 Yr	20 Yr	50 Yr	20 Yr	50 Yr	20 Yr	50 Yr	20 Yr	50 Yr	20 Yr	50 Yr	20 Yr	50 Yr
2022	0.9	9.4	1.0	9.4	1.4	10.2	3.4	9.0	(0.2)	—	6.4	11.7	1.8	8.2

For the Period Ending	Margins (%)			Sales Growth		1, 5, and 10 Year Growth - CAGR (%) [1]																				
	Gross Profit	EBIT	Net Earnings	Annual Growth Internal	Annual Growth Acquired	Net Sales 1 Yr	Net Sales 5 Yr	Net Sales 10 Yr	EBIT 1 Yr	EBIT 5 Yr	EBIT 10 Yr	Net Income 1 Yr	Net Income 5 Yr	Net Income 10 Yr	EPS 1 Yr	EPS 5 Yr	EPS 10 Yr	Cash from Ops 1 Yr	Cash from Ops 5 Yr	Cash from Ops 10 Yr	Dividends 1 Yr	Dividends 5 Yr	Dividends 10 Yr	Stock Price 1 Yr	Stock Price 5 Yr	Stock Price 10 Yr
1967	16.3	6.0	3.1			0.2	10.7		10.5			17.2	51.3		0.0	26.6					120.0	22.4				
1968	19.2	7.5	3.4			30.0	16.1		63.2			41.8	41.4		30.8	16.3					12.7	15.6		268.4		
1969	18.5	6.8	3.0			45.3	22.1		31.2			27.8	25.6		0.0	(1.1)					6.5	17.1		39.3		
1970	20.8	7.5	3.2			19.8	20.3		31.5	35.4		28.5	29.7		5.9	(1.1)					1.5	10.9		(38.5)		
1971	21.0	8.2	3.2			22.9	22.7		33.8	33.0		25.7	28.0		16.7	10.1					0	21.8		33.3		
1972	22.8	9.2	4.2			57.9	34.4		77.9	46.3		104.7	43.1		42.9	18.2					3.0	4.6		100.0	53.1	
1973	23.8	10.2	4.5			40.5	36.5		56.4	45.1		50.0	44.7		33.3	18.7					4.3	3.0		(57.8)	(0.7)	
1974	22.7	9.9	3.5			14.8	30.3		11.1	40.3		(11.3)	34.5		(12.5)	15.5					12.5	4.2		(44.4)	(17.4)	
1975	22.4	8.8	3.3			4.2	26.7		(7.2)	30.9		(1.5)	27.5		(2.9)	13.6					9.9	5.8		40.0	(2.6)	
1976	23.7	10.5	4.5	19.7	0.0	19.7	26.0		42.3	32.5		64.1	34.5		61.8	21.2			49.9		12.4	8.3		66.7	1.8	
1977	21.2	9.4	4.1	22.2	11.1	33.3	21.8	28.0	19.1	22.3	33.8	22.7	21.5	31.8	23.6	17.8	18.0		75.7	25.7	22.0	12.1	8.3	34.3	(6.0)	20.0
1978	21.4	10.4	4.9	14.6	(0.0)	14.6	16.9	26.4	27.0	17.3	30.4	36.3	19.1	31.3	35.3	18.1	18.4		33.9	29.5	20.5	15.3	9.0	19.1	15.7	7.2
1979	14.6	7.3	3.2	15.1	4.3	19.4	17.9	23.9	(15.8)	11.0	24.8	(22.4)	16.0	24.9	(22.8)	15.2	15.4		29.8		24.5	17.7	10.7	(17.9)	25.1	1.7
1980	15.6	7.9	3.7	1.6	5.2	6.8	18.4	22.5	15.0	15.8	23.1	22.0	21.0	24.3	21.1	20.4	16.9		13.1		16.4	19.1	12.3	10.9	19.4	7.8
1981	16.5	9.0	4.6	14.2	0.4	14.6	17.4	21.6	30.5	13.8	22.8	42.4	17.7	25.8	52.3	19.0	20.1		24.3	36.5	17.4	20.1	14.1	80.4	21.3	11.1
1982	15.1	6.9	3.3	2.1	2.6	4.7	11.9	16.7	(19.9)	5.2	13.4	(23.6)	7.0	14.0	(19.1)	9.3	13.5		16.0	42.8	13.2	18.3	15.2	16.3	17.9	5.3
1983	16.1	8.8	4.4	9.8	19.0	28.8	14.5	15.7	65.0	10.8	14.0	70.6	11.9	15.5	44.3	10.7	14.4		(4.2)	13.3	10.6	16.3	15.8	56.1	24.4	20.0
1984	16.0	9.0	4.9	13.6	6.4	20.0	14.6	16.2	22.6	19.4	15.1	33.4	24.7	20.3	16.3	20.2	17.7		22.7	26.2	17.3	14.9	16.3	(6.0)	27.8	26.5
1985	17.4	9.9	5.0	5.1	7.6	12.7	15.9	17.2	24.1	21.3	18.5	15.5	23.4	22.2	14.6	18.9	19.6		7.0	10.0	13.6	14.4	16.7	76.4	40.3	29.4
1986	17.5	11.0	5.9	8.6	13.7	22.3	17.4	17.4	36.2	22.3	18.0	44.1	23.7	20.6	24.5	14.2	16.5		20.6	22.4	19.9	14.9	17.5	16.2	28.5	24.8
1987	17.5	10.9	5.8	10.3	0.6	10.9	18.7	15.3	9.3	30.2	17.0	8.4	32.6	19.1	9.4	21.3	15.1		21.8	18.9	40.0	19.9	19.1	(14.6)	20.8	19.3
1988	15.9	8.3	4.7	7.8	16.9	24.7	18.0	16.2	(4.5)	16.7	13.7	0.7	19.4	15.6	(2.5)	12.1	11.4		33.7	13.2	14.3	20.6	18.5	8.0	12.2	18.2
1989	16.7	8.9	4.6	4.5	17.9	22.4	18.5	16.5	31.2	18.3	18.9	21.7	17.2	20.9	19.2	12.7	16.4	27.7	16.6	19.6	15.6	20.3	17.6	26.3	19.0	23.3
1990	16.5	7.9	4.0	(1.5)	11.3	9.8	17.9	16.9	(2.7)	12.7	16.9	(4.8)	12.7	17.9	(9.3)	7.5	13.0	19.4	20.2	13.4	13.5	20.3	17.3	(12.0)	3.6	20.5
1991	16.5	7.0	3.6	(5.0)	4.4	(0.6)	13.1	15.2	(11.5)	3.4	12.4	(9.9)	2.6	12.7	(6.8)	1.5	7.6	32.8	16.9	18.7	2.4	16.5	15.7	43.3	8.0	17.8
1992	18.0	9.0	5.3	9.0	(0.8)	8.2	12.5	15.6	38.8	8.4	18.8	58.6	10.8	21.2	49.5	8.0	14.4	11.1	20.8	21.3	7.0	10.4	15.1	79.7	25.3	23.0
1993	18.6	9.9	5.6	11.0	19.4	30.4	13.5	15.7	43.2	17.5	17.1	37.5	17.9	18.6	28.2	14.1	13.1	49.9	27.5	30.6	17.4	11.0	15.7	47.1	33.3	22.3
1994	18.8	10.7	6.2	10.3	11.4	21.7	13.4	15.9	31.8	17.6	18.0	34.3	20.2	18.7	32.9	16.6	14.6	18.7	25.7	21.1	14.8	10.9	15.5	(30.0)	18.5	18.7
1995	19.7	11.3	6.6	1.8	9.0	10.8	13.6	15.7	16.5	22.0	17.2	16.9	25.3	18.8	14.4	22.1	14.6	17.5	25.3	22.7	22.6	12.6	16.4	38.6	29.7	15.9
1996	21.2	12.4	6.9	1.1	18.7	19.8	17.9	15.5	31.9	32.1	16.9	25.6	33.9	17.2	16.4	27.6	13.8	17.2	22.2	19.5	21.1	16.4	16.5	42.7	29.6	18.3
1997	21.4	12.5	7.2	5.3	12.7	18.0	20.0	16.2	19.2	28.2	17.9	23.0	27.2	18.7	16.8	21.5	14.5	21.1	24.3	22.5	17.4	18.6	14.5	21.0	19.8	22.5
1998	21.9	12.7	7.4	3.7	12.2	15.9	17.2	15.3	17.5	23.2	20.3	19.1	23.6	20.7	14.8	18.8	16.4	23.1	19.5	23.4	16.7	18.5	14.7	5.1	12.0	22.2
1999	23.0	13.3	7.7	3.1	9.0	12.1	15.3	14.3	17.1	20.3	19.0	17.1	20.3	20.3	16.9	15.8	16.2	4.5	16.5	21.0	14.3	18.4	14.6	(2.5)	19.6	19.0
2000	21.3	11.2	6.2	0.2	13.0	13.2	15.7	14.7	(4.3)	15.7	18.8	(9.1)	14.4	19.7	(9.0)	10.7	16.2	18.9	16.8	20.9	16.7	17.2	14.9	(11.7)	9.3	19.1
2001	19.9	8.5	4.6	(9.3)	5.5	(3.8)	10.8	14.3	(27.0)	2.8	16.5	(29.0)	2.1	16.9	(28.8)	0.3	13.2	21.3	17.6	19.8	14.3	15.9	16.1	21.4	5.8	17.1
2002	19.2	9.4	5.5	0.7	3.1	3.8	8.0	13.8	14.1	1.9	14.3	24.3	2.3	14.1	24.5	1.6	11.1	(14.7)	9.6	16.7	4.2	13.1	15.8	(2.4)	1.4	10.2
2003	17.6	8.1	4.7	1.2	1.5	2.7	5.4	11.1	(11.3)	(3.7)	8.9	(11.7)	(3.7)	9.1	(10.3)	(3.3)	7.2	(13.3)	2.2	10.5	8.0	11.4	14.9	(3.6)	(0.3)	5.6
2004	18.0	9.1	5.6	11.6	4.3	15.9	6.1	10.6	29.9	(1.7)	8.8	38.6	(0.4)	9.5	38.1	0.0	7.6	(13.4)	(1.6)	7.1	7.4	10.0	14.1	31.4	5.8	12.5
2005	17.2	7.5	4.7	2.1	2.1	4.2	4.4	9.9	(14.2)	(3.8)	5.5	(11.9)	(1.0)	6.4	(10.5)	(0.3)	5.0	30.9	0.3	8.2	8.6	8.4	12.7	(19.2)	3.9	6.6
2006	18.1	8.8	5.5	0.4	3.5	3.9	6.0	8.4	21.7	6.5	4.6	19.5	9.9	5.9	23.8	11.3	5.7	6.8	(2.2)	7.2	6.3	6.9	11.3	4.1	0.8	3.3
Adjusted Continuing Operations (see explanation below)																										
2002	19.9	9.9	5.6	nm	nm	nm	nm	nm	nm	nm	nm	nm	nm	nm	nm	nm	nm	(14.7)	9.6	16.7	4.2	13.1	15.8	(2.4)	1.4	10.2
2003	18.5	8.5	4.9	nm	nm	3.8	nm	nm	(10.3)	nm	nm	(9.8)	nm	nm	(8.5)	nm	nm	(13.3)	2.2	10.5	8.0	11.4	14.9	(3.6)	(0.3)	5.6
2004	18.8	9.5	5.8	nm	nm	16.9	nm	nm	29.8	nm	nm	38.2	nm	nm	38.2	nm	nm	(13.4)	(1.6)	7.1	7.4	10.0	14.1	31.4	5.8	12.5
2005	19.1	9.8	5.9	nm	nm	3.5	nm	nm	6.8	nm	nm	5.9	nm	nm	7.7	nm	nm	30.9	0.3	8.2	8.6	8.4	12.7	(19.2)	3.9	6.6
2006	18.8	9.7	5.7	(0.9)	2.6	1.7	nm	nm	0.8	nm	nm	(2.4)	nm	nm	1.1	nm	nm	6.8	(2.2)	7.2	6.3	6.9	11.3	4.1	0.8	3.3
2007	18.8	8.7	5.1	(2.6)	2.2	(0.4)	4.9	nm	(10.8)	2.3	nm	(11.0)	2.8	nm	(7.5)	5.0	nm	28.1	6.1	7.8	16.4	9.3	11.2	(27.0)	(4.9)	(1.8)
2008	17.3	6.6	3.6	(4.0)	(0.1)	(4.1)	3.3	nm	(26.6)	(1.8)	nm	(32.6)	(3.0)	nm	(27.9)	0.1	nm	(28.9)	2.0	2.1	28.2	13.1	12.2	(12.9)	(6.8)	(3.6)
2009	21.1	8.5	4.6	nm	nm	nm	nm	nm	nm	nm	nm	nm	nm	nm	nm	nm	nm	29.6	10.5	4.3	2.0	12.0	11.0	34.3	(6.4)	(0.5)
2010	20.1	9.3	5.7	12.5	(1.0)	11.5	nm	nm	22.8	nm	nm	38.6	nm	nm	44.7	nm	nm	(35.9)	(4.2)	(1.9)	3.9	11.0	9.7	11.6	(0.2)	1.9
2011	19.1	8.5	5.4	10.8	0.0	10.8	nm	nm	0.7	nm	nm	5.3	nm	nm	9.8	nm	nm	(9.3)	(7.2)	(4.7)	3.8	10.4	8.6	1.2	(0.7)	0.0
2012	20.4	9.5	5.9	1.1	2.3	3.4	nm	nm	15.7	nm	nm	13.0	nm	nm	13.8	nm	nm	36.7	(6.0)	(0.1)	3.6	7.9	8.6	18.1	9.3	1.9
2013	20.4	9.6	6.3	0.6	1.2	1.8	nm	nm	2.6	nm	nm	8.9	nm	nm	8.0	nm	nm	(7.3)	(0.9)	0.5	3.5	3.4	8.1	13.7	15.3	3.6
2014	20.9	10.2	6.7	5.4	3.4	8.8	7.2	nm	15.7	11.2	nm	15.7	15.7	nm	18.9	18.3	nm	(8.4)	(7.5)	1.1	3.4	3.6	7.7	37.7	15.9	4.1
2015 [2]	22.6	11.7	7.8	0.3	3.3	3.6	5.6	nm	19.3	10.5	nm	20.4	12.5	nm	20.4	14.1	nm	(6.0)	(0.2)	(2.2)	3.3	3.5	7.2	(1.4)	13.0	6.2
2016 [2]	24.4	13.5	9.5	(1.4)	(2.9)	(4.3)	2.6	nm	9.8	12.5	nm	16.0	14.7	nm	18.6	15.9	nm	53.9	10.9	1.4	6.3	4.0	7.2	16.3	16.2	7.4
2017 [2]	23.1	12.2	8.9	5.6	(0.4)	5.2	2.9	nm	(4.5)	8.2	nm	(1.7)	11.6	nm	1.0	13.1	nm	(19.7)	(0.3)	(3.2)	6.0	4.5	6.2	(2.4)	11.9	10.6
2018 [2]	21.6	11.8	8.4	6.2	2.1	8.3	4.2	nm	4.3	8.6	nm	2.3	10.2	nm	3.1	12.1	nm	(0.8)	1.1	0.1	5.6	4.9	4.1	(24.9)	3.0	9.0
2019 [2]	21.4	10.5	6.8	(3.1)	14.4	11.3	4.7	5.9	(0.9)	5.3	8.2	(9.5)	4.9	10.2	(9.6)	6.1	12.0	51.7	11.8	1.7	5.3	5.3	4.5	41.8	3.6	9.6
2020 [2]	21.1	10.6	6.9	(10.8)	0.9	(9.9)	1.8	3.7	(9.1)	(0.3)	5.0	(9.3)	(0.9)	5.6	(9.7)	0.2	6.9	(9.8)	10.9	5.2	1.3	4.9	4.2	(12.8)	1.1	6.9
2021	20.5	11.2	7.5	18.1	0.4	18.5	6.2	4.4	25.4	2.4	7.3	29.7	1.4	7.8	28.5	1.8	8.6	(55.0)	(13.3)	(1.9)	3.7	4.4	4.2	(7.1)	(3.4)	6.0
2022	19.0	9.4	6.0	0.3	1.2	1.5	5.5	4.2	(14.6)	0.1	4.1	(18.7)	(2.4)	4.3	(18.3)	(2.5)	5.0	62.7	(0.1)	(0.2)	4.8	4.1	4.3	(21.7)	(7.6)	1.7

In late 2007, we announced the decision to divest seven businesses. Income statements for 2002 through 2008 reflect those businesses as discontinued operations.
In 2014, we divested the majority of the Store Fixtures business. Income statements for 2009 through 2014 reflect that business as discontinued operations.
"Adjusted Continuing Operations" also exclude unusual items from earnings to better reflect operating performance in each year. See Appendix - Non-GAAP Adjustments.
Because of the lack of historically comparable data, 5 yr and 10 yr earnings CAGRs are limited in recent years (as indicated by the 'nm' references in the table above).

[1] CAGR - compound annual growth rate

[2] Effective 1Q21, the accounting methodology for valuing domestic steel-related inventory changed from LIFO to FIFO. 2015-2020 financial data has been adjusted to apply the effects of the change.

56 Year Financial History

Ratios

For the Fiscal Year	Liquidity		Measures of Return on Investment											Measures of Solvency						Other
			Du Pont Formula					Total Shareholder Return (TSR)												
	Current Ratio	Inventory Turnover	Return on Sales	Asset Turnover	After-tax Return on Avg Assets	Leverage	Return on Average Equity	1 Year	3 Year CAGR	Return on Invested Capital	Trailing P/E Multiple (Dec. 31)	Dividend Yield	Payout Ratio to Common 1 Yr.	Total Liab to Assets	Debt to Total Capital	Net Debt to Net Capital	Debt to EBITDA	Net Debt to EBITDA	Times Interest Earned	Tax Rate
1967	6.4	4.5	3.1%	2.1	6.4%	1.6	9.9%				5.7	7.2%	41%	35%	27%	22%			8.3	41.7%
1968	2.2	4.0	3.4%	2.0	6.6%	1.8	12.1%	276.6%		10.5%	15.6	2.2%	35%	51%	30%	26%			7.3	48.3%
1969	2.1	4.3	3.0%	1.9	5.8%	1.9	11.0%	41.6%		9.7%	22.7	1.7%	38%	45%	35%	31%			4.9	45.5%
1970	2.8	3.8	3.2%	1.7	5.3%	2.1	10.8%	(36.7%)	50.6%	8.7%	13.0	2.8%	37%	57%	48%	45%			3.9	43.0%
1971	3.6	4.0	3.2%	1.7	5.4%	2.3	12.3%	36.1%	6.7%	8.7%	15.0	2.1%	31%	56%	45%	43%			4.5	48.7%
1972	3.4	4.8	4.2%	1.9	7.9%	2.0	15.9%	102.2%	19.2%	11.3%	32.4	0.7%	23%	47%	36%	33%			7.9	47.5%
1973	2.6	4.4	4.5%	1.8	8.0%	2.0	16.4%	(56.7%)	6.6%	12.0%	6.9	2.6%	18%	54%	44%	42%			5.8	46.8%
1974	3.4	3.8	3.5%	1.6	5.6%	2.3	12.7%	(41.4%)	(18.7%)	9.9%	4.2	5.5%	23%	57%	49%	46%			3.4	50.3%
1975	2.6	4.0	3.3%	1.6	5.3%	2.2	11.4%	45.9%	(28.5%)	8.5%	6.2	4.2%	26%	50%	39%	37%			4.4	51.7%
1976	2.7	4.5	4.5%	1.8	8.2%	2.0	16.7%	71.4%	11.8%	11.8%	6.4	2.8%	18%	51%	38%	36%			8.5	51.2%
1977	2.7	5.3	4.1%	2.1	8.9%	2.0	17.7%	37.8%	49.5%	13.7%	6.9	2.6%	18%	48%	25%	24%			7.9	49.2%
1978	2.3	5.4	4.9%	2.1	10.5%	1.9	20.5%	22.3%	41.7%	17.5%	6.1	2.6%	16%	49%	23%	22%			7.3	45.0%
1979	2.3	6.4	3.2%	2.1	6.7%	2.1	13.9%	(14.6%)	13.0%	12.1%	6.5	4.0%	26%	54%	40%	38%			4.1	42.3%
1980	2.1	6.8	3.7%	2.0	7.5%	2.0	15.1%	15.5%	6.3%	12.3%	5.9	4.2%	25%	47%	28%	27%			5.2	42.6%
1981	2.0	6.8	4.6%	2.2	10.2%	2.0	20.6%	85.3%	20.7%	15.8%	7.0	2.7%	19%	53%	37%	36%			8.0	42.0%
1982	2.1	6.4	3.3%	2.1	7.1%	2.1	15.0%	19.4%	35.5%	11.7%	10.1	2.7%	27%	52%	36%	34%			5.4	40.5%
1983	2.5	6.3	4.4%	2.1	9.3%	2.1	19.4%	59.0%	51.0%	15.4%	10.9	1.9%	20%	52%	37%	29%			6.7	41.2%
1984	2.5	5.8	4.9%	2.0	9.6%	2.1	20.4%	(3.8%)	21.9%	16.1%	8.8	2.3%	21%	54%	41%	33%			7.0	36.5%
1985	2.5	5.6	5.0%	1.9	9.5%	1.9	18.4%	79.1%	39.1%	15.1%	13.6	1.0%	20%	43%	27%	23%			7.5	41.6%
1986	2.8	5.9	5.9%	1.9	11.2%	1.8	20.6%	18.1%	26.1%	17.3%	12.7	1.6%	20%	48%	32%	23%			10.1	40.5%
1987	2.7	5.8	5.8%	1.8	10.2%	1.9	19.1%	(12.4%)	22.9%	16.2%	9.9	2.5%	25%	45%	28%	21%			10.9	41.5%
1988	2.4	6.0	4.7%	1.9	8.8%	1.9	16.6%	10.9%	4.6%	13.7%	10.9	2.7%	29%	49%	29%	28%	1.2	1.1	9.1	37.1%
1989	2.6	5.9	4.6%	1.9	8.8%	2.0	17.4%	29.4%	7.4%	13.8%	11.6	2.5%	29%	50%	33%	32%	1.3	1.3	6.9	39.4%
1990	2.7	5.7	4.0%	1.7	7.0%	2.1	15.0%	(9.2%)	9.2%	11.2%	11.3	3.2%	36%	55%	39%	39%	1.8	1.8	5.7	38.3%
1991	2.9	5.2	3.6%	1.6	5.9%	2.1	12.4%	46.6%	19.2%	9.2%	17.4	2.3%	39%	49%	33%	33%	1.6	1.6	6.2	38.3%
1992	2.9	5.7	5.3%	1.8	9.4%	1.8	16.5%	82.1%	33.0%	12.8%	20.9	1.4%	28%	37%	18%	18%	0.7	0.7	18.2	37.4%
1993	2.6	6.4	5.6%	1.9	10.9%	1.7	18.3%	48.6%	57.4%	15.3%	23.9	1.1%	26%	43%	23%	23%	0.9	0.8	14.8	39.1%
1994	2.3	6.2	6.2%	1.8	11.4%	1.8	20.2%	(28.8%)	24.6%	16.0%	12.6	1.8%	22%	44%	23%	23%	0.8	0.8	20.3	39.1%
1995	2.5	5.9	6.6%	1.8	11.5%	1.7	19.8%	40.8%	14.1%	16.2%	15.3	1.6%	24%	40%	20%	19%	0.7	0.6	20.2	38.9%
1996	2.6	5.6	6.9%	1.7	11.6%	1.7	20.2%	44.6%	12.7%	16.7%	18.7	1.3%	25%	45%	28%	27%	1.0	1.0	10.2	38.7%
1997	2.5	5.3	7.2%	1.5	10.9%	1.8	19.7%	22.5%	35.2%	15.4%	19.4	1.3%	25%	44%	27%	27%	1.0	1.0	11.5	37.5%
1998	2.8	5.4	7.4%	1.5	10.7%	1.8	19.0%	6.6%	23.4%	15.1%	17.7	1.4%	25%	43%	27%	24%	1.0	0.9	12.8	37.3%
1999	2.9	5.1	7.7%	1.4	10.5%	1.8	18.8%	(0.9%)	8.9%	14.5%	14.8	1.7%	25%	45%	31%	30%	1.2	1.2	12.6	37.2%
2000	2.9	5.0	6.2%	1.3	8.3%	1.8	15.4%	(9.7%)	(1.5%)	11.7%	14.3	2.2%	32%	47%	34%	33%	1.5	1.5	7.7	36.9%
2001	3.1	5.2	4.6%	1.2	5.5%	1.9	10.3%	24.0%	3.3%	8.2%	24.5	2.1%	51%	45%	33%	29%	1.8	1.5	6.5	36.9%
2002	2.5	5.6	5.5%	1.2	6.7%	1.8	12.1%	(0.3%)	3.6%	9.6%	19.2	2.2%	43%	44%	31%	25%	1.7	1.3	9.5	35.9%
2003	2.9	5.8	4.7%	1.2	5.6%	1.8	10.1%	(1.2%)	6.9%	8.5%	20.6	2.5%	51%	46%	33%	23%	2.2	1.3	7.6	34.7%
2004	2.2	6.3	5.6%	1.3	7.1%	1.8	12.9%	34.1%	9.3%	10.7%	19.6	2.0%	40%	45%	32%	22%	1.8	1.1	10.1	32.5%
2005	2.4	6.0	4.7%	1.3	6.1%	1.8	11.0%	(17.0%)	3.3%	9.0%	17.7	2.7%	49%	45%	30%	29%	1.8	1.7	8.5	29.4%
2006	2.7	5.7	5.5%	1.3	7.2%	1.8	13.1%	7.0%	6.0%	10.2%	14.9	2.8%	42%	45%	31%	28%	1.7	1.5	8.6	30.9%
Adjusted Continuing Operations (see explanation below)																				
2005	2.1	n/a	5.9%	n/a	n/a	n/a	n/a	(17.0%)	3.3%	10.0%	17.8	2.7%	49%	52%	30%	29%	1.9	1.8	9.0	32.0%
2006	2.5	5.5	5.7%	1.2	7.1%	2.1	15.0%	7.0%	6.0%	10.8%	18.4	2.8%	51%	53%	31%	28%	2.0	1.8	7.6	32.5%
2007	2.1	5.6	5.1%	1.2	6.2%	2.1	13.1%	(23.8%)	(11.8%)	9.9%	14.5	4.5%	65%	53%	31%	28%	2.1	1.7	6.3	30.5%
2008	2.5	6.2	3.6%	1.2	4.4%	2.0	9.0%	(7.2%)	(8.4%)	7.3%	17.5	6.6%	115%	48%	32%	28%	2.1	1.7	5.6	34.7%
2009	2.3	4.7	4.6%	0.9	4.0%	2.0	7.8%	41.0%	(1.0%)	6.7%	26.6	5.0%	133%	49%	31%	24%	2.3	1.6	6.1	35.4%
2010	2.3	5.6	5.7%	1.0	5.7%	2.0	11.1%	16.8%	14.0%	9.7%	20.5	4.7%	95%	49%	31%	23%	2.0	1.3	7.4	28.3%
2011	2.1	6.1	5.4%	1.1	6.1%	2.1	12.7%	6.1%	20.0%	10.4%	18.9	4.8%	90%	55%	36%	29%	2.2	1.6	7.4	26.8%
2012	1.8	5.8	5.9%	1.1	6.6%	2.2	14.7%	23.1%	14.4%	11.4%	19.6	4.2%	82%	56%	39%	29%	2.4	1.6	7.5	28.8%
2013	1.5	5.6	6.3%	1.1	6.9%	2.2	15.5%	18.0%	14.7%	12.1%	20.7	3.8%	79%	55%	35%	27%	2.0	1.3	7.4	24.6%
2014	1.4	6.1	6.7%	1.2	8.2%	2.4	20.0%	41.7%	26.1%	15.1%	23.9	2.9%	68%	63%	41%	32%	1.9	1.3	9.2	26.0%
2015 [1]	1.9	6.1	7.8%	1.3	10.0%	2.7	27.2%	1.6%	18.8%	18.9%	19.6	3.0%	59%	63%	41%	34%	1.7	1.2	11.2	26.3%
2016 [1]	1.9	5.3	9.5%	1.3	11.9%	2.7	32.1%	19.5%	19.4%	21.4%	19.2	2.7%	53%	63%	42%	33%	1.5	1.1	13.0	24.0%
2017 [1]	1.9	5.2	8.9%	1.2	10.6%	2.8	30.0%	0.6%	6.7%	20.2%	18.6	3.0%	55%	66%	45%	32%	2.1	1.2	11.1	21.5%
2018 [1]	1.9	5.1	8.4%	1.2	10.2%	2.9	29.5%	(21.8%)	(1.5%)	19.6%	13.5	4.2%	57%	65%			1.8	1.4	8.7	21.0%
2019 [1]	1.7	5.4	6.8%	1.1	7.8%	3.3	25.4%	46.2%	4.2%	14.2%	21.2	3.1%	66%	72%			3.1	2.7	5.5	21.8%
2020 [1]	1.6	4.9	6.9%	0.9	6.1%	3.5	21.2%	(9.7%)	0.9%	10.9%	20.5	3.6%	74%	70%			3.0	2.4	5.5	21.2%
2021	1.5	4.8	7.5%	1.0	7.5%	3.3	24.8%	(3.3%)	8.7%	13.1%	14.8	4.0%	60%	69%			2.8	2.3	7.4	22.8%
2022	2.0	4.4	6.0%	1.0	5.9%	3.2	18.8%	(17.5%)	(9.9%)	10.4%	14.2	5.4%	77%	68%			3.1	2.7	5.7	23.2%

In late 2007, we announced the decision to divest seven businesses. Income statements and balance sheets for 2005 through 2008 reflect those businesses as discontinued operations. In 2014, we divested the majority of the Store Fixtures business. Income statements for 2009 through 2014 reflect that business as discontinued operations, but balance sheets have not been adjusted for this change. Therefore, turnover and returns for 2009-2014 are slightly understated.
"Adjusted Continuing Operations" also exclude unusual items from earnings to better reflect operating performance in each year. See Appendix - Non-GAAP Adjustments.

[1] **Effective 1Q21, the accounting methodology for valuing domestic steel-related inventory changed from LIFO to FIFO. 2015 - 2020 financial data has been adjusted to apply the effects of the change.**

Current ratio = current assets / current liabilities
Inventory turnover = cost of goods sold (net sales - gross profit) / average inventory
Return on sales = net earnings / net sales
Asset turnover = net sales / average total assets
Return on assets = return on sales x asset turnover
Leverage = average total assets / average shareholders equity
Return on equity = return on assets x leverage
Total shareholder return = (dividends + change in stock price) / beginning stock price
Return on invested capital = EBIT - (1 * tax rate) / average (long-term debt + current debt + operating lease liabilities + current operating lease liabilities + shareholders equity - cash)

P/E multiple = market price per share on Dec. 31 / trailing 12 month earnings per share
Dividend yield = dividend per share / market price per share on Dec. 31
Payout ratio to common = dividend per share / average earnings per share
Total liab to assets = total liab / total assets; liab = CL + LT Debt + Op Lease Liab + Other Liab + Def Tax
Debt to total capital = total debt (long-term debt + current debt) / total capital (long-term debt + current debt + operating lease liabilities + current operating lease liabilities + other liabilities & deferred taxes + shareholders equity)
Net Debt to Net Capital = (total debt - cash) / (total capital - cash)
Debt to EBITDA = total debt / EBITDA
Net Debt to EBITDA = (total debt - cash) / EBITDA
Times interest earned = income before interest expense & taxes / net interest expense

Foreign Sales Data

Dollars in millions

The Company's operations outside of the United States are principally in Europe, China, Canada, and Mexico.
The sales information below is compiled based on the areas we have operations, primarily manufacturing locations.

	Continuing Operations[1]											2012-2022
Year ended Dec. 31	**2022**	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012	**CAGR**
External Sales												
United States	**3,349**	3,271	2,846	3,133	2,682	2,488	2,467	2,704	2,599	2,450	2,430	3.3%
% U.S.	***65.1%***	*64.5%*	*66.5%*	*65.9%*	*62.8%*	*63.1%*	*65.8%*	*69.0%*	*68.7%*	*70.5%*	*71.2%*	
Canada and Mexico	**542**	538	477	569	473	414	348	320	297	271	278	6.9%
Europe	**625**	589	421	509	526	475	445	427	423	352	326	6.7%
China	**502**	559	442	450	495	482	420	392	390	336	312	4.9%
Other Foreign	**129**	116	95	93	95	86	69	74	74	69	69	6.6%
Subtotal - Foreign	**1,797**	1,802	1,434	1,620	1,588	1,456	1,283	1,214	1,183	1,027	984	
% Foreign	***34.9%***	*35.5%*	*33.5%*	*34.1%*	*37.2%*	*36.9%*	*34.2%*	*31.0%*	*31.3%*	*29.5%*	*28.8%*	
Total	**5,147**	5,073	4,280	4,753	4,270	3,944	3,750	3,917	3,782	3,477	3,415	4.2%

New Countries Entered Germany Ireland Poland France

[1] Sales for 2012-2014 reflect Store Fixtures as discontinued operations.

Quarterly Financial Data

	1Q07	2Q07	3Q07	4Q07	2007	1Q08	2Q08	3Q08	4Q08	2008	1Q09	2Q09	3Q09	4Q09	2009	1Q10	2Q10	3Q10	4Q10	2010
Income																				
Net Trade Sales	1048	1071	1092	1040	4250	998	1063	1132	883	4076	718	757	810	770	3055	816	874	867	802	3359
COGS	851	864	877	863	3454	821	867	925	772	3385	593	610	623	600	2425	651	695	698	660	2704
Gross Profit	197	207	216	177	796	177	196	207	111	691	125	147	187	170	630	166	180	169	142	655
%	*18.8%*	*19.3%*	*19.7%*	*17.0%*	*18.7%*	*17.7%*	*18.5%*	*18.3%*	*12.5%*	*17.0%*	*17.4%*	*19.4%*	*23.1%*	*22.1%*	*20.6%*	*20.3%*	*20.6%*	*19.5%*	*17.6%*	*19.5%*
SGA	100	113	106	110	430	104	108	106	106	423	102	89	85	87	363	92	89	88	86	354
Oper Income	96	94	110	67	366	73	89	102	4	268	23	58	103	83	267	73	91	81	56	301
Amortization	5	6	5	7	23	6	6	6	6	25	4	6	6	5	21	5	5	5	5	20
Other	(2)	(1)	(2)	151	146	(3)	0	(1)	15	11	1	12	2	1	16	(9)	1	1	1	(7)
EBIT	**93**	**88**	**107**	**(91)**	**197**	**70**	**82**	**96**	**(17)**	**232**	**18**	**41**	**95**	**77**	**230**	**77**	**85**	**76**	**50**	**288**
%	***8.8%***	***8.3%***	***9.8%***	***(8.8%)***	***4.6%***	***7.0%***	***7.8%***	***8.5%***	***(1.9%)***	***5.7%***	***2.5%***	***5.4%***	***11.7%***	***10.0%***	***7.5%***	***9.5%***	***9.7%***	***8.7%***	***6.2%***	***8.6%***
Interest Expense	14	14	15	16	59	13	13	12	10	48	9	9	9	10	37	9	9	9	10	38
Interest Income	2	2	3	3	10	2	2	2	2	9	2	1	1	2	6	1	1	2	1	5
Earnings Before Taxes	81	76	94	(103)	147	59	71	87	(25)	193	10	33	87	69	198	69	77	68	41	256
Taxes	24	18	29	12	82	19	26	37	(17)	65	7	14	31	26	77	22	24	18	9	72
Net Earnings - Continuing	57	58	66	(116)	65	40	45	50	(8)	128	3	19	56	43	121	48	54	50	33	184
Discontinued Operations, net of tax	19	4	2	(95)	(71)	4	3	(16)	(10)	(19)	(0)	0	(1)	(5)	(6)	(1)	1	(1)	(0)	(1)
Net Earnings	77	62	67	(211)	(6)	45	48	34	(17)	109	3	19	56	37	115	47	54	49	33	183
Less: Non-controlling Interest	1	2	1	2	6	1	2	1	1	5	(0)	(0)	1	2	3	2	1	2	1	6
Net Earnings Attributable to Leggett	**76**	**60**	**66**	**(213)**	**(11)**	**43**	**46**	**33**	**(18)**	**104**	**3**	**19**	**54**	**35**	**112**	**45**	**53**	**47**	**31**	**177**
%	***7.2%***	***5.6%***	***6.0%***	***(20.4%)***	***(0.3%)***	***4.3%***	***4.4%***	***2.9%***	***(2.0%)***	***2.6%***	***0.5%***	***2.6%***	***6.7%***	***4.6%***	***3.7%***	***5.5%***	***6.0%***	***5.5%***	***3.9%***	***5.3%***
Depreciation	28	30	30	31	120	29	30	28	29	116	27	28	27	28	110	27	24	25	27	103
Amortization	5	6	5	7	23	6	6	6	6	25	4	6	6	5	21	5	5	5	5	20
EBITDA	**126**	**125**	**142**	**(53)**	**340**	**105**	**119**	**131**	**18**	**373**	**49**	**74**	**128**	**110**	**361**	**109**	**114**	**106**	**82**	**411**
Earnings (Loss) Per Share																				
From Continuing Operations	$0.31	$0.31	$0.36	($0.67)	$0.33	$0.23	$0.25	$0.29	($0.05)	$0.73	$0.02	$0.12	$0.34	$0.26	$0.74	$0.30	$0.34	$0.31	$0.21	$1.16
From Discontinued Operations	$0.10	$0.02	$0.01	($0.54)	($0.39)	$0.02	$0.02	($0.09)	($0.06)	($0.11)	($0.00)	$0.00	($0.00)	($0.03)	($0.04)	($0.00)	$0.00	($0.00)	($0.00)	($0.01)
Net Earnings (Loss) Per Share	$0.41	$0.33	$0.37	($1.21)	($0.06)	$0.25	$0.27	$0.20	($0.11)	$0.62	$0.02	$0.12	$0.34	$0.23	$0.70	$0.29	$0.34	$0.31	$0.21	$1.15
Diluted Shares	184	183	177	175	180	173	172	166	162	168	161	162	161	156	160	154	154	153	152	153
Dividends	$0.17	$0.18	$0.18	$0.25	$0.78	$0.25	$0.25	$0.25	$0.25	$1.00	$0.25	$0.25	$0.26	$0.26	$1.02	$0.26	$0.26	$0.27	$0.27	$1.06
Cash Flow Info																				
Cash from Operations	**149**	**93**	**194**	**178**	**614**	**53**	**73**	**77**	**233**	**436**	**115**	**174**	**142**	**135**	**565**	**51**	**67**	**91**	**154**	**363**
Adds to PPE	44	27	37	40	149	33	32	26	28	118	22	30	14	18	83	14	17	19	19	68
Acquisitions (net of cash)	83	1	2	26	111	1	1	8	1	10	0	0	3	0	3	0	0	0	5	5
Dividends paid	31	31	32	31	125	43	43	42	37	165	39	39	39	40	157	39	39	38	40	155
Balance Sheet																				
Cash & Equivalents					205	188	203	211	165	165	160	222	222	261	261	247	244	277	245	245
Receivables					630	666	684	721	551	551	493	493	549	470	470	524	537	547	479	479
Inventory					591	599	669	645	495	495	453	411	397	409	409	439	452	449	435	435
Other Current					105	96	101	74	66	66	70	69	65	58	58	53	56	36	60	60
Current Assets					1531	1550	1657	1652	1276	1276	1176	1195	1232	1197	1197	1263	1288	1308	1219	1219
Net Fixed Assets					727	736	740	722	681	681	671	686	664	669	669	641	625	621	624	624
Goodwill & Other					1237	1239	1257	1250	1144	1144	1118	1131	1138	1152	1152	1143	1120	1125	1158	1158
Total Assets					**3496**	**3526**	**3653**	**3624**	**3101**	**3101**	**2965**	**3012**	**3035**	**3018**	**3018**	**3047**	**3033**	**3055**	**3001**	**3001**
Accounts Payable					225	242	279	271	175	175	160	186	209	199	199	241	257	232	226	226
Current Portion LTD					89	74	11	17	22	22	17	17	2	10	10	10	10	10	2	2
Current Operating Lease Liabilties																				
Other Current					408	383	389	382	319	319	306	293	324	322	322	313	300	308	294	294
Current Liabilities					**722**	**699**	**679**	**670**	**517**	**517**	**483**	**497**	**535**	**532**	**532**	**563**	**567**	**550**	**523**	**523**
LTD					1001	1096	1228	998	851	851	793	773	772	789	789	822	855	834	762	762
Operating Lease Liabilities																				
Def Tax & Other					139	147	164	147	134	134	117	129	155	161	161	162	165	180	191	191
Shareholders' Equity					1635	1584	1582	1808	1599	1599	1572	1614	1572	1535	1535	1499	1447	1491	1524	1524
Capitalization					**2774**	**2827**	**2974**	**2954**	**2584**	**2584**	**2482**	**2515**	**2500**	**2486**	**2486**	**2484**	**2467**	**2505**	**2478**	**2478**
Total Liab. & Equity					**3496**	**3526**	**3653**	**3624**	**3101**	**3101**	**2965**	**3012**	**3035**	**3018**	**3018**	**3047**	**3033**	**3055**	**3001**	**3001**

Quarterly Financial Data

	1Q11	2Q11	3Q11	4Q11	2011	1Q12[1]	2Q12[1]	3Q12[1]	4Q12[1]	2012[1]	1Q13[1]	2Q13[1]	3Q13[1]	4Q13[1]	2013[1]	1Q14[1]	2Q14[1]	3Q14[1]	4Q14[1]	2014[1]
Income																				
Net Trade Sales	896	945	941	854	3636	876	867	863	809	3415	861	880	878	859	3477	876	956	997	953	3782
COGS	726	763	771	711	2971	708	692	684	636	2719	681	694	698	694	2767	699	755	788	750	2992
Gross Profit	170	182	170	143	665	168	176	179	173	696	180	185	180	165	710	177	201	209	204	790
%	*19.0%*	*19.2%*	*18.1%*	*16.7%*	*18.3%*	*19.2%*	*20.3%*	*20.8%*	*21.3%*	*20.4%*	*20.9%*	*21.1%*	*20.5%*	*19.2%*	*20.4%*	*20.2%*	*21.0%*	*21.0%*	*21.4%*	*20.9%*
SGA	96	98	94	94	382	90	84	87	88	348	99	92	85	91	368	92	94	131	132	450
Oper Income	74	84	77	49	283	78	92	93	85	348	81	93	94	74	342	85	107	78	72	341
Amortization	5	5	5	4	19	6	6	6	6	25	6	5	5	9	25	5	5	5	5	20
Other	(5)	(0)	0	31	27	0	(1)	(1)	(1)	(2)	(4)	(3)	(11)	60	42	(6)	(0)	(3)	(2)	(10)
EBIT	**74**	**79**	**72**	**13**	**238**	**72**	**86**	**88**	**79**	**324**	**79**	**92**	**99**	**5**	**275**	**86**	**102**	**75**	**68**	**332**
%	***8.3%***	***8.4%***	***7.6%***	***1.5%***	***6.5%***	***8.2%***	***9.9%***	***10.2%***	***9.8%***	***9.5%***	***9.1%***	***10.4%***	***11.3%***	***0.6%***	***7.9%***	***9.8%***	***10.7%***	***7.6%***	***7.1%***	***8.8%***
Interest Expense	10	9	10	10	38	10	10	11	13	43	13	11	11	10	45	10	10	10	11	42
Interest Income	2	2	1	2	7	2	2	2	2	7	3	2	2	2	8	1	1	2	2	6
Earnings Before Taxes	66	72	63	5	206	64	78	78	68	288	68	82	91	(4)	238	77	93	67	59	296
Taxes	20	17	18	(5)	50	20	20	27	(11)	56	19	23	24	(14)	51	21	24	13	13	70
Net Earnings - Continuing	46	56	45	9	156	44	58	51	79	232	50	60	67	11	186	56	70	53	46	225
Discontinued Operations, net of tax	0	0	0	0	0	1	7	16	(5)	19	(0)	12	6	(4)	13	(2)	(93)	(4)	(25)	(124)
Net Earnings	46	56	45	9	156	45	65	67	74	251	50	72	72	6	200	54	(23)	49	22	101
Less: Non-controlling Interest	1	1	0	1	3	1	1	1	1	2	0	1	1	1	2	1	1	1	1	3
Net Earnings Attributable to Leggett	**45**	**55**	**45**	**9**	**153**	**44**	**65**	**66**	**73**	**248**	**49**	**71**	**71**	**6**	**197**	**53**	**(24)**	**48**	**21**	**98**
%	***5.0%***	***5.8%***	***4.8%***	***1.0%***	***4.2%***	***5.0%***	***7.5%***	***7.6%***	***9.1%***	***7.3%***	***5.7%***	***8.1%***	***8.1%***	***0.7%***	***5.7%***	***6.1%***	***(2.5%)***	***4.8%***	***2.2%***	***2.6%***
Depreciation	25	25	23	24	98	22	21	23	21	86	23	23	22	23	91	24	25	24	25	98
Amortization	5	5	5	4	19	6	6	6	6	25	6	5	5	9	25	5	5	5	5	20
EBITDA	**104**	**109**	**100**	**42**	**355**	**100**	**113**	**117**	**106**	**436**	**107**	**119**	**127**	**38**	**391**	**115**	**132**	**104**	**98**	**449**
Earnings (Loss) Per Share																				
From Continuing Operations	$0.30	$0.37	$0.31	$0.06	$1.04	$0.30	$0.40	$0.34	$0.53	$1.57	$0.33	$0.40	$0.45	$0.07	$1.25	$0.38	$0.48	$0.37	$0.32	$1.55
From Discontinued Operations	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.05	$0.11	($0.03)	$0.13	($0.00)	$0.08	$0.04	($0.03)	$0.09	($0.02)	($0.65)	($0.03)	($0.18)	($0.87)
Net Earnings (Loss) Per Share	$0.30	$0.37	$0.31	$0.06	$1.04	$0.30	$0.45	$0.45	$0.50	$1.70	$0.33	$0.48	$0.49	$0.04	$1.34	$0.37	($0.17)	$0.34	$0.14	$0.68
Diluted Shares	151	147	145	145	147	145	145	146	147	146	148	148	147	146	147	144	143	143	143	143
Dividends	$0.27	$0.27	$0.28	$0.28	$1.10	$0.28	$0.28	$0.29	$0.29	$1.14	$0.29	$0.29	$0.30	$0.30	$1.18	$0.30	$0.30	$0.31	$0.31	$1.22
Cash Flow Info																				
Cash from Operations	**47**	**54**	**101**	**127**	**329**	**65**	**81**	**95**	**209**	**450**	**24**	**99**	**116**	**178**	**417**	**(20)**	**103**	**132**	**166**	**382**
Adds to PPE	17	21	19	18	75	18	20	16	18	71	20	22	18	21	81	15	23	25	31	94
Acquisitions (net of cash)	1	4	2	0	7	189	1	1	21	212	0	10	16	1	28	2	49	19	0	70
Dividends paid	40	39	38	39	156	39	39	39	82	200	0	41	41	42	125	42	42	41	43	168
Balance Sheet																				
Cash & Equivalents	195	203	219	236	236	261	271	265	359	359	449	280	299	273	273	269	304	243	333	333
Receivables	576	568	577	504	504	572	558	590	446	446	529	553	575	467	467	574	603	584	523	523
Inventory	462	507	457	441	441	473	518	471	489	489	503	510	489	496	496	520	527	477	482	482
Other Current	57	40	39	43	43	44	54	53	45	45	44	44	45	46	46	48	55	131	92	92
Current Assets	1290	1318	1291	1224	1224	1350	1400	1379	1339	1339	1525	1387	1408	1282	1282	1410	1490	1435	1430	1430
Net Fixed Assets	616	618	601	581	581	592	581	575	573	573	567	562	580	575	575	564	583	547	559	559
Goodwill & Other	1160	1159	1130	1111	1111	1270	1259	1292	1343	1343	1336	1329	1317	1252	1252	1247	1171	1203	1152	1152
Total Assets	**3067**	**3095**	**3022**	**2915**	**2915**	**3213**	**3240**	**3246**	**3255**	**3255**	**3428**	**3279**	**3305**	**3108**	**3108**	**3222**	**3243**	**3185**	**3141**	**3140.5**
Accounts Payable	302	282	274	257	257	298	320	292	285	285	320	338	326	339	339	350	377	357	370	370
Current Portion LTD	2	2	2	3	3	3	202	202	202	202	201	2	1	181	181	181	181	382	202	202
Current Operating Lease Liabilties																				
Other Current	282	293	328	327	327	325	359	302	244	244	271	291	312	309	309	302	307	406	421	421
Current Liabilities	**586**	**578**	**604**	**586**	**586**	**626**	**881**	**796**	**731**	**731**	**793**	**631**	**639**	**830**	**830**	**834**	**865**	**1144**	**992**	**992**
LTD	822	857	897	833	833	1047	821	860	854	854	954	974	958	688	688	811	926	619	767	767
Operating Lease Liabilities																				
Def Tax & Other	202	206	183	188	188	197	191	189	228	228	242	240	245	191	191	206	190	193	227	227
Shareholders' Equity	1458	1455	1338	1308	1308	1343	1347	1401	1442	1442	1440	1434	1464	1399	1399	1371	1262	1229	1155	1155
Capitalization	**2481**	**2517**	**2418**	**2329**	**2329**	**2587**	**2359**	**2450**	**2524**	**2524**	**2635**	**2648**	**2666**	**2279**	**2279**	**2388**	**2379**	**2040**	**2148**	**2148**
Total Liab. & Equity	**3067**	**3095**	**3022**	**2915**	**2915**	**3213**	**3240**	**3246**	**3255**	**3255**	**3428**	**3279**	**3305**	**3108**	**3108**	**3222**	**3243**	**3185**	**3141**	**3141**

[1] **Quarterly Income Statements for 2012 through 2014 reflect Store Fixtures as discontinued operations.**

Quarterly Financial Data

	1Q15 [2]	2Q15 [2]	3Q15 [2]	4Q15 [2]	2015 [2]	1Q16 [2]	2Q16 [2]	3Q16 [2]	4Q16 [2]	2016 [2]	1Q17 [2]	2Q17 [2]	3Q17 [2]	4Q17 [2]	2017 [2]	1Q18 [2]	2Q18 [2]	3Q18 [2]	4Q18 [2]	2018 [2]
Income																				
Net Trade Sales	966.2	997	1009	945	3917	938	959	949	904	3750	960	989	1010	985	3944	1029	1102	1092	1047	4270
COGS	753.4	773	782	732	3040	705	718	726	687	2837	734	757	787	770	3047	806	859	859	834	3357
Gross Profit	212.8	225	227	212	877	233	241	223	217	913	227	232	223	215	897	223	243	232	213	912
%	*22.0%*	*22.5%*	*22.5%*	*22.5%*	*22.4%*	*24.9%*	*25.1%*	*23.5%*	*24.0%*	*24.4%*	*23.6%*	*23.5%*	*22.1%*	*21.8%*	*22.7%*	*21.7%*	*22.1%*	*21.3%*	*20.3%*	*21.4%*
SGA	97.5	107	97	116	417	105	100	94	97	396	106	105	95	94	401	105	108	101	112	425
Oper Income	115.3	118	130	97	460	128	141	129	120	518	120	128	128	120	496	119	136	132	101	487
Amortization	5	5	5	5	21	5	5	5	5	20	5	5	6	5	21	5	5	5	5	21
Other	3	(0)	(3)	2	3	(4)	(19)	(2)	(14)	(38)	(0)	(1)	6	(11)	(7)	0	(3)	(3)	12	6
EBIT	**107**	**113**	**128**	**89**	**436**	**127**	**155**	**126**	**128**	**536**	**116**	**124**	**116**	**127**	**482**	**113**	**134**	**130**	**84**	**460**
%	***11.0%***	***11.3%***	***12.6%***	***9.4%***	***11.1%***	***13.5%***	***16.2%***	***13.2%***	***14.2%***	***14.3%***	***12.0%***	***12.5%***	***11.5%***	***12.8%***	***12.2%***	***11.0%***	***12.1%***	***11.9%***	***8.0%***	***10.8%***
Interest Expense	11	11	10	9	41	9	10	10	9	39	11	10	10	12	44	14	16	13	17	61
Interest Income	1	1	1	1	4	1	1	1	1	4	2	2	2	2	8	2	2	2	2	8
Earnings Before Taxes	97	103	118	81	399	118	146	117	120	501	107	115	108	117	446	101	120	119	68	408
Taxes	27	30	31	15	103	28	41	26	31	125	21	27	20	71	138	19	26	25	15	84
Net Earnings - Continuing	70	73	88	66	297	91	105	91	89	376	86	89	88	46	308	82	94	94	53	324
Discontinued Operations, net of tax	(1)	2	(0)	0	1	0	20	0	(1)	19	0	0	(1)	0	(1)	0	0	0	0	0
Net Earnings	70	75	87	66	298	91	125	91	88	395	86	89	87	46	307	82	94	94	53	324
Less: Non-controlling Interest	1	1	1	1	4	2	(1)	0	0	0	0	0	0	0	0	0	0	0	0	0
Net Earnings Attributable to Leggett	**69**	**74**	**87**	**65**	**294**	**89**	**127**	**90**	**88**	**394**	**86**	**89**	**87**	**46**	**307**	**82**	**94**	**94**	**53**	**323**
%	***7.1%***	***7.4%***	***8.6%***	***6.9%***	***7.5%***	***9.5%***	***13.2%***	***9.5%***	***9.7%***	***10.5%***	***9.0%***	***9.0%***	***8.6%***	***4.6%***	***7.8%***	***8.0%***	***8.6%***	***8.6%***	***5.1%***	***7.6%***
Depreciation	23	19	21	21	84	21	22	22	22	87	23	25	24	24	95	26	26	26	27	104
Amortization	7	8	8	7	30	7	7	7	7	29	8	7	9	7	31	8	8	8	8	32
EBITDA	**136**	**140**	**156**	**117**	**549**	**155**	**184**	**155**	**157**	**651**	**146**	**156**	**148**	**158**	**608**	**147**	**167**	**163**	**119**	**596**
Earnings (Loss) Per Share																				
From Continuing Operations	$0.48	$0.50	$0.61	$0.46	$2.05	$0.63	$0.76	$0.65	$0.64	$2.68	$0.62	$0.64	$0.65	$0.34	$2.25	$0.60	$0.70	$0.70	$0.39	$2.39
From Discontinued Operations	($0.00)	$0.01	($0.00)	$0.00	$0.01	$0.00	$0.15	$0.00	($0.01)	$0.14	$0.00	$0.00	($0.01)	$0.00	($0.01)	$0.00	$0.00	$0.00	$0.00	$0.00
Net Earnings (Loss) Per Share	$0.48	$0.51	$0.61	$0.46	$2.06	$0.63	$0.90	$0.65	$0.63	$2.82	$0.62	$0.64	$0.64	$0.34	$2.24	$0.60	$0.70	$0.70	$0.39	$2.39
Diluted Shares	144	143	143	142	143	141	140	139	139	140	138	137	137	137	137	136	135	135	135	135
Dividends	$0.31	$0.31	$0.32	$0.32	$1.26	$0.32	$0.34	$0.34	$0.34	$1.34	$0.34	$0.36	$0.36	$0.36	$1.42	$0.36	$0.38	$0.38	$0.38	$1.50
Cash Flow Info																				
Cash from Operations	**32**	**95**	**130**	**102**	**359**	**111**	**151**	**124**	**167**	**553**	**58**	**98**	**105**	**182**	**444**	**44**	**81**	**127**	**189**	**440**
Adds to PPE	22	30	27	25	103	28	30	25	41	124	34	45	40	40	159	40	41	41	37	160
Acquisitions (net of cash)	12	(1)	0	0	11	16	1	11	2	30	38	1	0	0	39	86	4	18	1	109
Dividends paid	43	43	43	44	172	44	43	46	45	177	45	45	48	48	186	48	47	49	50	194
Balance Sheet																				
Cash & Equivalents					253					282					526					268
Receivables					520					487					595					572
Inventory					519					547					613					700
Other Current					33					37					74					51
Current Assets					1325					1353					1809					1590
Net Fixed Assets					541					566					664					729
Goodwill & Other					1112					1094					1120					1129
Total Assets					**2978**					**3012**					**3593**					**3448**
Accounts Payable					307					351					430					465
Current Portion LTD					3					4					154					1
Current Operating Lease Liabilties																				
Other Current					391					352					392					349
Current Liabilities					**701**					**707**					**976**					**816**
LTD					942					956					1098					1168
Operating Lease Liabilities																				
Def Tax & Other					229					238					297					257
Shareholders' Equity					1106					1111					1222					1206
Capitalization					**2277**					**2305**					**2617**					**2631**
Total Liab. & Equity					**2978**					**3012**					**3593**					**3447**

[2] Effective 1Q21, the accounting methodology for valuing domestic steel-related inventory changed from LIFO to FIFO. 2015 - 2020 financial data has been adjusted to apply the effects of the change.

Quarterly Financial Data

	1Q19	2Q19	3Q19	4Q19	2019	1Q20	2Q20	3Q20	4Q20	2020	1Q21	2Q21	3Q21	4Q21	2021	1Q22	2Q22	3Q22	4Q22	2022
Income																				
Net Trade Sales	1155	1213	1239	1145	4753	1046	845	1208	1182	4280	1151	1270	1319	1333	5073	1322	1334	1294	1196	5147
COGS	921	953	970	885	3729	825	699	938	915	3376	903	1000	1063	1068	4034	1055	1066	1064	985	4170
Gross Profit	234	260	270	260	1024	221	147	270	267	904	248	269	256	265	1038	267	268	231	211	977
%	*20.3%*	*21.4%*	*21.8%*	*22.7%*	*21.5%*	*21.1%*	*17.3%*	*22.3%*	*22.6%*	*21.1%*	*21.5%*	*21.2%*	*19.4%*	*19.9%*	*20.5%*	*20.2%*	*20.1%*	*17.8%*	*17.6%*	*19.0%*
SGA	119	118	115	118	470	118	97	106	104	424	106	113	104	100	422	112	105	100	110	427
Oper Income	116	142	154	143	554	103	49	164	163	480	141	157	153	166	616	156	163	130	101	549
Amortization	14	17	16	16	63	16	16	16	16	65	16	18	18	16	68	17	16	17	17	67
Other	2	(2)	(0)	4	4	8	10	(2)	(9)	7	(2)	(33)	(10)	(2)	(47)	1	4	0	(7)	(2)
EBIT	**99**	**127**	**138**	**123**	**487**	**79**	**23**	**150**	**156**	**408**	**128**	**172**	**144**	**152**	**596**	**138**	**143**	**113**	**91**	**485**
%	***8.6%***	***10.4%***	***11.2%***	***10.7%***	***10.2%***	***7.5%***	***2.7%***	***12.4%***	***13.2%***	***9.5%***	***11.1%***	***13.5%***	***10.9%***	***11.4%***	***11.7%***	***10.4%***	***10.7%***	***8.7%***	***7.6%***	***9.4%***
Interest Expense	21	25	23	22	91	21	21	21	20	83	19	20	19	19	77	21	21	21	23	86
Interest Income	1	3	2	2	7	1	1	1	1	3	1	1	1	0	3	1	1	1	1	4
Earnings Before Taxes	79	105	117	103	404	59	2	130	137	328	109	153	126	134	522	118	123	94	69	404
Taxes	17	25	22	25	89	15	8	23	29	75	22	41	29	28	120	28	28	22	16	94
Net Earnings - Continuing	62	79	95	78	314	44	(6)	107	108	253	88	112	97	106	403	90	95	72	53	310
Discontinued Operations, net of tax	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Net Earnings	62	79	95	78	314	44	(6)	107	108	253	88	112	97	106	403	90	95	72	53	310
Less: Non-controlling Interest	(0)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Net Earnings Attributable to Leggett	**62**	**79**	**95**	**78**	**314**	**44**	**(6)**	**107**	**108**	**253**	**88**	**112**	**97**	**106**	**402**	**90**	**95**	**71**	**53**	**310**
%	***5.4%***	***6.5%***	***7.7%***	***6.8%***	***6.6%***	***4.2%***	***-0.7%***	***8.9%***	***9.1%***	***5.9%***	***7.6%***	***8.8%***	***7.4%***	***7.9%***	***7.9%***	***6.8%***	***7.1%***	***5.5%***	***4.4%***	***6.0%***
Depreciation	29	29	30	30	118	30	29	30	31	119	29	29	29	29	117	28	28	27	27	110
Amortization	17	21	19	18	74	17	17	17	18	70	17	19	18	17	71	18	17	17	18	70
EBITDA	**146**	**177**	**187**	**170**	**679**	**126**	**69**	**197**	**204**	**597**	**174**	**220**	**191**	**199**	**783**	**183**	**188**	**157**	**137**	**665**
Earnings (Loss) Per Share																				
From Continuing Operations	$0.46	$0.59	$0.70	$0.57	$2.32	$0.33	($0.05)	$0.79	$0.79	$1.86	$0.64	$0.82	$0.71	$0.77	$2.94	$0.66	$0.70	$0.52	$0.39	$2.27
From Discontinued Operations	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00
Net Earnings (Loss) Per Share	$0.46	$0.59	$0.70	$0.57	$2.32	$0.33	($0.05)	$0.79	$0.79	$1.86	$0.64	$0.82	$0.71	$0.77	$2.94	$0.66	$0.70	$0.52	$0.39	$2.27
Diluted Shares	135	135	135	136	135	136	136	136	136	136	136	137	137	137	137	137	137	136	136	137
Dividends	$0.38	$0.40	$0.40	$0.40	$1.58	$0.40	$0.40	$0.40	$0.40	$1.60	$0.40	$0.42	$0.42	$0.42	$1.66	$0.42	$0.44	$0.44	$0.44	$1.74
Cash Flow Info																				
Cash from Operations	**31**	**172**	**213**	**251**	**668**	**10**	**112**	**261**	**219**	**603**	**(11)**	**41**	**50**	**191**	**271**	**39**	**90**	**66**	**247**	**441**
Adds to PPE	32	39	33	40	143	24	19	9	14	66	24	25	27	31	107	19	22	25	35	100
Acquisitions (net of cash)	1244	0	0	21	1265	0	0	0	0	0	27	125	0	0	153	0	0	63	21	83
Dividends paid	50	50	53	53	205	53	53	53	53	212	53	53	56	56	218	56	56	59	58	229
Balance Sheet																				
Cash & Equivalents	263	290	242	248	248	506	209	245	349	349	334	232	235	362	362	327	270	226	317	317
Receivables	665	700	677	592	592	568	577	642	564	564	603	705	699	652	652	705	723	730	675	675
Inventory	744	714	687	676	676	692	611	625	692	692	802	893	970	993	993	1046	1027	976	908	908
Other Current	54	56	50	62	62	53	50	46	54	54	51	65	80	59	59	60	72	69	59	59
Current Assets	1726	1760	1656	1577	1577	1819	1447	1558	1658	1658	1789	1895	1984	2065	2065	2138	2092	2001	1958	1958
Net Fixed Assets	810	818	817	831	831	810	797	786	785	785	775	786	780	782	782	769	750	741	772	772
Goodwill & Other	2485	2481	2436	2448	2448	2391	2374	2360	2357	2357	2347	2469	2471	2461	2461	2435	2388	2433	2456	2456
Total Assets	**5021**	**5059**	**4909**	**4855**	**4855**	**5019**	**4619**	**4704**	**4800**	**4800**	**4912**	**5150**	**5235**	**5307**	**5307**	**5342**	**5231**	**5175**	**5186**	**5186**
Accounts Payable	431	453	467	463	463	429	361	494	552	552	536	612	607	614	614	622	602	513	518	518
Current Portion LTD	51	51	51	51	51	51	51	51	51	51	51	51	300	301	301	301	301	7	9	9
Current Operating Lease Liabilties	38	39	38	39	39	40	42	42	42	42	43	44	44	45	45	46	45	45	50	50
Other Current	346	358	364	374	374	335	321	360	361	361	366	400	387	377	377	382	383	400	391	391
Current Liabilities	**867**	**900**	**921**	**928**	**928**	**855**	**776**	**947**	**1006**	**1006**	**996**	**1107**	**1338**	**1336**	**1336**	**1351**	**1331**	**965**	**968**	**968**
LTD	2410	2364	2197	2067	2067	2415	2083	1909	1849	1849	1953	1975	1766	1790	1790	1803	1790	2134	2074	2074
Operating Lease Liabilities	119	131	119	122	122	118	129	125	122	122	115	127	149	153	153	150	150	151	154	154
Def Tax & Other	379	382	378	397	397	365	389	392	398	398	392	405	405	380	380	366	346	363	349	349
Shareholders' Equity	1245	1282	1294	1342	1342	1266	1242	1330	1425	1425	1456	1536	1578	1649	1649	1671	1615	1563	1641	1641
Capitalization	**4154**	**4159**	**3988**	**3927**	**3927**	**4164**	**3843**	**3756**	**3794**	**3794**	**3916**	**4043**	**3897**	**3972**	**3972**	**3991**	**3899**	**4210**	**4218**	**4218**
Total Liab. & Equity	**5021**	**5059**	**4909**	**4855**	**4855**	**5019**	**4619**	**4704**	**4800**	**4800**	**4911**	**5150**	**5235**	**5307**	**5307**	**5342**	**5231**	**5175**	**5186**	**5186**

Quarterly Financial Data

	1Q23	2Q23	3Q23	4Q23	2023
Income					
Net Trade Sales	1214	1221			2435
COGS	995	1000			1995
Gross Profit	219	221			440
%	*18.0%*	*18.1%*			*18.1%*
SGA	116	119			235
Oper Income	103	102			205
Amortization	17	17			34
Other	(4)	(11)			(14)
EBIT	**89**	**96**			**185**
%	***7.4%***	***7.8%***			***7.6%***
Interest Expense	22	23			45
Interest Income	1	1			2
Earnings Before Taxes	68	74			142
Taxes	15	20			34
Net Earnings - Continuing	53	54			108
Discontinued Operations, net of tax	0	0			0
Net Earnings	53	54			108
Less: Non-controlling Interest	0	0			0
Net Earnings Attributable to Leggett	**53**	**54**			**108**
%	***4.4%***	***4.4%***			***4.4%***
Depreciation	27	27			54
Amortization	18	18			36
EBITDA	**135**	**140**			**275**
Earnings (Loss) Per Share					
From Continuing Operations	$0.39	$0.40			$0.79
From Discontinued Operations	$0.00	$0.00			$0.00
Net Earnings (Loss) Per Share	$0.39	$0.40			$0.79
Diluted Shares	136	137			136
Dividends	$0.44	$0.46			$0.90
Cash Flow Info					
Cash from Operations	**97**	**111**			**207**
Adds to PPE	38	31			68
Acquisitions (net of cash)	0	0			0
Dividends paid	58	59			117
Balance Sheet					
Cash & Equivalents	345	272			272
Receivables	718	703			703
Inventory	893	858			858
Other Current	59	73			73
Current Assets	2015	1906			1906
Net Fixed Assets	787	789			789
Goodwill & Other	2469	2449			2449
Total Assets	**5270**	**5144**			**5144**
Accounts Payable	552	507			507
Current Portion LTD	9	8			8
Current Operating Lease Liabilties	55	56			56
Other Current	352	384			384
Current Liabilities	**969**	**956**			**956**
LTD	2109	2016			2016
Operating Lease Liabilities	176	167			167
Def Tax & Other	350	337			337
Shareholders' Equity	1667	1669			1669
Capitalization	**4301**	**4189**			**4189**
Total Liab. & Equity	**5270**	**5144**			**5144**

Adjusted Continuing Ops [1]

	1Q07	2Q07	3Q07	4Q07	2007	1Q08	2Q08	3Q08	4Q08	2008	1Q09	2Q09	3Q09	4Q09	2009	1Q10	2Q10	3Q10	4Q10	2010
Income																				
Net Trade Sales	1048	1071	1092	1040	4250	998	1063	1132	883	4076	718	757	810	770	3055	816	874	867	802	3359
COGS	851	864	877	858	3449	821	867	922	763	3373	593	610	623	600	2425	651	695	698	660	2704
Gross Profit	197	207	216	182	801	177	196	210	119	703	125	147	187	170	630	166	180	169	142	655
%	*18.8%*	*19.3%*	*19.7%*	*17.5%*	*18.8%*	*17.7%*	*18.5%*	*18.6%*	*13.5%*	*17.2%*	*17.4%*	*19.4%*	*23.1%*	*22.1%*	*20.6%*	*20.3%*	*20.6%*	*19.5%*	*17.6%*	*19.5%*
SGA	97	110	103	107	418	104	108	106	99	416	93	89	85	87	355	92	89	88	86	354
Oper Income	99	97	113	75	383	73	89	105	20	287	32	58	103	83	275	73	91	81	56	301
Amortization	5	6	5	7	23	6	6	6	6	25	4	6	6	5	21	5	5	5	5	20
Other	(2)	(2)	(2)	(3)	(9)	(2)	(2)	(2)	(2)	(8)	1	1	2	1	5	(9)	1	1	1	(7)
EBIT	**96**	**92**	**110**	**71**	**369**	**69**	**84**	**101**	**16**	**271**	**26**	**51**	**95**	**77**	**249**	**77**	**85**	**76**	**50**	**288**
%	***9.1%***	***8.6%***	***10.0%***	***6.8%***	***8.7%***	***6.9%***	***7.9%***	***8.9%***	***1.8%***	***6.6%***	***3.7%***	***6.8%***	***11.7%***	***10.0%***	***8.2%***	***9.5%***	***9.7%***	***8.7%***	***6.2%***	***8.6%***
Interest Expense	14	14	15	16	59	13	13	12	10	48	9	9	9	10	37	9	9	9	10	38
Interest Income	2	2	3	3	10	2	2	2	2	9	2	1	1	2	6	1	1	2	1	5
Earnings Before Taxes	84	80	97	59	319	58	73	91	8	231	19	43	87	69	218	69	77	68	41	256
Taxes	25	23	31	19	97	20	24	33	3	80	10	17	31	20	78	22	24	18	9	72
Net Earnings-Continuing	59	57	67	39	222	39	49	58	5	151	9	26	56	49	140	48	54	50	33	184
Less: Non-controlling Interest	1	2	1	2	6	1	2	1	1	5	(0)	(0)	1	2	3	2	1	2	1	6
Net Earnings Attributable to Leggett	**58**	**55**	**65**	**38**	**216**	**37**	**47**	**57**	**5**	**146**	**9**	**26**	**55**	**47**	**137**	**46**	**52**	**48**	**32**	**177**
	5.6%	***5.2%***	***6.0%***	***3.6%***	***5.1%***	***3.7%***	***4.5%***	***5.0%***	***0.5%***	***3.6%***	***1.3%***	***3.5%***	***6.8%***	***6.1%***	***4.5%***	***5.6%***	***6.0%***	***5.5%***	***3.9%***	***5.3%***
Depreciation	28	30	30	31	120	29	30	28	29	116	27	28	27	28	110	27	24	25	27	103
Amortization	5	6	5	7	23	6	6	6	6	25	4	6	6	5	21	5	5	5	5	20
EBITDA	**129**	**129**	**145**	**109**	**512**	**104**	**121**	**135**	**51**	**411**	**58**	**85**	**128**	**110**	**380**	**109**	**114**	**106**	**82**	**411**
Earnings (Loss) Per Share																				
From Continuing Operations	$0.32	$0.30	$0.37	$0.21	$1.20	$0.22	$0.28	$0.34	$0.03	$0.87	$0.06	$0.16	$0.34	$0.30	$0.86	$0.30	$0.34	$0.31	$0.21	$1.16
Diluted Shares	184	183	177	175	180	173	172	166	162	168	161	162	161	156	160	154	154	153	152	153
Dividends	$0.17	$0.18	$0.18	$0.25	$0.78	$0.25	$0.25	$0.25	$0.25	$1.00	$0.25	$0.25	$0.26	$0.26	$1.02	$0.26	$0.26	$0.27	$0.27	$1.06
Cash Flow Info																				
Cash from Operations	**149**	**93**	**194**	**178**	**614**	**53**	**73**	**77**	**233**	**436**	**115**	**174**	**142**	**135**	**565**	**51**	**67**	**91**	**154**	**363**
Adds to PPE	44	27	37	40	149	33	32	26	28	118	22	30	14	18	83	14	17	19	19	68
Acquisitions (net of cash)	83	1	2	26	111	1	1	8	1	10	0	0	3	0	3	0	0	0	5	5
Dividends paid	31	31	32	31	125	43	43	42	37	165	39	39	39	40	157	39	39	38	40	155
Balance Sheet																				
Cash & Equivalents					205	188	203	211	165	165	160	222	222	261	261	247	244	277	245	245
Receivables					630	666	684	721	551	551	493	493	549	470	470	524	537	547	479	479
Inventory					591	599	669	645	495	495	453	411	397	409	409	439	452	449	435	435
Other Current					105	96	101	74	66	66	70	69	65	58	58	53	56	36	60	60
Current Assets					1531	1550	1657	1652	1276	1276	1176	1195	1232	1197	1197	1263	1288	1308	1219	1219
Net Fixed Assets					727	736	740	722	681	681	671	686	664	669	669	641	625	621	624	624
Goodwill & Other					1237	1239	1257	1250	1144	1144	1118	1131	1138	1152	1152	1143	1120	1125	1158	1158
Total Assets					**3496**	**3526**	**3653**	**3624**	**3101**	**3101**	**2965**	**3012**	**3035**	**3018**	**3018**	**3047**	**3033**	**3055**	**3001**	**3001**
Accounts Payable					225	242	279	271	175	175	160	186	209	199	199	241	257	232	226	226
Current Portion LTD					89	74	11	17	22	22	17	17	2	10	10	10	10	10	2	2
Current Operating Lease Liabilties																				
Other Current					408	383	389	382	319	319	306	293	324	322	322	313	300	308	294	294
Current Liabilities					**722**	**699**	**679**	**670**	**517**	**517**	**483**	**497**	**535**	**532**	**532**	**563**	**567**	**550**	**523**	**523**
LTD					1001	1096	1228	998	851	851	793	773	772	789	789	822	855	834	762	762
Operating Lease Liabilities																				
Def Tax & Other					139	147	164	147	134	134	117	129	155	161	161	162	165	180	191	191
Shareholders' Equity					1635	1584	1582	1808	1599	1599	1572	1614	1572	1535	1535	1499	1447	1491	1524	1524
Capitalization					**2774**	**2827**	**2974**	**2954**	**2584**	**2584**	**2482**	**2515**	**2500**	**2486**	**2486**	**2484**	**2467**	**2505**	**2478**	**2478**
Total Liab. & Equity					**3496**	**3526**	**3653**	**3624**	**3101**	**3101**	**2965**	**3012**	**3035**	**3018**	**3018**	**3047**	**3033**	**3055**	**3001**	**3001**

[1] **Adjusted continuing operations exclude unusual items to better reflect operating performance in each year.**

Adjusted Continuing Ops [1]

	1Q11	2Q11	3Q11	4Q11	2011	1Q12[2]	2Q12[2]	3Q12[2]	4Q12[2]	2012[2]	1Q13[2]	2Q13[2]	3Q13[2]	4Q13[2]	2013[2]	1Q14[2]	2Q14[2]	3Q14[2]	4Q14[2]	2014[2]
Income																				
Net Trade Sales	896	945	941	854	3636	876	867	863	809	3415	861	880	878	859	3477	876	956	997	953	3782
COGS	726	763	771	709	2968	708	692	684	636	2719	681	694	698	694	2767	699	755	788	750	2992
Gross Profit	170	182	170	146	668	168	176	179	173	696	180	185	180	165	710	177	201	209	204	790
%	*19.0%*	*19.2%*	*18.1%*	*17.0%*	*18.4%*	*19.2%*	*20.3%*	*20.8%*	*21.3%*	*20.4%*	*20.9%*	*21.1%*	*20.5%*	*19.2%*	*20.4%*	*20.2%*	*21.0%*	*21.0%*	*21.4%*	*20.9%*
SGA	96	98	94	94	382	90	84	87	88	348	99	92	85	91	368	92	94	100	110	396
Oper Income	74	84	77	51	286	78	92	93	85	348	81	93	94	74	342	85	107	109	94	394
Amortization	5	5	5	4	19	6	6	6	6	25	6	5	5	6	22	5	5	5	5	20
Other	(5)	(0)	0	(3)	(7)	0	(1)	(1)	(1)	(2)	(4)	(3)	(2)	(4)	(12)	(6)	(0)	(3)	(2)	(10)
EBIT	**74**	**79**	**72**	**50**	**274**	**72**	**86**	**88**	**79**	**324**	**79**	**92**	**91**	**72**	**333**	**86**	**102**	**107**	**90**	**385**
%	***8.3%***	***8.4%***	***7.6%***	***5.8%***	***7.5%***	***8.2%***	***9.9%***	***10.2%***	***9.8%***	***9.5%***	***9.1%***	***10.4%***	***10.3%***	***8.4%***	***9.6%***	***9.8%***	***10.7%***	***10.7%***	***9.5%***	***10.2%***
Interest Expense	10	9	10	10	38	10	10	11	13	43	13	11	11	10	45	10	10	10	11	42
Interest Income	2	2	1	2	7	2	2	2	2	7	3	2	2	2	8	1	1	2	2	6
Earnings Before Taxes	66	72	63	41	243	64	78	78	68	288	68	82	82	63	296	77	93	98	81	349
Taxes	20	17	18	9	63	20	20	27	16	83	19	23	24	7	73	21	24	25	22	91
Net Earnings-Continuing	46	56	45	33	180	44	58	51	52	205	50	60	58	56	223	56	70	73	59	258
Less: Non-controlling Interest	1	1	0	1	3	1	1	1	1	2	0	1	1	1	2	1	1	1	1	3
Net Earnings Attributable to Leggett	**45**	**55**	**45**	**32**	**177**	**43**	**58**	**50**	**51**	**203**	**49**	**59**	**57**	**55**	**221**	**55**	**69**	**72**	**58**	**255**
	5.0%	***5.8%***	***4.8%***	***3.8%***	***4.9%***	***4.9%***	***6.6%***	***5.8%***	***6.4%***	***5.9%***	***5.7%***	***6.7%***	***6.5%***	***6.4%***	***6.3%***	***6.3%***	***7.2%***	***7.2%***	***6.1%***	***6.7%***
Depreciation	25	25	23	24	98	22	21	23	21	86	23	23	22	23	91	24	25	24	25	98
Amortization	5	5	5	4	19	6	6	6	6	25	6	5	5	9	25	5	5	5	5	20
EBITDA	**104**	**109**	**100**	**78**	**391**	**100**	**113**	**117**	**106**	**436**	**107**	**119**	**118**	**104**	**449**	**115**	**132**	**136**	**120**	**503**
Earnings (Loss) Per Share																				
From Continuing Operations	$0.30	$0.37	$0.31	$0.22	$1.20	$0.30	$0.40	$0.34	$0.35	$1.39	$0.33	$0.40	$0.39	$0.38	$1.50	$0.38	$0.48	$0.51	$0.41	$1.78
Diluted Shares	151	147	145	145	147	145	145	146	147	146	148	148	147	146	147	144	143	143	143	143
Dividends	$0.27	$0.27	$0.28	$0.28	$1.10	$0.28	$0.28	$0.29	$0.29	$1.14	$0.29	$0.29	$0.30	$0.30	$1.18	$0.30	$0.30	$0.31	$0.31	$1.22
Cash Flow Info																				
Cash from Operations	**47**	**54**	**101**	**127**	**329**	**65**	**81**	**95**	**209**	**450**	**24**	**99**	**116**	**178**	**417**	**(20)**	**103**	**132**	**166**	**382**
Adds to PPE	17	21	19	18	75	18	20	16	18	71	20	22	18	21	81	15	23	25	31	94
Acquisitions (net of cash)	1	4	2	0	7	189	1	1	21	212	0	10	16	1	28	2	49	19	0	70
Dividends paid	40	39	38	39	156	39	39	39	82	200	0	41	41	42	125	42	42	41	43	168
Balance Sheet																				
Cash & Equivalents	195	203	219	236	236	261	271	265	359	359	449	280	299	273	273	269	304	243	333	333
Receivables	576	568	577	504	504	572	558	590	446	446	529	553	575	467	467	574	603	584	523	523
Inventory	462	507	457	441	441	473	518	471	489	489	503	510	489	496	496	520	527	477	482	482
Other Current	57	40	39	43	43	44	54	53	45	45	44	44	45	46	46	48	55	131	92	92
Current Assets	1290	1318	1291	1224	1224	1350	1400	1379	1339	1339	1525	1387	1408	1282	1282	1410	1490	1435	1430	1430
Net Fixed Assets	616	618	601	581	581	592	581	575	573	573	567	562	580	575	575	564	583	547	559	559
Goodwill & Other	1160	1159	1130	1111	1111	1270	1259	1292	1343	1343	1336	1329	1317	1252	1252	1247	1171	1203	1152	1152
Total Assets	**3067**	**3095**	**3022**	**2915**	**2915**	**3213**	**3240**	**3246**	**3255**	**3255**	**3428**	**3279**	**3305**	**3108**	**3108**	**3222**	**3243**	**3185**	**3141**	**3141**
Accounts Payable	302	282	274	257	257	298	320	292	285	285	320	338	326	339	339	350	377	357	370	370
Current Portion LTD	2	2	2	3	3	3	202	202	202	202	201	2	1	181	181	181	181	382	202	202
Current Operating Lease Liabilties																				
Other Current	282	293	328	327	327	325	359	302	244	244	271	291	312	309	309	302	307	406	421	421
Current Liabilities	**586**	**578**	**604**	**586**	**586**	**626**	**881**	**796**	**731**	**731**	**793**	**631**	**639**	**830**	**830**	**834**	**865**	**1144**	**992**	**992**
LTD	822	857	897	833	833	1047	821	860	854	854	954	974	958	688	688	811	926	619	767	767
Operating Lease Liabilities																				
Def Tax & Other	202	206	183	188	188	197	191	189	228	228	242	240	245	191	191	206	190	193	227	227
Shareholders' Equity	1458	1455	1338	1308	1308	1343	1347	1401	1442	1442	1440	1434	1464	1399	1399	1371	1262	1229	1155	1155
Capitalization	**2481**	**2517**	**2418**	**2329**	**2329**	**2587**	**2359**	**2450**	**2524**	**2524**	**2635**	**2648**	**2666**	**2279**	**2279**	**2388**	**2379**	**2040**	**2148**	**2148**
Total Liab. & Equity	**3067**	**3095**	**3022**	**2915**	**2915**	**3213**	**3240**	**3246**	**3255**	**3255**	**3428**	**3279**	**3305**	**3108**	**3108**	**3222**	**3243**	**3185**	**3141**	**3141**

[2] Quarterly Income Statements for 2012 through 2014 reflect Store Fixtures as discontinued operations.

Adjusted Continuing Ops [1]

	1Q15 [3]	2Q15 [3]	3Q15 [3]	4Q15 [3]	2015 [3]	1Q16 [3]	2Q16 [3]	3Q16 [3]	4Q16 [3]	2016 [3]	1Q17 [3]	2Q17 [3]	3Q17 [3]	4Q17 [3]	2017 [3]	1Q18 [3]	2Q18 [3]	3Q18 [3]	4Q18 [3]	2018 [3]
Income																				
Net Trade Sales	966	997	1009	945	3,917	938	959	949	904	3,750	960	989	1,010	985	3,944	1,029	1,102	1,092	1,047	4,270
COGS	753	773	782	724	3,032	705	718	726	687	2,837	734	757	787	757	3,034	806	859	859	823	3,347
Gross Profit	213	225	227	221	885	233	241	223	217	913	227	232	223	228	910	223	243	232	224	923
%	*22.0%*	*22.5%*	*22.5%*	*23.4%*	*22.6%*	*24.9%*	*25.1%*	*23.5%*	*24.0%*	*24.4%*	*23.6%*	*23.5%*	*22.1%*	*23.1%*	*23.1%*	*21.7%*	*22.1%*	*21.3%*	*21.4%*	*21.6%*
SGA	98	105	97	108	408	105	107	94	97	403	106	105	95	92	398	105	108	101	92	405
Oper Income	115	119	130	113	478	128	134	129	120	511	120	128	128	136	511	119	136	132	132	517
Amortization	5	5	5	5	21	5	5	5	5	20	5	5	6	5	21	5	5	5	5	21
Other	(2)	(0)	(3)	2	(3)	(4)	(10)	(2)	2	(14)	(0)	(1)	(2)	12	9	0	(3)	(3)	0	(6)
EBIT	**112**	**115**	**128**	**105**	**459**	**127**	**140**	**126**	**113**	**504**	**116**	**124**	**124**	**118**	**482**	**113**	**134**	**130**	**126**	**503**
%	***11.6%***	***11.5%***	***12.6%***	***11.1%***	***11.7%***	***13.5%***	***14.6%***	***13.2%***	***12.4%***	***13.5%***	***12.0%***	***12.5%***	***12.3%***	***12.0%***	***12.2%***	***11.0%***	***12.1%***	***11.9%***	***12.1%***	***11.8%***
Interest Expense	11	11	10	9	41	9	10	10	9	39	11	10	10	12	44	14	16	13	14	58
Interest Income	1	1	1	1	4	1	1	1	1	4	2	2	2	2	8	2	2	2	2	8
Earnings Before Taxes	103	104	118	97	422	118	130	117	104	470	107	115	115	109	446	101	120	119	114	453
Taxes	29	31	31	21	111	28	35	26	24	113	21	27	28	20	96	19	26	26	24	95
Net Earnings-Continuing	74	74	88	76	311	91	95	91	80	357	86	89	87	89	350	82	94	92	89	358
Less: Non-controlling Interest	1	1	1	1	4	2	(1)	0	0	0	0	0	0	0	0	0	0	0	0	0
Net Earnings Attributable to Leggett	**73**	**73**	**87**	**75**	**307**	**89**	**96**	**90**	**80**	**356**	**86**	**89**	**87**	**88**	**350**	**82**	**94**	**92**	**89**	**358**
	7.5%	***7.3%***	***8.6%***	***7.9%***	***7.8%***	***9.5%***	***10.1%***	***9.5%***	***8.8%***	***9.5%***	***9.0%***	***9.0%***	***8.6%***	***9.0%***	***8.9%***	***8.0%***	***8.6%***	***8.4%***	***8.5%***	***8.4%***
Depreciation	23	19	21	21	84	21	22	22	22	87	23	25	24	24	95	26	26	26	27	104
Amortization	7	8	8	7	30	7	7	7	7	29	8	7	9	7	31	8	8	8	8	32
EBITDA	**142**	**141**	**156**	**133**	**572**	**155**	**169**	**155**	**142**	**620**	**146**	**156**	**156**	**150**	**608**	**147**	**167**	**163**	**161**	**639**
Earnings (Loss) Per Share																				
From Continuing Operations	$0.50	$0.50	$0.61	$0.53	$2.14	$0.63	$0.69	$0.65	$0.57	$2.54	$0.62	$0.64	$0.65	$0.66	$2.57	$0.60	$0.70	$0.69	$0.66	$2.65
Diluted Shares	144	143	143	142	143	141	140	139	139	140	138	137	137	137	137	136	135	135	135	135
Dividends	$0.31	$0.31	$0.32	$0.32	$1.26	$0.32	$0.34	$0.34	$0.34	$1.34	$0.34	$0.36	$0.36	$0.36	$1.42	$0.36	$0.38	$0.38	$0.38	$1.50
Cash Flow Info																				
Cash from Operations	**32**	**95**	**130**	**102**	**359**	**111**	**151**	**124**	**167**	**553**	**58**	**98**	**105**	**182**	**444**	**44**	**81**	**127**	**189**	**440**
Adds to PPE	22	30	27	25	103	28	30	25	41	124	34	45	40	40	159	40	41	41	37	160
Acquisitions (net of cash)	12	(1)	0	0	11	16	1	11	2	30	38	1	0	0	39	86	4	18	1	109
Dividends paid	43	43	43	44	172	44	43	46	45	177	45	45	48	48	186	48	47	49	50	194
Balance Sheet																				
Cash & Equivalents					253					282					526					268
Receivables					520					487					595					572
Inventory					519					547					613					700
Other Current					33					37					74					51
Current Assets					1325					1353					1809					1590
Net Fixed Assets					541					566					664					729
Goodwill & Other					1112					1094					1120					1129
Total Assets					**2978**					**3012**					**3593**					**3448**
Accounts Payable					307					351					430					465
Current Portion LTD					3					4					154					1
Current Operating Lease Liabilties																				
Other Current					391					352					392					349
Current Liabilities					**701**					**707**					**976**					**816**
LTD					942					956					1098					1168
Operating Lease Liabilities																				
Def Tax & Other					229					238					297					257
Shareholders' Equity					1106					1111					1222					1207
Capitalization					**2277**					**2305**					**2617**					**2632**
Total Liab. & Equity					**2978**					**3012**					**3593**					**3448**

[3] Effective 1Q21, the accounting methodology for valuing domestic steel-related inventory changed from LIFO to FIFO.

Adjusted Continuing Ops [1]

	1Q19 [3]	2Q19 [3]	3Q19 [3]	4Q19 [3]	2019 [3]	1Q20 [3]	2Q20 [3]	3Q20 [3]	4Q20 [3]	2020 [3]	1Q21	2Q21	3Q21	4Q21	2021	1Q22	2Q22	3Q22	4Q22	2022
Income																				
Net Trade Sales	1,155	1,213	1,239	1,145	4,753	1,045	845	1,208	1,182	4,280	1,151	1,270	1,319	1,333	5,073	1,322	1,334	1294	1196	5,147
COGS	919	955	972	887	3,734	825	699	937	915	3,376	903	1,000	1,063	1,068	4,034	1,055	1,066	1064	985	4,170
Gross Profit	236	258	267	258	1,019	221	146	270	267	905	248	269	256	265	1,038	267	268	231	211	977
%	*20.4%*	*21.2%*	*21.5%*	*22.5%*	*21.4%*	*21.1%*	*17.3%*	*22.4%*	*22.6%*	*21.1%*	*21.5%*	*21.2%*	*19.4%*	*19.9%*	*20.5%*	*20.2%*	*20.1%*	*17.8%*	*17.6%*	*19.0%*
SGA	118	118	115	118	469	109	97	106	104	416	106	113	104	100	422	112	105	100	110	427
Oper Income	118	140	152	141	550	111	49	165	163	489	141	157	153	166	616	156	163	130	101	549
Amortization	14	17	16	16	63	16	16	16	16	65	16	18	18	16	68	17	16	17	17	67
Other	(2)	(4)	(5)	(1)	(11)	4	(17)	(7)	(9)	(29)	(2)	(5)	(10)	(2)	(19)	1	4	0	(7)	(2)
EBIT	**106**	**126**	**140**	**126**	**498**	**91**	**50**	**156**	**156**	**453**	**128**	**144**	**144**	**152**	**568**	**138**	**143**	**113**	**91**	**485**
%	***9.2%***	***10.4%***	***11.3%***	***11.0%***	***10.5%***	***8.7%***	***6.0%***	***12.9%***	***13.2%***	***10.6%***	***11.1%***	***11.3%***	***10.9%***	***11.4%***	***11.2%***	***10.4%***	***10.7%***	***8.7%***	***7.6%***	***9.4%***
Interest Expense	21	25	23	22	91	21	21	21	20	83	19	20	19	19	77	21	21	21	23	86
Interest Income	1	3	2	2	7	1	1	1	1	3	1	1	1	0	3	1	1	1	1	4
Earnings Before Taxes	86	104	119	105	415	71	30	136	137	373	109	125	126	134	494	118	123	94	69	404
Taxes	19	25	22	24	91	17	9	24	29	79	22	34	29	28	113	28	28	22	16	94
Net Earnings-Continuing	67	79	97	81	324	53	21	112	108	294	88	91	97	106	381	90	95	72	53	310
Less: Non-controlling Interest	(0)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Net Earnings Attributable to Leggett	**67**	**79**	**97**	**81**	**324**	**53**	**21**	**111**	**108**	**294**	**88**	**91**	**97**	**106**	**381**	**90**	**95**	**71**	**53**	**310**
	5.8%	***6.5%***	***7.8%***	***7.1%***	***6.8%***	***5.1%***	***2.5%***	***9.2%***	***9.1%***	***6.9%***	***7.6%***	***7.2%***	***7.4%***	***7.9%***	***7.5%***	***6.8%***	***7.1%***	***5.5%***	***4.4%***	***6.0%***
Depreciation	29	29	30	30	118	30	29	30	31	119	29	29	29	29	117	28	28	27	27	110
Amortization	17	21	19	18	74	17	17	17	18	70	17	19	18	17	71	18	17	17	18	70
EBITDA	**152**	**176**	**189**	**173**	**690**	**138**	**97**	**203**	**204**	**642**	**174**	**192**	**191**	**199**	**755**	**183**	**188**	**157**	**137**	**665**
Earnings (Loss) Per Share																				
From Continuing Operations	$0.50	$0.59	$0.71	$0.59	$2.39	$0.40	$0.15	$0.82	$0.79	$2.16	$0.64	$0.66	$0.71	$0.77	$2.78	$0.66	$0.70	$0.52	$0.39	$2.27
Diluted Shares	135	135	135	136	135	136	136	136	136	136	136	137	137	137	137	137	137	136	136	137
Dividends	$0.38	$0.40	$0.40	$0.40	$1.58	$0.40	$0.40	$0.40	$0.40	$1.60	$0.40	$0.42	$0.42	$0.42	$1.66	$0.42	$0.44	$0.44	$0.44	$1.74
Cash Flow Info																				
Cash from Operations	**31**	**172**	**213**	**251**	**668**	**10**	**112**	**261**	**219**	**603**	**(11)**	**41**	**50**	**191**	**271**	**39**	**90**	**66**	**247**	**441**
Adds to PPE	32	39	33	40	143	24	19	9	14	66	24	25	27	31	107	19	22	25	35	100
Acquisitions (net of cash)	1,244	-	-	21	1,265	-	-	-	-	-	27	125	0	0	153	-	-	63	21	83
Dividends paid	50	50	53	53	205	53	53	53	53	212	53	53	56	56	218	56	56	59	58	229
Balance Sheet																				
Cash & Equivalents	263	290	242	248	248	506	209	245	349	349	334	232	235	362	362	327	270	226	317	317
Receivables	665	700	677	592	592	568	577	642	564	564	603	705	699	652	652	705	723	730	675	675
Inventory	744	714	687	676	676	692	611	625	692	692	802	893	970	993	993	1046	1027	976	908	908
Other Current	54	56	50	62	62	53	50	46	54	54	51	65	80	59	59	60	72	69	59	59
Current Assets	1726	1760	1656	1577	1577	1819	1447	1558	1658	1658	1789	1895	1984	2065	2065	2138	2092	2001	1958	1958
Net Fixed Assets	810	818	817	831	831	810	797	786	785	785	775	786	780	782	782	769	750	741	772	772
Goodwill & Other	2485	2481	2436	2448	2448	2391	2374	2360	2357	2357	2347	2469	2471	2461	2461	2435	2388	2433	2456	2456
Total Assets	**5021**	**5059**	**4909**	**4855**	**4855**	**5019**	**4619**	**4704**	**4800**	**4800**	**4912**	**5150**	**5235**	**5307**	**5307**	**5342**	**5231**	**5175**	**5186**	**5186**
Accounts Payable	431	453	467	463	463	429	361	494	552	552	536	612	607	614	614	622	602	513	518	518
Current Portion LTD	51	51	51	51	51	51	51	51	51	51	51	51	300	301	301	301	301	7	9	9
Current Operating Lease Liabilties	38	39	38	39	39	40	42	42	42	42	43	44	44	45	45	46	45	45	50	50
Other Current	346	358	364	374	374	335	321	360	361	361	366	400	387	377	377	382	383	400	391	391
Current Liabilities	**867**	**900**	**921**	**928**	**928**	**855**	**776**	**947**	**1006**	**1006**	**996**	**1107**	**1338**	**1336**	**1336**	**1351**	**1331**	**965**	**968**	**968**
LTD	2410	2364	2197	2067	2067	2415	2083	1909	1849	1849	1953	1975	1766	1790	1790	1803	1790	2134	2074	2074
Operating Lease Liabilities	119	131	119	122	122	118	129	125	122	122	115	127	149	153	153	150	150	151	154	154
Def Tax & Other	379	382	378	397	397	365	389	392	398	398	392	405	405	380	380	366	346	363	349	349
Shareholders' Equity	1245	1282	1294	1342	1342	1266	1242	1330	1425	1425	1456	1536	1578	1649	1649	1671	1615	1563	1641	1641
Capitalization	**4154**	**4159**	**3988**	**3927**	**3927**	**4164**	**3843**	**3756**	**3794**	**3794**	**3916**	**4043**	**3897**	**3972**	**3972**	**3991**	**3899**	**4210**	**4218**	**4218**
Total Liab. & Equity	**5021**	**5059**	**4909**	**4855**	**4855**	**5019**	**4619**	**4704**	**4800**	**4800**	**4911**	**5150**	**5235**	**5307**	**5307**	**5342**	**5231**	**5175**	**5186**	**5186**

Adjusted Continuing Ops [1]

	1Q23	2Q23	3Q23	4Q23	2023
Income					
Net Trade Sales	1,214	1221			2,435
COGS	995	1000			1,995
Gross Profit	219	221			440
%	*18.0%*	*18.1%*			*18.1%*
SGA	116	119			235
Oper Income	103	102			205
Amortization	17	17			34
Other	(4)	(7)			(11)
EBIT	**89**	**92**			**181**
%	***7.4%***	***7.5%***			***7.5%***
Interest Expense	22	23			45
Interest Income	1	1			2
Earnings Before Taxes	68	70			138
Taxes	15	19			33
Net Earnings-Continuing	53	52			105
Less: Non-controlling Interest	0	0			0
Net Earnings Attributable to Leggett	**53**	**52**			**105**
	4.4%	***4.2%***			***4.3%***
Depreciation	27	27			54
Amortization	18	18			36
EBITDA	**135**	**137**			**272**
Earnings (Loss) Per Share					
From Continuing Operations	$0.39	$0.38			$0.77
Diluted Shares	136	137			136
Dividends	$0.44	$0.46			$0.90
Cash Flow Info					
Cash from Operations	**97**	**111**			**207**
Adds to PPE	38	31			68
Acquisitions (net of cash)	0	0			0
Dividends paid	58	59			117
Balance Sheet					
Cash & Equivalents	345	272			272
Receivables	718	703			703
Inventory	893	858			858
Other Current	59	73			73
Current Assets	2015	1906			1906
Net Fixed Assets	787	789			789
Goodwill & Other	2469	2449			2449
Total Assets	**5270**	**5144**			**5144**
Accounts Payable	552	507			507
Current Portion LTD	9	8			8
Current Operating Lease Liabilties	55	56			56
Other Current	352	384			384
Current Liabilities	**969**	**956**			**956**
LTD	2109	2016			2016
Operating Lease Liabilities	176	167			167
Def Tax & Other	350	337			337
Shareholders' Equity	1667	1669			1669
Capitalization	**4301**	**4189**			**4189**
Total Liab. & Equity	**5270**	**5144**			**5144**

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