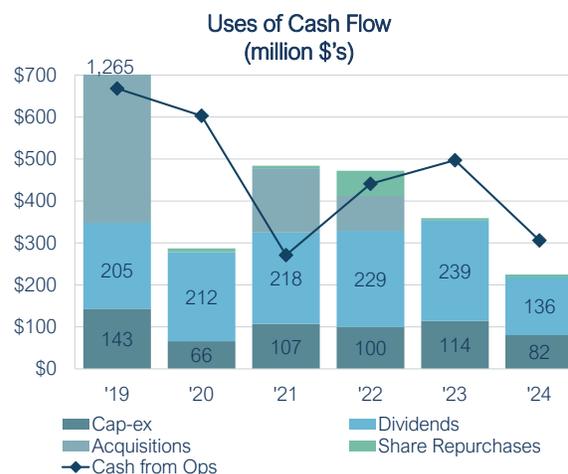
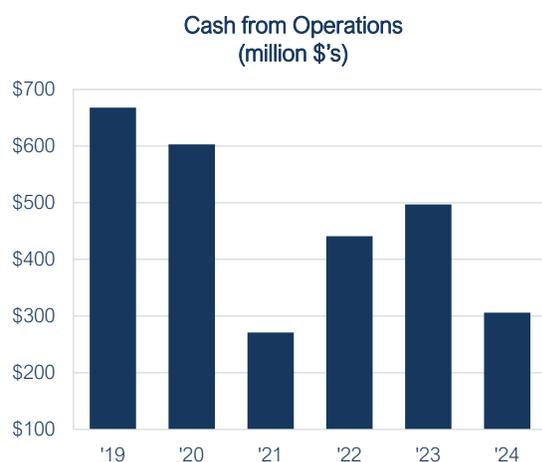


Cash Flow & Debt

Strong Cash Flow Generation

Leggett & Platt

Supports long-term investment in our business and shareholder returns



Cash Flow

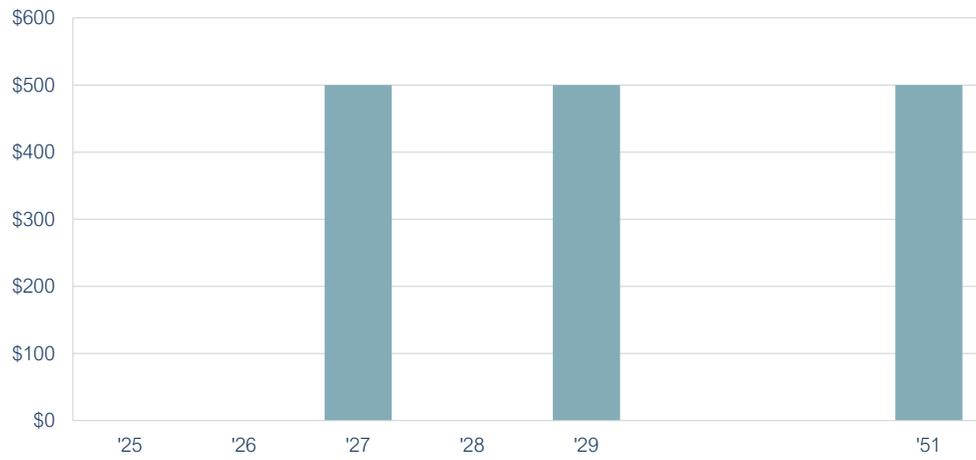
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\$'s in millions	2019	2020	2021	2022	2023	2024
Net Earnings	314	253	403	310	(137)	(511)
Deprec & Amort	192	189	187	180	180	136
Def Income Taxes	1	(21)	(9)	(16)	(129)	(58)
Impairments	8	29	—	—	444	682
Working Capital	101	80	(338)	(78)	116	30
Other Non-Cash	52	73	28	45	23	27
Cash from Operations	668	603	271	441	497	306
Uses of Cash						
Capital Expenditures	(143)	(66)	(107)	(100)	(114)	(82)
Dividends	(205)	(212)	(218)	(229)	(239)	(136)
Acquisitions	(1,265)	—	(153)	(83)	—	—
Share Repurchases	(7)	(9)	(6)	(60)	(6)	(5)

• 2019–2020 financial data has been adjusted to apply the effects of the change from LIFO to FIFO

Debt Maturities

Leggett & Platt



- Weighted average rate: 3.8%; Weighted average maturity: 10.6 years; excludes commercial paper borrowings



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