Form 10-Q
SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549
(X) QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the quarterly period ended March 31, 1998

OR
( ) TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934 for the transition period from

For Quarter Ended | Commission File Number |
| ---: |
| March 31,1998 |$\quad 1-7845$

March 31, 1998 1-7845

LEGGETT \& PLATT, INCORPORATED
(Exact name of registrant as specified in its charter)

Missouri
(State or other jurisdiction of incorporation or organization)

44-0324630
(I.R.S. Employer Identification No.)

No. 1 Leggett Road
Carthage, Missouri
(Address of principal executive offices)

Registrant's telephone number, including area code (417) 358-8131

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(d)$ of the Securities and Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes X No

Common stock outstanding as of April 30, 1998: 196,200,880

PART I. FINANCIAL INFORMATION
LEGGETT \& PLATT, INCORPORATED AND SUBSIDIARIES
ITEM 1. FINANCIAL STATEMENTS
CONSOLIDATED CONDENSED BALANCE SHEETS
(Unaudited)
(Amounts in millions)

CURRENT ASSETS
Cash and cash equivalents

| \$ | 9.9 | \$ |
| :---: | :---: | :---: |
| 521.3 |  | 450.1 |
| (11.9) |  | (11.5) |
|  |  |  |

Allowance for doubtful accounts
Inventories
Other current assets
Total current assets
$1,075.7 \quad 944.6$
PROPERTY, PLANT \& EQUIPMENT, NET
773.4
693.2

OTHER ASSETS
Excess cost of purchased companies over net assets acquired, less accumulated amortization of \$41.2 in 1998 and \$38.2 in 1997
Other intangibles, less accumulated
amortization of \$25.6 in 1998
and \$24.1 in 1997
Sundry
394.0
47.2
31.6

Total other assets
$523.8 \quad 468$


# LEGGETT \& PLATT, INCORPORATED AND SUBSIDIARIES 

 CONSOLIDATED CONDENSED STATEMENTS OF EARNINGS (Unaudited)(Amounts in millions, except per share data)


See accompanying notes to consolidated condensed financial statements.


[^0]LEGGETT \& PLATT, INCORPORATED AND SUBSIDIARIES
NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (Unaudited)
(Amounts in millions)

## 1. STATEMENT

In the opinion of management, the accompanying consolidated condensed financial statements contain all adjustments necessary for a fair statement of results of operations and financial position of Leggett \& Platt, Incorporated and Consolidated Subsidiaries (the "Company").

## 2. STOCK SPLIT

On May 13, 1998, the Board of Directors of the Company declared a two-for-one stock split in the form of a stock dividend for shareholders of record on May 29, 1998. The shares will be distributed to shareholders on June 15, 1998. Common Stock and Additional Contributed Capital as of March 31, 1998, and all references to share and per share amounts in the accompanying financial statements have been restated to reflect the split.

## 3. INVENTORIES

Inventories, using principally the Last-In, First-Out (LIFO) cost method, comprised the following:


## 4. PROPERTY, PLANT \& EQUIPMENT

Property, plant and equipment comprised the following:

Property, plant and equipment, at cost Less accumulated depreciation

|  |  | $\begin{gathered} \text { March 31, } \\ 1998 \end{gathered}$ |
| :---: | :---: | :---: |
| \$ $1,313.7$540.3 | \$ 1,212.3 |  |
|  | 519.1 |  |
|  |  | \$ 773.4 |

> December 31, 1997

## 5. COMPREHENSIVE INCOME

In accordance with the provisions of Financial Accounting Standard No. 130, the Company has elected to report comprehensive income in its Statement of Changes in Shareholders' Equity. For the quarter ending March 31, 1998 and 1997, comprehensive income was $\$ 57.9$ and $\$ 46.0$, respectively.

LEGGETT \& PLATT, INCORPORATED AND SUBSIDIARIES
NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS-CONTINUED (Unaudited)

## 6. EARNINGS PER SHARE

Basic and diluted earnings per share were calculated as follows:


LEGGETT \& PLATT, INCORPORATED AND SUBSIDIARIES
NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS-CONTINUED
(Unaudited)

## 7. CONTINGENCIES

The Company is involved in various legal proceedings including matters which involve claims against the Company under employment, intellectual property, environmental and other laws. When it appears probable in management's judgement that the Company will incur monetary damages or other costs in connection with such claims and proceedings, and the costs can be reasonably estimated, appropriate liabilities are recorded in the financial statements and charges are made against earnings. No claim or proceeding has resulted in a material charge against earnings, nor are the total liabilities recorded material to the Company's financial position. While the results of any ultimate resolution cannot be predicted, management believes the possibility of a material adverse effect on the Company's consolidated financial position, results of operations and cash flows from these claims and proceedings is remote. The more significant claims and proceedings are briefly described in the following paragraphs.

One of the Company's subsidiaries is performing an environmental investigation at a Florida plant site pursuant to a negotiation with local and Federal environmental authorities. The costs of the investigation and any remediation actions will be shared equally by the Company and a former joint owner of the plant site.

One of the Company's subsidiaries is involved in an unfair labor complaint filed by the National Labor Relations Board prior to the Company's acquisition of the subsidiary. An administrative decision has been rendered against the subsidiary, which was recently upheld by the courts. The Company is currently pursuing actions to resolve this matter.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

All share and per share amounts have been adjusted for the stock split discussed in Item I, Note 2.

Capital Resources and Liquidity
The Company's total capitalization at March 31, 1998 and December 31, 1997 is shown in the table below. The table also shows the amount of unused committed credit available through the Company's revolving bank credit agreements.
(Dollar amounts in millions)


The Company's internal investments to modernize and expand manufacturing capacity were $\$ 36.5$ million in the first quarter of 1998 . The Company also invested $\$ 52.2$ million in cash (net of cash acquired) and issued 2.9 million shares of common stock and common stock equivalents to make 10 acquisitions. Cash provided by operating activities provided approximately one-third of the funds required for these investments. Increased borrowing under the Company's commercial paper program initially provided the balance. In March 1998, the Company issued $\$ 50$ million in medium-term notes. These notes have fixed interest rates of $6.07 \%$ and 5 -year maturities. Proceeds from the notes were used to repay commercial paper outstanding.

Working capital at March 31, 1998 was $\$ 691.9$ million, up from $\$ 572.1$ million at year-end. Total current assets increased $\$ 131.1$ million, due primarily to increases in accounts and notes receivable and inventories attributable to increased sales. Total current liabilities increased $\$ 11.3$ million, due to increases in accounts payable and accrued expenses.

In addition to unused committed credit, the Company has the availability of short-term uncommitted credit from several banks. However, there was no shortterm bank debt outstanding at March 31, 1998. Given this strong financial position and the continuing strong coverage of interest expense, the Company has substantial capital resources and flexibility to provide for projected internal cash needs and additional acquisitions consistent with management's goals and objectives.

Effective April 28, 1998, the Company's senior debt rating was upgraded to A+ from A by Standard \& Poor's. Also in April, the Company issued $\$ 26$ million in medium term notes with fixed interest rates of $6.30 \%$ and maturities of 10 years. Proceeds from these notes were used to repay commercial paper outstanding.

## Results of Operations

The Company's continuing growth resulted in record first quarter sales and earnings in 1998. Sales increased to $\$ 793.2$ million (up 18\%) and net earnings grew to $\$ 57.9$ million (up 20\%) - both compared with 1997 first quarter records. Earnings per diluted share increased to $\$ .29$ (up 12\%) - also compared with a first quarter record set in 1997.

Increased 1998 sales reflected ongoing benefits from acquisitions and internal improvements. Acquisitions accounted for more of the sales growth than other factors. The balance of the sales growth primarily reflected increased unit volumes.

Net earnings grew faster than sales due to a slight improvement in 1998 profit margins. The somewhat lower growth in earnings per share, when compared to the growth in net earnings, primarily reflects the issuance of shares in the Company's acquisition program. The following table shows various measures of earnings as a percentage of sales for the first quarter in both of the last two years. It also shows the effective income tax rate and the coverage of interest expense by pre-tax earnings plus interest in each period.

| Gross profit margin |  | $25.5 \%$ |
| :--- | :---: | :---: |
| Pre-tax profit margin |  | 11.7 |
| Net profit margin | 37.5 | 11.6 |
| Effective income tax rate | 37.5 | 38.0 |
| Interest coverage ratio |  | 11.5 x |

As shown above, the gross profit margin improved in 1998 as many operations increased sales and efficiencies and the Company's costs for some materials declined. Some of this improvement was offset by a somewhat higher operating expense ratio and increased interest expense as a percentage of sales. Thus, the pre-tax profit margin improved slightly. The net profit margin also benefited from a slightly lower effective income tax rate in 1998.

Consistent cash flow, a conservative capital policy and the success of management's long-term growth strategy have allowed the Company to sustain a $27-y e a r ~ r e c o r d ~ o f ~ i n c r e a s i n g ~ d i v i d e n d s . ~ I n ~ M a r c h ~ 1998, ~ s h a r e h o l d e r s ~ r e c e i v e d ~$ first quarter dividends at a new quarterly rate of $\$ .075$ per share. This dividend was $7 \%$ higher than the previous two quarters and $15 \%$ higher than the 1997 first quarter dividend.

## ITEM 3. DISCLOSURES ABOUT MARKET RISK

(Unaudited)
(Amounts in millions)

## INTEREST RATE SENSITIVITY

The Company has debt obligations sensitive to changes in interest rates. The Company has no other significant financial instruments sensitive to changes in interest rates. The Company has not in the past used any derivative financial instruments to hedge its exposure to interest rate changes. Substantially all of the Company's debt is denominated in United States dollars. The fair value of variable rate debt is not significantly different from its recorded amount. Using the U.S. Treasury Bond rate as of March 31, 1998 for similar remaining maturities, plus an estimated "spread" over such Treasury securities representing the Company's interest costs under its medium-term note program, there was no material change in the fair value of debt obligations since December 31, 1997, when compared to the carrying value. The principal fixed rate debt of the Company increased by approximately $\$ 50$ and principal variable rate debt increased by approximately \$76 since December 31, 1997.

EXCHANGE RATE SENSITIVITY
The Company has not typically hedged foreign currency exposures related to transactions denominated in other than its functional currencies, although such transactions have not been material in the past. The Company does hedge firm commitments for certain machinery purchases, and occasionally may hedge amounts due in foreign currencies related to its acquisition program. The decision by management to hedge any such transactions is made on a case-by-case basis. The amount of forward contracts outstanding at March 31, 1998 was not significant.

The Company views its investment in foreign subsidiaries as a long-term commitment and does not hedge any translation exposures. The investment in a foreign subsidiary may take the form of either permanent capital or notes. The Company's net investment (excluding goodwill) in foreign subsidiaries subject to translation exposure at March 31, 1998 has not changed significantly since December 31, 1997.

## COMMODITY PRICE SENSITIVITY

The Company does not use derivative commodity instruments to hedge its exposures to changes in commodity prices. The principal commodity price exposure is aluminum, of which the Company had an estimated $\$ 45$ (at cost) in inventory at March 31, 1998. The current fair value of aluminum approximated its carrying value at March 31, 1998. The Company has purchasing procedures and arrangements with customers to mitigate its exposure to aluminum price changes. No other commodity exposures are significant to the Company.

## PART II. OTHER INFORMATION

## ITEM 2. CHANGES IN SECURITIES

During the first quarter of 1998 the Company issued 2,815,730 shares of its common stock in transactions which qualified for exemption from registration under the Securities Act by virtue of Regulation D and Section 4(2) of the Securities Act. These securities were issued in connection with the acquisition of four businesses. On January $30,1998,974,638$ shares were issued pursuant to Section 4(2) and Regulation D to acquire Cumulus Fibres, Inc. from its shareholders. On February 4, 1998, 1,591, 266 shares were issued pursuant to Section 4(2) and Regulation D to acquire Syndicate Systems, Inc. from its shareholders. On February 11, 1998, 65,934 shares were issued pursuant to Section 4(2) to acquire American Innerspring, Co. from its sole shareholder. On March 2, 1998, 183, 892 shares were issued pursuant to Section 4(2) and Regulation D to acquire B\&C Die Cast, Inc. from its shareholders.

ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K
(A) Exhibit 27 - Financial Data Schedule

Exhibit 27.1 - Restated Financial Data Schedules
Exhibit 27.2 - Restated Financial Data Schedules
Exhibit 27.3 - Restated Financial Data Schedules
(B) No reports on Form 8-K have been filed during the quarter for which this report is filed.

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

LEGGETT \& PLATT, INCORPORATED

By: /s/ HARRY M. CORNELL, JR.
Harry M. Cornell, Jr.
Chairman of the Board and Chief Executive Officer

By: /s/ MICHAEL A. GLAUBER
Michael A. Glauber
Senior Vice President,
Finance and Administration
Exhibit Page
27 Financial Data Schedule ..... 14
27.1 Restated Financial Data Schedules ..... 15
27.2 Restated Financial Data Schedules ..... 16
27.3 Restated Financial Data Schedules ..... 17
3-MOS
DEC-31-1998
MAR-31-1998
9900
521300
11900 487900
1075700
540300
2372900
383800
$0 \quad 591300$
2000
2372900
1285600


|  | $\begin{gathered} \text { 9-MOS } \\ \text { DEC-31-1997 } \\ \text { SEP-30-1997 } \end{gathered}$ | $\begin{gathered} \text { 6-MOS } \\ \text { DEC-31-1997 } \\ \text { JUN-30-1997 } \end{gathered}$ | $\begin{gathered} 3-\text { MOS } \\ \text { DEC-31-1997 } \\ \text { MAR-31-1997 } \end{gathered}$ |
| :---: | :---: | :---: | :---: |
|  | 9500 | 7200 | 3700 |
|  | 0 | 0 | 0 |
|  | 474300 | 443600 | 406000 |
|  | 12400 | 11000 | 9000 |
|  | 406800 | 375500 | 377200 |
|  | 942500 | 872800 | 835800 |
|  | 1172600 | 1103000 | 1071400 |
|  | 497800 | 470900 | 453600 |
|  | 2084800 | 1938300 | 1859900 |
|  | 378500 | 319500 | 323500 |
|  | 487000 | 458700 | 462300 |
|  | 0 | 0 | 0 |
|  | 0 | 0 | 0 |
|  | 1000 | 900 | 900 |
|  | 1119600 | 1062700 | 980100 |
| 2084800 | 1938300 | 1859900 |  |
|  | 2141400 | 1394400 | 673200 |
|  | 2141400 | 1394400 | 673200 |
|  | 1599300 | 1040800 | 503000 |
|  | 1599300 | 1040800 | 503000 |
|  | 0 | 0 | 0 |
|  | 0 | 0 | 0 |
|  | 23300 | 15300 | 7200 |
|  | 245900 | 162000 | 78100 |
|  | 92700 | 61600 | 29700 |
|  | 153200 | 100400 | 48400 |
|  | 0 | 0 | 0 |
|  | 0 | 0 | 0 |
|  | 0 | 0 | 0 |
|  | 153200 | 100400 | 48400 |
|  | . 81 | . 54 | . 26 |
|  | . 80 | . 53 | . 26 |

Financial Data Schedules are being restated to reflect the effects of the stock split discussed in Note 2 of the Notes to Consolidated Condensed Financial Statements.

|  | $\begin{gathered} \text { 9-MOS } \\ \text { DEC-31-1996 } \\ \text { SEP-30-1996 } \end{gathered}$ | $\begin{gathered} \text { 6-MOS } \\ \text { DEC-31-1996 } \\ \text { JUN-30-1996 } \end{gathered}$ | $\begin{gathered} 3-\text { MOS } \\ \text { DEC-31-1996 } \\ \text { MAR-31-1996 } \end{gathered}$ |
| :---: | :---: | :---: | :---: |
|  | 4600 | 4800 | 4700 |
|  | 0 | 0 | 0 |
|  | 383500 | 385800 | 347000 |
|  | 10700 | 10300 | 8000 |
|  | 351200 | 343900 | 331800 |
|  | 780000 | 772500 | 719700 |
|  | 967900 | 942700 | 901700 |
|  | 412000 | 396700 | 379100 |
|  | 1686700 | 1661300 | 1524000 |
|  | 309800 | 286200 | 302700 |
|  | 431800 | 465500 | 365000 |
|  | 0 | 0 | 0 |
|  | 0 | 0 | 0 |
|  | 900 | 900 | 900 |
|  | 846700 | 808700 | 777500 |
| 1686700 | 1661300 | 1524000 |  |
|  | 1839800 | 1211200 | 591200 |
|  | 1839800 | 1211200 | 591200 |
|  | 1380300 | 909000 | 446600 |
|  | 1380300 | 909000 | 446600 |
|  | $\bigcirc$ | $\bigcirc$ | 0 |
|  | 0 | 0 | 0 |
|  | 22900 | 15900 | 7800 |
|  | 177100 | 105200 | 61400 |
|  | 68800 | 40900 | 23700 |
|  | 108300 | 64300 | 37700 |
|  | 0 | 0 | 0 |
|  | 12500 | 12500 | 0 |
|  | 0 | 0 | 0 |
|  | 95800 | 51800 | 37700 |
|  | . 53 | . 29 | . 21 |
|  | . 53 | . 29 | . 21 |

Financial Data Schedules are being restated to reflect the effects of the stock split discussed in Note 2 of the Notes to Consolidated Condensed Financial Statements.


Financial Data Schedules are being restated to reflect the effects of the stock split discussed in Note 2 of the Notes to Consolidated Condensed Financial Statements.


[^0]:    See accompanying notes to consolidated condensed financial statements.

