For the quarterly period ended March 31, 1994

OR

## ( ) TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) <br> OF THE SECURITIES EXCHANGE ACT OF 1934

for the transition period from $\qquad$ to $\qquad$

For Quarter Ended Commission File Number March 31, 1994 1-7845

LEGGETT \& PLATT, INCORPORATED
(Exact name of registrant as specified in its charter)

Missouri
(State or other jurisdiction of incorporation or organization)

44-0324630
(I.R.S. Employer Identification No.)

No. 1 Leggett Road
Carthage, Missouri
(Address of principal executive offices)

64836
(Zip Code)

Registrant's telephone number, including area code (417) 358-8131

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(d)$ of the Securities and Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes X No

Common stock outstanding as of May 2, 1994: 40,776,088

PART I. FINANCIAL INFORMATION
LEGGETT \& PLATT, INCORPORATED AND SUBSIDIARIES
ITEM I. FINANCIAL STATEMENTS
CONSOLIDATED CONDENSED BALANCE SHEETS
(Unaudited)

| (Amounts in millions, except share and per share data) | $\begin{gathered} \text { March 31, } \\ 1994 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 1993 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| CURRENT ASSETS |  |  |  |  |
| Cash and cash equivalents | \$ | . 8 | \$ | . 4 |
| Accounts and notes receivable |  | 242.2 |  | 211.9 |
| Allowance for doubtful accounts |  | (8.5) |  | (7.2) |
| Inventories |  | 210.5 |  | 209.1 |
| Other current assets |  | 23.5 |  | 21.4 |
|  |  | 468.5 |  | 435.6 |
| PROPERTY, PLANT \& EQUIPMENT, NET |  | 316.0 |  | 313.1 |
| OTHER ASSETS |  |  |  |  |
| Goodwill, net |  | 91.9 |  | 93.0 |
| Other intangibles, net |  | 24.5 |  | 25.7 |


| Sundry |  | 34.3 |  | 34.5 |
| :---: | :---: | :---: | :---: | :---: |
| TOTAL ASSETS | \$ | 935.2 | \$ | 901.9 |
| CURRENT LIABILITIES |  |  |  |  |
| Accounts and notes payable | \$ | 83.3 | \$ | 74.1 |
| Accrued expenses |  | 79.1 |  | 66.9 |
| Other current liabilities |  | 21.0 |  | 25.2 |
|  |  | 183.4 |  | 166.2 |
| LONG-TERM DEBT |  | 154.5 |  | 165.8 |
| OTHER LIABILITIES |  | 11.8 |  | 11.1 |
| DEFERRED INCOME TAXES |  | 43.7 |  | 43.2 |
| SHAREHOLDERS' EQUITY |  |  |  |  |
| Common stock - authorized, 300,000,000 |  |  |  |  |
| $40,765,665$ and $40,325,961$ shares |  |  |  |  |
| in 1994 and 1993, respectively |  | . 4 |  | . 4 |
| Additional contributed capital |  | 125.9 |  | 117.3 |
| Retained earnings |  | 420.9 |  | 401.0 |
| Cumulative translation adjustment |  | (5.1) |  | (2.8) |
| Treasury stock $(6,821$ and 7,578 shares |  |  |  |  |
|  |  | 541.8 |  | 515.6 |
| TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY | \$ | 935.2 | \$ | 901.9 |

Items excluded are either not applicable or de minimis in amount and, therefore, are not shown separately.

See accompanying notes to consolidated condensed financial statements.

LEGGETT \& PLATT, INCORPORATED AND SUBSIDIARIES
(Amounts in millions, except per share data)

| Net sales | Three Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1994 |  | 1993 |  |
|  | \$ | 434.6 | \$ | 363.0 |
| Cost of goods sold |  | 336.0 |  | 280.5 |
| Gross profit |  | 98.6 |  | 82.5 |
| Selling, distribution and administrative expenses |  | 52.7 |  | 46.0 |
| Interest expense |  | 1.9 |  | 3.0 |
| Other deductions, net |  | 1.2 |  | 1.4 |
| Earnings before income taxes |  | 42.8 |  | 32.1 |
| Income taxes |  | 16.8 |  | 12.5 |
| NET EARNINGS | \$ | 26.0 | \$ | 19.6 |
| Earnings Per Share (Exhibit 11) | \$ | . 63 | \$ | . 48 |
| Cash Dividends Declared Per Share | \$ | . 15 | \$ | . 13 |
| Average Shares Outstanding |  | 41.4 |  | 40.9 |

See accompanying notes to consolidated condensed financial statements.

LEGGETT \& PLATT, INCORPORATED AND SUBSIDIARIES CONSOLIDATED CONDENSED STATEMENTS OF CASH FLOWS (Unaudited)

| (Amounts in millions) | Three Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1994 |  | 1993 |  |
| OPERATING ACTIVITIES |  |  |  |  |
| Net earnings | \$ | 26.0 | \$ | 19.6 |
| Adjustments to reconcile net earnings to net cash provided by operating activities |  |  |  |  |
| Depreciation and amortization |  | 12.9 |  | 10.4 |
| LIFO expense |  | 1.4 |  | . 5 |
| Deferred income taxes |  | (.1) |  | (3.8) |
| Pension income from defined benefit plans |  | (.4) |  | (.5) |
| Loss on sale of operating assets |  | . 5 |  | . 5 |
| Other |  | . 6 |  | 1.3 |
| Other changes, net of effects from acquisitions of companies |  |  |  |  |
| Increase in accounts receivable, net (Increase) Decrease in inventories |  | (29.3) |  | (20.1) |
| at FIFO cost |  | (2.8) |  | 7.5 |
| Increase in other current assets |  | (2.9) |  | (2.8) |
| Increase in accounts payable, accrued expenses and other current liabilities |  | 27.8 |  | 20.2 |
| NET CASH PROVIDED BY OPERATING ACTIVITIES |  | 33.7 |  | 32.8 |
| INVESTING ACTIVITIES |  |  |  |  |
| Additions to property, plant and equipment |  | (13.9) |  | (8.1) |
| Proceeds from sales of property, plant and equipment |  | . 4 |  | . 4 |
| Acquisitions of companies, net of cash acquired |  |  |  | (10.3) |
| (Increase) Decrease in other assets |  | (.2) |  | . 8 |
| NET CASH USED FOR INVESTING ACTIVITIES |  | (13.7) |  | (17.2) |
| FINANCING ACTIVITIES |  |  |  |  |
| Additions to debt |  | . 1 |  | 1.0 |
| Payments on debt |  | (12.9) |  | (16.0) |
| Dividends paid |  | (6.1) |  | (5.0) |
| Net sales of common stock |  | . 2 |  | . 4 |
| Other |  | (.9) |  | 1.3 |
| NET CASH USED FOR FINANCING ACTIVITIES |  | (19.6) |  | (18.3) |
| INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS |  | . 4 |  | (2.7) |
| CASH AND CASH EQUIVALENTS--January 1, |  | . 4 |  | 5.2 |
| CASH AND CASH EQUIVALENTS--March 31, | \$ | . 8 | \$ | 2.5 |
| Interest paid (net of amounts capitalized) | \$ | 3.5 | \$ | 4.8 |
| Income taxes (refunded) paid | \$ | (.3) | \$ | 8.0 |

LEGGETT \& PLATT, INCORPORATED AND SUBSIDIARIES NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (Unaudited)
(Amounts in millions, except share and per share data)

## 1. STATEMENT

In the opinion of management, the accompanying consolidated condensed financial statements contain all adjustments necessary for a fair statement of results of operations and financial position of Leggett \& Platt, Incorporated and Consolidated Subsidiaries (the "Company"). The consolidated condensed financial statements include accounts of the Company and its majority-owned subsidiaries. As discussed in the Company's 1993 Annual Report on Form 10-K, previously issued financial statements have been restated to reflect pooling of interests acquisitions.
2. INVENTORIES

Inventories (principally LIFO method) comprised the following:

|  |  | $\begin{aligned} & \operatorname{arch} 31, \\ & 1994 \end{aligned}$ | $\begin{gathered} \text { December 31, } \\ 1993 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Finished goods | \$ | 113.3 | \$ | 113.3 |
| Work in process |  | 25.6 |  | 23.8 |
| Raw materials |  | 83.1 |  | 82.2 |
|  |  | 222.0 |  | 219.3 |
| Less LIFO Reserve |  | 11.5 |  | 10.2 |
|  | \$ | 210.5 | \$ | 209.1 |

3. PROPERTY, PLANT \& EQUIPMENT

Property, plant and equipment comprised the following:

|  |  | $\begin{aligned} & \operatorname{arch} 31, \\ & 1994 \end{aligned}$ | $\begin{gathered} \text { December 31, } \\ 1993 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Property, plant and equipment, at cost | \$ | 583.7 | \$ | 571.2 |
| Less accumulated depreciation |  | 267.7 |  | 258.1 |
|  |  | 316.0 | \$ | 313.1 |

4. GOODWILL AND OTHER INTANGIBLES

Goodwill comprised the following:
March 31,
1994
---------1
December 31,
1993

1993

Goodwill, at cost
Less accumulated amortization

| $\$$ | 104.0 |
| :---: | :---: |
|  | 12.1 |
| ------- |  |
| $\$$ | 91.9 |
| $=======$ |  |


| \$ | 104.4 |
| :---: | :---: |
|  | 11.4 |
| \$ | 93.0 |

LEGGETT \& PLATT, INCORPORATED AND SUBSIDIARIES
NOTES TO CONSOLIDATED CONDENSED FINANCIAL STATEMENTS (continued) (Unaudited)
4. GOODWILL AND OTHER INTANGIBLES (continued)

Other Intangibles comprised the following:

|  | $\begin{gathered} \text { March 31, } \\ 1994 \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 1993 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Other Intangibles, at cost | \$ | 35.6 | \$ | 37.0 |
| Less accumulated amortization |  | 11.1 |  | 11.3 |
|  | \$ | 24.5 | \$ | 25.7 |

## 5. LOAN AGREEMENTS

In connection with various notes payable, the related loan agreements, among other restrictions, limit the amount of additional debt, require working capital to be maintained at specified amounts, and restrict payment of dividends. Unrestricted retained earnings available for dividends at March 31, 1994 were approximately \$153.9.

Item 2. Management's Discussion and Analysis and Analysis of Financial Condition and Results of Operations

The Company's previously issued financial statements have been restated to reflect pooling of interests acquisitions completed in 1993. Therefore, the following discussion and analysis reflects the Company's capital resources and liquidity and results of operations as restated for these acquisitions.

Capital Resources and Liquidity

The Company's employment of debt and equity capital at March 31, 1994 and December 31, 1993 is shown in millions of dollars in the table below.

| $\begin{gathered} \text { March 31, } \\ 1994 \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 1993 \end{gathered}$ |
| :---: | :---: |
| \$ 114.8 | \$ 122.3 |
| 39.7 | 43.5 |
| 154.5 | 165.8 |
| 541.8 | 515.6 |
| 120.3 | 116.5 |
| . 8 | . 4 |

Shareholders' equity
Unused committed credit
Cash and cash equivalents
. 8
.4

Capital investments to modernize and expand capacity internally were $\$ 13.5$ million, net of proceeds from sales of property, plant and equipment in the first quarter of 1994. In addition, long-term debt outstanding was reduced by $\$ 11.3$ million during the quarter. Debt with scheduled maturities was reduced by $\$ 7.5$ million and revolving bank debt was reduced by $\$ 3.8$ million.

Working capital at March 31, 1994 was $\$ 285.1$ million, up from $\$ 269.4$ million at the end of 1993. Total current assets increased $\$ 32.9$ million, due primarily to an increase in accounts and notes receivable. This increase primarily reflected higher first quarter sales. Total current liabilities increased $\$ 17.2$ million, which also primarily reflected higher sales and production volumes. There was no short-term debt outstanding at quarter-end or year-end.

Results of Operations

The Company had record first quarter earnings of $\$ .63$ per share in 1994. Sales for the quarter were a record $\$ 434.6$ million. Compared with the first quarter of 1993, earnings per share increased $31 \%$ on a $20 \%$ increase in sales. This marked the ninth consecutive quarter the Company achieved year-to-year new highs in earnings per share and sales.

Economic conditions continued to improve during this year's first quarter. However, overall business activity was adversely affected early in 1994 by severe winter weather and the California earthquake. In some parts of the country, businesses were closed or operated with shortened hours for several days. Despite these temporary adversities, consumer demand for durable goods, including furniture and bedding, generally improved. The Company's sales growth reflected these economic conditions, plus a continuing benefit from acquisitions. Excluding acquisitions accounted for as purchases, first quarter sales increased $9 \%$ over the same period a year earlier. This increase reflected higher unit volumes and modestly higher prices on some products that were implemented in the second and third quarters of 1993.

The Company's growth in earnings exceeded sales growth in all of the last nine quarters, as year-to-year comparisons of net profit margins remained favorable. In 1994, the net profit margin was $6.0 \%$ of first quarter sales. This compares with $5.4 \%$ in the same quarter of 1993 and $5.6 \%$ for the full year.

The following table shows various measures of earnings, as a percentage of sales, for the first quarter in both of the last two years. It also shows the Company's effective income tax rate in both quarters.

|  | Quarter Ended March 31, |  |
| :---: | :---: | :---: |
|  | 1994 | 1993 |
| Gross profit margin | 22.7\% | 22.7\% |
| Pre-tax profit margin | 9.8 | 8.8 |
| Net profit margin | 6.0 | 5.4 |
| Effective income tax rate | 39.3 | 38.9 |

As shown above, the Company's gross profit margin was unchanged from the first quarter of 1993. All of the cost increases for raw materials experienced in 1993 have not been passed on by the Company in its selling prices. Therefore, as anticipated, gross profit margins in affected product lines continue to reflect some cost/price pressure. LIFO expense, which is an indicator of inflation in cost of goods sold, reduced the Company's gross profit margin by $0.3 \%$ in the first quarter of 1994. In 1993, LIFO expense reduced gross profit margins by $0.1 \%$ in the first quarter and $0.2 \%$ for the full year.

The increase in the Company's pre-tax profit margin primarily reflected improved operating expense ratios. Administrative, selling and distribution expenses were kept under tight control and declined as a percentage of first quarter sales. In addition, interest expense and other deductions (net of other income) decreased as a percentage of sales.

These favorable factors were partially offset by a somewhat higher effective income tax rate in 1994. The higher tax rate primarily reflected the increase in corporate federal income tax rates in the third quarter of 1993.

PART II. OTHER INFORMATION

Item 6. Exhibits and Reports on Form 8-K
(A) Exhibit 11 - Computations of Earnings Per Share
(B) No reports on Form $8-\mathrm{K}$ have been filed during the quarter for which this report is filed.

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

LEGGETT \& PLATT, INCORPORATED

DATE: May 12, 1994

DATE: May 12, 1994

By: /s/HARRY M. CORNELL, JR.
Harry M. Cornell, Jr. Chairman of the Board and Chief Executive Officer

By: /s/MICHAEL A. GLAUBER
Michael A. Glauber Senior Vice President, Finance and Administration
Exhibit Page
11 Computations of Earnings Per Share ..... 12

| March 31, |  |
| :---: | :---: |
| 1994 | 1993 |


| (Amounts in millions, except per share data) |  |  |
| :---: | :---: | :---: |
| EARNINGS PER SHARE |  |  |
| Weighted average number of common shares outstanding | 40.7 | 39.9 |
| Dilution from outstanding stock options-computed using the "treasury stock" method | . 7 | 7 |
| Dilution from shares issuable under contingent earnout agreement | - | . 3 |
| Weighted average number of common shares outstanding as adjusted | $\begin{gathered} 41.4 \\ ======= \end{gathered}$ | $\begin{gathered} 40.9 \\ ======= \end{gathered}$ |
| Net Earnings | \$ 26.0 | \$ 19.6 |
| Earnings Per Share | \$ . 63 | \$ . 48 |

NOTE: Previously reported amounts have been restated to reflect acquisitions accounted for as poolings of interests, as discussed in Note 1 to the Consolidated Condensed Financial Statements.

