## UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

## FORM 8-K

CURRENT REPORT Pursuant to Section 13 or 15(d) of The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported) July 30, 2015

## **LEGGETT & PLATT, INCORPORATED**

(Exact name of registrant as specified in its charter)

Missouri (State or other jurisdiction of incorporation) 001-07845 (Commission File Number) 44-0324630 (IRS Employer Identification No.)

No. 1 Leggett Road, Carthage, MO (Address of principal executive offices)

64836 (Zip Code)

Registrant's telephone number, including area code 417-358-8131

N/A

(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Dere-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Dere-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

#### Item 2.02 Results of Operations and Financial Condition.

On July 30, 2015, Leggett & Platt, Incorporated issued a press release announcing its financial results for the second quarter ended June 30, 2015. The press release is attached as Exhibit 99.1 and is incorporated herein by reference.

This information is being furnished and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section. This information shall not be incorporated by reference into any document filed under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

On July 31, 2015, the Company will hold an investor conference call to discuss its second quarter financial results, annual guidance and related matters.

The press release contains the Company's "net debt to net capitalization ratio," "adjusted EPS from Continuing Operations (diluted)," "adjusted EBIT," "adjusted EBIT Margin" and "adjusted EBITDA." Company management believes the presentation of net debt to net capitalization provides investors a useful way to evaluate the Company's debt leverage if the Company was to use its cash to pay down debt. The Company's cash has fluctuated, sometimes significantly, from period to period. Management uses this ratio as supplemental information to track leverage trends across time periods with variable levels of cash. Company management believes the presentation of adjusted EPS from Continuing Operations (diluted), adjusted EBIT, adjusted EBIT Margin and adjusted EBITDA aid investors' awareness of underlying operational profitability. Management uses adjusted EPS from Continuing Operations (diluted), adjusted EBIT, adjusted EBIT Margin and adjusted EBITDA as supplemental information to assess the Company's operational performance. Net debt to net capitalization, adjusted EPS from Continuing Operations (diluted), adjusted EBIT Margin and adjusted EBITDA may not be comparable to similarly titled measures used by other companies and should not be considered a substitute for, or more meaningful than, their GAAP counterparts. Moreover, because we may not be able to use our cash to reduce our debt on a dollar-for-dollar basis, the net debt to net capitalization ratio may have material limitations.

#### Item 7.01 Regulation FD Disclosure.

The information provided in Item 2.02, including Exhibit 99.1, is incorporated herein by reference.

#### Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

Exhibit No.	Description
99.1	Press Release dated July 30, 2015

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

LEGGETT & PLATT, INCORPORATED

Date: July 30, 2015

/s/ John G. Moore By: John G. Moore

Senior Vice President – Chief Legal & HR Officer and Secretary

### EXHIBIT INDEX

# Exhibit<br/>No.Description99.1Press Release dated July 30, 2015





#### FOR IMMEDIATE RELEASE: JULY 30, 2015

#### LEGGETT & PLATT REPORTS RECORD QUARTERLY EPS

Carthage, MO, July 30, 2015 —

- 2Q EPS from continuing operations was \$.53, an increase of \$.05, or 10%, from 2Q last year
- 2Q sales from continuing operations were \$997 million, a second quarter record, and 4% higher than in 2014
- EBIT margin improved to 12.0%, a 130 basis point gain over 2Q last year
- Raising 2015 EPS guidance; anticipate record EPS of \$2.00 2.15 on sales of \$3.95 4.10 billion

Diversified manufacturer Leggett & Platt reported record quarterly earnings of \$.54 per share. EPS from continuing operations was \$.53, an increase of \$.05 versus 2014. Earnings benefited primarily from higher unit volumes, partially offset by a higher effective tax rate.

Sales from continuing operations were \$997 million, a second quarter record and an increase versus second quarter 2014 (during which sales increased 9%). In the current quarter, sales volume grew 9% — roughly half from same location unit volume and half from acquisitions — but was partially offset by a 5% impact from raw material-related price deflation and currency translation.

EBIT margin improved 130 basis points versus second quarter last year, from 10.7% to 12.0%, as a result of higher sales, pricing discipline and improved capacity utilization.

#### **CEO Comments**

Board Chair and CEO David S. Haffner commented, "We continue to be very pleased with the progress we're making in 2015. In the second quarter we extended our string of strong quarterly results that began in the second quarter of last year.

"Nearly all of our businesses experienced volume growth during the quarter, despite strong prior year comparisons. During the second quarter we saw unit volume growth in excess of 70% in Comfort Core innersprings and in adjustable beds. In addition, we experienced organic volume growth in excess of 10% in U.S. Spring, Fashion Bed, Automotive, Aerospace, and Machinery. These gains were partially offset by lower sales in CVP.

"We posted record sales and EPS during the second quarter, and achieved our highest quarterly EBIT margin in 15 years. For the full year, we expect similar results: record sales from continuing operations, our highest EBIT margin since 2000, and record EPS.

"We are achieving these results while maintaining our strong financial base. At quarter's end, we had over \$500 million available to us through our commercial paper program. Net debt to net capital was 36%, comfortably within our 30% - 40% target range."

#### **Dividends and Stock Repurchases**

In May, Leggett & Platt's Board of Directors declared a \$.31 second quarter dividend, one cent higher than last year's second quarter dividend. 2015 marks the 44<sup>th</sup> consecutive annual dividend increase for the company, with a compound annual growth rate of 13%. Only one other S&P 500 company can claim as high a rate of dividend growth for as many years.

1 of 5

At yesterday's closing share price of \$49.79, the indicated annual dividend of \$1.24 per share generates a dividend yield of 2.5%.

During the second quarter the company purchased 1.2 million shares of its stock at an average price of \$48.04, and issued 0.2 million shares through employee benefit plans and option exercises. For the first half of the year, the company purchased 2.8 million shares, and issued 1.8 million. The number of shares outstanding decreased to 136.8 million.

#### **TSR Results**

In 2007, the company changed its chief strategic focus from primarily emphasizing revenue growth to pursuing Total Shareholder Return (TSR<sup>1</sup>). L&P's principal financial goal is to generate TSR that ranks among the top third of the S&P 500 companies over rolling 3-year periods.

For the three year period that will end in December of this year, the company has so far (over the last 31 months) generated annual TSR of 31% per year. This performance ranks within the top 20 percent of the S&P 500, exceeding the company's goal.

#### 2015 Records Anticipated

Leggett & Platt posted record adjusted EPS<sup>2</sup> from continuing operations for each of the last three years, and expects to do so again in 2015. The company also expects to achieve, in 2015, record sales and EBIT from continuing operations, and its highest EBIT margin since 2000.

Accordingly, the company is raising its EPS guidance, and now projects 2015 EPS of \$2.00 - 2.15. Sales are anticipated to be \$3.95 - 4.10 billion, growing 4% to 8%, and meeting or exceeding the company's 4% - 5% annual growth target. This sales forecast includes an expected 5% reduction in sales from raw material-related price deflation and currency translation impacts.

Cash from operations should exceed \$350 million in 2015. Capital expenditures are expected to be roughly \$120 million, and dividend payments should approximate \$170 million.

As has been the company's practice, after funding dividends and capital expenditures, remaining cash flow will be prioritized toward competitively advantaged acquisitions, which must meet stringent strategic and financial criteria. Should no acquisitions come to fruition, and if excess cash flow is available, the company has standing authorization from the Board of Directors to repurchase up to 10 million shares each year. No specific share repurchase commitment or timetable has been established; however, the company currently anticipates the purchase of between 3 and 5 million shares during 2015, and the issuance of approximately 2.5 million shares via employee benefit plans and option exercises.

#### **SEGMENT RESULTS** – Second Quarter 2015 (versus the same period in 2014)

Historical financial amounts reflect the new segment structure described below.

*Residential Furnishings* – Total sales increased \$48 million, or 10%. Same location sales improved 3%, with higher unit volume in most product categories (+7%) partially offset by the impact of raw material-related price deflation and currency translation (-4%). Acquisitions increased sales by 7%. EBIT (earnings before interest and income taxes) increased \$2 million; the benefit from higher sales was partially offset by increased performance-based compensation expense.

*Commercial Products* – Total sales increased \$35 million, or 28%. Same location sales grew 18%, primarily from strong demand growth in Adjustable Bed. Acquisitions increased sales by 10%. EBIT increased \$3 million primarily due to higher sales.

- <sup>1</sup> TSR = (Change in Stock Price + Dividends) / Beginning Stock Price; assumes dividends are reinvested
- <sup>2</sup> Adjusted EPS excludes foam litigation expense, CVP impairment, and unusual tax benefits.

<sup>2</sup> of 5

*Industrial Materials* – Total sales decreased \$18 million, or 9%, due to steel-related price decreases. Unit volumes were basically flat. EBIT increased \$6 million, primarily from cost reductions and pricing discipline.

*Specialized Products* – Total sales increased \$1 million, with volume gains in Automotive, Aerospace, and Machinery offset by currency translation impacts (-5%) and volume declines in CVP. EBIT increased \$1 million, primarily from higher volume, which was largely offset by increased performance-based compensation expense.

#### **Revised Segment Structure**

As disclosed in its 8-K filed on April 16, 2015, the company reorganized its operating segment structure, given the divestiture last year of the majority of the Store Fixtures operations, and the retirement of one of the operating segment presidents. The 18 business units are now organized as follows:

Residential U.S. Spring International Spring Furniture Hardware Seating & Distribution Fabric Converting Carpet Cushion Geo Components <u>Commercial</u> Work Furniture Fashion Bed Adjustable Bed Industrial Drawn Wire Steel Rod Wire Products Steel Tubing

Specialized Aerospace Automotive Machinery Commercial Vehicle Products

#### **Slides and Conference Call**

A set of slides containing summary financial information is available from the Investor Relations section of Leggett's website at www.leggett.com. Management will host a conference call at 8:00 a.m. Central (9:00 a.m. Eastern) on Friday, July 31. The webcast can be accessed (live or replay) from Leggett's website. The dial-in number is (201) 689-8341; there is no passcode.

Third quarter results will be released after the market closes on Thursday, October 29, with a conference call the next morning.

FOR MORE INFORMATION: Visit Leggett's website at <u>www.leggett.com</u>.

COMPANY DESCRIPTION: At Leggett & Platt (NYSE: LEG), we **create innovative products** that enhance people's lives, **generate exceptional returns** for our shareholders, and **provide sought-after jobs** in communities around the world. L&P is a 132 year-old diversified manufacturer that designs and produces engineered products found in most homes and automobiles. Continuing Operations are comprised of 18 business units, 20,000 employee-partners, and 130 manufacturing facilities located in 19 countries.

Leggett & Platt is the leading U.S. manufacturer of: a) components for residential furniture and bedding; b) carpet cushion; c) adjustable bed bases; d) work furniture and components; e) drawn steel wire; f) automotive seat support & lumbar systems; g) bedding industry machinery.

FORWARD-LOOKING STATEMENTS: Statements in this release that are not historical in nature are "forward-looking." These statements involve uncertainties and risks, including the company's ability to improve operations and realize cost savings, price and product competition from foreign and domestic competitors, changes in demand for the company's products, cost and availability of raw materials and labor, fuel and energy costs, future growth of acquired companies, general economic conditions, possible goodwill or other asset impairment, foreign currency fluctuation, litigation risks, and other factors described in the company's Form 10-K. Any forward-looking statement reflects only the company's beliefs when the statement is made. Actual results could differ materially from expectations, and the company undertakes no duty to update these statements.

> **CONTACT**: Investor Relations, (417) 358-8131 or invest@leggett.com David M. DeSonier, Senior Vice President of Corporate Strategy and Investor Relations Susan R. McCoy, Vice President of Investor Relations

> > 3 of 5

RESULTS OF OPERATIONS 1 In millions, except per share data)	SEC 2015	SECOND QUARTER 2015 2014 Change				YEAR TO DATE 2015 2014				
Net sales (from continuing operations)	\$ 997.3	-	956.1	<u>4%</u>	\$1,963.5	\$ 1,831.6	<u>Change</u> 7%			
Cost of goods sold	766.6	Ψ	755.4	.,,,	1,515.0	1,454.1				
Gross profit	230.7		200.7		448.5	377.5				
Selling & administrative expenses	106.6		94.1	13%	204.1	186.2	10%			
Amortization	5.2		4.8		10.4	9.6				
Dther expense (income), net	(0.3)		(0.4)		3.1	(6.3)				
Earnings before interest and taxes	119.2		102.2	17%	230.9	188.0	23%			
Net interest expense	10.2		9.0	1770	19.9	18.0	_0,			
Earnings before income taxes	109.0		93.2		211.0	170.0				
ncome taxes	32.3		23.6		61.0	44.4				
Net earnings from continuing operations	76.7		69.6		150.0	125.6				
Discontinued operations, net of tax	1.8		(92.7)		1.3	(95.0)				
Net earnings	78.5		(23.1)		151.3	30.6				
Less net income from non-controlling interest	(0.8)		(0.8)		(1.9)	(1.4)				
Net earnings attributable to L&P	(0.8) \$ 77.7	\$	(23.9)		<b>\$ 149.4</b>	\$ 29.2				
-	\$ 77.7	Ф	(23.9)		<b>р 149.4</b>	\$ 29.2				
Earnings per diluted share	¢ 0 = 0	<b>.</b>	0.40	100/	¢ 100	<b></b>	200			
From continuing operations	\$ 0.53	\$	0.48	10%	\$ 1.03	\$ 0.86	20%			
From discontinued operations	\$ 0.01	(\$	0.65)		\$ 0.01	(\$ 0.66)				
Net earnings per diluted share	\$ 0.54	(\$	0.17)		\$ 1.04	\$ 0.20				
Shares outstanding	400.0		1070		100.0	405.0				
Common stock (at end of period)	136.8		137.2		136.8	137.2				
Basic (average for period)	141.4		141.4		141.7	141.9				
Diluted (average for period)	143.4		143.1		143.6	143.6				
CASH FLOW In millions)	<u>SEC</u> 2015		QUARTE 2014	K Change	2015	EAR TO DATE 2014	Change			
Net earnings	\$ 78.5	\$	(23.1)	Change	\$ 151.3	\$ 30.6	Change			
Depreciation and amortization	26.9	Ψ	29.5		56.5	58.4				
Vorking capital decrease (increase)	(22.2)		(2.6)		(116.5)	(126.3)				
mpairments	0.6		108.5		6.5	109.0				
Dther operating activity	11.0		(9.2)		29.1	11.7				
Net Cash from Operating Activity	\$ 94.8	\$	103.1	(8%)	\$ 126.9	\$ 83.4	52%			
Additions to PP&E	(29.6)	Ψ	(23.3)	(070)	(51.3)	(38.4)	34%			
Purchase of companies, net of cash	1.1		(49.2)		(11.1)	(51.2)	J <del>+</del> /			
Proceeds from asset sales	9.2		1.3		15.5	9.8				
Dividends paid	(42.8)		(41.7)		(85.5)	(83.7)				
Repurchase of common stock, net	(54.2)		(63.6)		(114.6)	(109.3)				
Additions (payments) to debt, net	32.3		117.3		63.0	237.7				
Other	2.1		(8.3)		(0.6)	(16.8)				
Increase (Decr.) in Cash & Equiv.	\$ 12.9	\$	35.6		\$ (57.7)	\$ 31.5				
increase (Deci.) in Cash & Equiv.	\$ 12.5	Ф	33.0		\$ (37.7)	\$ 51.5				
FINANCIAL POSITION		20	Inn							
In millions)	2015		<u>Jun</u> 2014	Change						
Cash and equivalents	\$ 275.1		304.2							
Receivables	549.6		603.4							
nventories	510.8		527.1							
Ield for sale	28.3		0.0							
Other current assets	72.4		54.8							
Total current assets	1,436.2	1	,489.5	(4%)						
Jet fixed assets	538.6	1	582.6	(470)						
Ield for sale	28.4		17.8							
Goodwill and other assets	1,140.5	1	,153.5							
TOTAL ASSETS	\$3,143.7		,243.4	(3%)						
				(570)						
Frade accounts payable	\$ 358.6	\$	376.7							
Current debt maturities	201.7		181.3							
Held for sale	11.4		0.0							
Other current liabilities	392.3		306.8							
Total current liabilities	964.0		864.8	11%						
Long term debt	831.7		926.0	(10%)						
	238.0		190.2							
Deferred taxes and other liabilities										
Deferred taxes and other liabilities Equity	1,110.0		,262.4	(12%)						
Deferred taxes and other liabilities Equity Total Capitalization				(12%)						

Page 4 of 5

June 30, 2015

LEGGETT & PLATT

LEGGETT & PLATT	Page 5 o	of 5							J	une 3	30, 2015	
SEGMENT RESULTS 1		SEC	OND QU	ARTEF	2		Y	EAR	FO DATE			
(In millions)	2015		2014		Change	_	2015		2014	Ch	lange	
External Sales								*			10.00/	
Residential Furnishings	\$ 522		\$ 474		10.0%		,033.9		907.7		13.9%	
Commercial Products	135		112		20.1%		258.9		224.1		15.5%	
Industrial Materials	106		133		(20.4%		218.3		256.8	(	(15.0%)	
Specialized Products	233		234		(0.6%	/	452.4		443.0		2.1%	
Total	\$ 997	7.3	\$ 956	5.1	4.3%	» <b>\$</b> 1	,963.5	\$1,	831.6		7.2%	
Total Sales (External + Inter-segment)												
Residential Furnishings	\$ 539	9.9	\$ 493	1.9	9.8%	\$1	,069.4	\$	940.3		13.7%	
Commercial Products	159		124		28.3%		300.5		240.9		24.7%	
Industrial Materials	172		190		(9.4%		364.7		370.9		(1.7%)	
Specialized Products	243		242		0.3%		471.7		458.4		2.9%	
Total	\$1,114		\$1,048		6.3%		,206.3	_	010.5		9.7%	
	+ -,					_	,	<i>+</i> =,				
EBIT	<b>• •</b>	1.0	<i>•</i> • •		<b>D</b> 0/	<b>.</b>	100.0	<i>•</i>	00.4		=0/	
Residential Furnishings		1.2		9.6	3%			\$	96.4		7%	
Commercial Products		0.8		7.6	42%		18.8		13.3		41%	
Industrial Materials		4.8		9.0	64%		22.8		16.7		37%	
Specialized Products		7.7		5.4	4%	)	77.0		64.0		20%	
Intersegment eliminations and other		0.3)		).2)			(1.0)		(2.0)			
Change in LIFO reserve		5.0		).2)			10.0		(0.4)			
Total	\$ 119	9.2	\$ 102	2.2	17%	5	230.9	\$	188.0		23%	
EBIT Margin 2					Basis Pts					Bas	sis Pts	
Residential Furnishings	Q	9.5%	10	0.1%	(60)		9.7%		10.3%	2000	(60)	
Commercial Products		5.8%		5.1%	70		6.3%		5.5%		80	
Industrial Materials		8.6%		4.7%	390		6.3%		4.5%		180	
Specialized Products		5.5%		5.0%	50		16.3%		14.0%		230	
Overall from Continuing Operations		2.0%		0.7%	130		11.8%		10.3%		150	
e ferdir nom continuing operations						-	1110/0	—	1010/0		100	
LAST SIX QUARTERS		2014					2015					
Selected Figures	1Q		2Q	201	- 3Q		4Q		1Q		2Q	
Net Sales (\$ million)	8	576	9	56	997		953		966		997	
Sales Growth (vs. prior year)		2%		9%	14%	)	11%		10%		4%	
Adjusted EBIT <sup>3</sup>		86	1	02	107		90		112		119	
Cash from Operations (\$ million)	(	(20)	1	03	132		166		32		95	
Adjusted EBIT Margin <sup>3</sup>	(	9.8%	1(	).7%	10.7%		9.5%		11.6%		12.0%	
Adjusted EPS - continuing operations (diluted) <sup>3</sup>		.38		48	\$ 0.51	, \$	0.41	\$	0.50		0.53	
Adjusted EBITDA (trailing twelve months) <sup>4</sup>		62		.73	489	φ	503	φ	529	φ	544	
(Long term debt + current maturities) / Adj. EBITDA4		2.1		2.3	2.0		1.9		1.9		1.9	
	4	2.1	4	2.5	2.0		1.5		1.5		1.5	
Net Debt to Net Capitalization	0	4.4	0	26	610				700		000	
Long term debt		811		26	619		767		798		832	
Current debt maturities		81		81	382		202		202		202	
Less cash and equivalents		<u>(69</u> )		04)	(243)		(333)		(262)		(275)	
Net Debt		24		03	758		636		738		758	
Total capitalization	23	88	23	79	2040		2148		2150		2180	
Current debt maturities		.81		81	382		202		202		202	
Less cash and equivalents	(2	.69)	(3	04)	(243)		(333)		(262)		(275)	
Net Capitalization	23	00	22	56	2179		2017		2090		2106	
Long Term Debt to Total Capitalization	34	4.0%	38	3.9%	30.3%	)	35.7%		37.1%		38.2%	
Net Debt to Net Capital		1.5%		5.6%	34.8%		31.5%		35.3%		36.0%	
	0.				22/0							

Management uses Net Debt to Net Capital to track leverage trends across time periods with variable levels of cash.

Same Location Sales (vs. prior year)	1Q	2Q	3Q	4Q	1Q	2Q
Residential Furnishings	5%	12%	13%	9%	10%	3%
Commercial Fixturing & Components	(2%)	8%	10%	24%	17%	18%
Industrial Materials	(12%)	(4%)	6%	5%	6%	(9%)
Specialized Products	5%	9%	12%	6%	6%	0%
Overall from Continuing Operations	0%	7%	9%	6%	6%	(1%)

<sup>1</sup> Prior year results have been restated for discontinued operations. Segment information reflects new segment structure adopted 1Q 2015.

<sup>2</sup> Segment margins calculated on Total Sales. Overall company margin calculated on External Sales.

<sup>3</sup> Excludes \$32m (\$.14 / share) litigation accrual in 3Q 2014, and \$22m (\$.09 / share) litigation accrual in 4Q 2014.

4 EBITDA based on trailing twelve months. Excludes \$67m CVP impairment in 4Q 2013, and items in Footnote 3.