UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 11-K

(Mark One)

x ANNUAL REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 For the fiscal year ended December 31, 2019

OR

0 TRANSITION REPORT PURSUANT TO SECTION 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from ______ to _____

Commission File Number 001-07845

A. Full title of the plan and the address of the plan, if different from that of the issuer named below:

LEGGETT & PLATT, INCORPORATED 401(k) PLAN AND TRUST AGREEMENT

B. Name of issuer of the securities held pursuant to the plan and the address of its principal executive office:

LEGGETT & PLATT, INCORPORATED NO. 1 LEGGETT ROAD CARTHAGE, MISSOURI 64836

REQUIRED INFORMATION

LEGGETT & PLATT, INCORPORATED 401(k) PLAN AND TRUST AGREEMENT EIN 44-0324630 PN 025

December 31, 2019 and 2018

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* Other schedules required by 29 CFR 2520.103-10 of the Department of Labor's Rules and Regulations for reporting and disclosure under ERISA have been omitted because they are not applicable.

Report of Independent Registered Public Accounting Firm

Plan Administrator, Plan Participants, Audit Committee, and Board of Directors Leggett & Platt, Incorporated 401(k) Plan and Trust Agreement Carthage, Missouri

Opinion on the Financial Statements

We have audited the accompanying statements of net assets available for benefits of Leggett & Platt, Incorporated 401(k) Plan and Trust Agreement (the Plan) as of December 31, 2019 and 2018, and the related statements of changes in net assets available for benefits for the years then ended, and the related notes (collectively referred to as the "financial statements"). In our opinion, the financial statements referred to above present fairly, in all material respects, the net assets available for benefits of Leggett & Platt, Incorporated 401(k) Plan and Trust Agreement as of December 31, 2019 and 2018, and the changes in net assets available for benefits for the years then ended in conformity with accounting principles generally accepted in the United States of America.

Basis of Opinion

These financial statements are the responsibility of the Plan's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We are a public accounting firm registered with the Public Company Accounting Oversight Board (United States) ("PCAOB") and are required to be independent with respect to the Plan in accordance with the U.S. federal securities laws and the applicable rules and regulations of the Securities and Exchange Commission and the PCAOB.

We conducted our audits in accordance with the standards of the PCAOB. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free of material misstatement, whether due to error or fraud. The Plan is not required to have, nor were we engaged to perform, an audit of its internal control over financial reporting. As part of our audits we are required to obtain an understanding of internal control over financial reporting an opinion on the effectiveness of the Plan's internal control over financial reporting. Accordingly, we express no such opinion.

Our audits included performing procedures to assess the risks of material misstatement of the financial statements, whether due to error or fraud, and performing procedures that respond to those risks. Such procedures included examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements. Our audits also included evaluating the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that our audits provide a reasonable basis for our opinion.

Report on Supplemental Information

The supplemental information in the accompanying schedule of assets (held at end of year) as of December 31, 2019, has been subjected to audit procedures performed in conjunction with the audit of the Plan's financial statements. The supplemental schedule is the responsibility of the Plan's management. Our audit procedures included determining whether the supplemental schedule reconciles to the financial statements or the underlying accounting and other records, as applicable, and performing procedures to test the completeness and accuracy of the information presented in the supplemental schedule. In forming our opinion on the supplemental schedule, we evaluated whether the supplemental schedule, including its form and content, is presented in conformity with the Department of Labor's Rules and Regulations for Reporting and Disclosure under the *Employee Retirement Income Security Act of 1974*. In our opinion, the schedule of assets (held at end of year) as of December 31, 2019, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

BKD, LLP

/s/ BKD, LLP

We have served as the Plan's auditor since 2007.

Springfield, Missouri June 23, 2020

Federal Employer Identification Number: 44-0160260

STATEMENTS OF NET ASSETS AVAILABLE FOR BENEFITS

| | December 31, | | | | |
|--|-------------------|----|-------------|--|--|
| | 2019 | | 2018 | | |
| ASSETS | | | | | |
| Investments, at fair value | \$ 389,033,834 | \$ | 320,468,247 | | |
| Non-interest bearing cash | 16,734 | | 65 | | |
| Receivables | | | | | |
| Company contributions | 502,405 | | 1,378,499 | | |
| Participant contributions | 122,491 | | 112,336 | | |
| Investment income | 999,519 | | 1,116,737 | | |
| Notes receivable from participants | 6,006,433 | | 4,735,476 | | |
| Total receivables | 7,630,848 | | 7,343,048 | | |
| Total assets | 396,681,416 | | 327,811,360 | | |
| LIABILITIES | | | | | |
| Due to broker for securities purchased | 16,726 | | 53 | | |
| Fees payable | 36,250 | | | | |
| Refund of excess contributions | 2,306 | | 1,066 | | |
| Total liabilities | 55,282 | | 1,119 | | |
| NET ASSETS AVAILABLE FOR BENEFITS | \$ 396,626,134 | \$ | 327,810,241 | | |

The accompanying notes are an integral part of these financial statements.

STATEMENTS OF CHANGES IN NET ASSETS AVAILABLE FOR BENEFITS

| | Year Ended December 31, | | | |
|---|-------------------------|-------------|----|-------------|
| | | 2019 | | 2018 |
| dditions | | | | |
| Investment income | | | | |
| Net appreciation (depreciation) in value of investments | \$ | 82,100,529 | \$ | (13,422,049 |
| Dividends and interest | | 8,572,943 | | 3,137,238 |
| Other | | 35,760 | | 13,636 |
| Net investment income (loss) | | 90,709,232 | | (10,271,175 |
| Interest income on notes receivable from participants | | 298,103 | | 219,214 |
| Contributions | | | | |
| Participant | | 15,041,501 | | 10,756,638 |
| Company | | 6,574,711 | | 2,252,389 |
| Rollovers and other | | 1,774,971 | | 1,261,234 |
| Total contributions | | 23,391,183 | | 14,270,261 |
| Transfers from Leggett & Platt, Incorporated | | | | |
| Stock Bonus Plan, pre-merger | | — | | 574 |
| Transfers from merged plan | | — | | 139,872,796 |
| Total transfers | | — | | 139,873,370 |
| Net additions | | 114,398,518 | | 144,091,670 |
| eductions | | | | |
| Benefit payments | | 44,991,739 | | 17,267,788 |
| Administrative fees | | 590,886 | | 316,953 |
| Total deductions | | 45,582,625 | | 17,584,741 |
| et increase | | 68,815,893 | | 126,506,929 |
| ET ASSETS AVAILABLE FOR BENEFITS | | | | |
| BEGINNING OF YEAR | | 327,810,241 | | 201,303,312 |
| END OF YEAR | \$ | 396,626,134 | \$ | 327,810,241 |

The accompanying notes are an integral part of these financial statements.

NOTES TO FINANCIAL STATEMENTS December 31, 2019 and 2018

NOTE A – DESCRIPTION OF PLAN

The following description of the Leggett & Platt, Incorporated (L&P or the Company) 401(k) Plan and Trust Agreement (Plan) provides only general information. Participants should refer to the <u>Plan document</u> for a more complete description of the Plan's provisions, which is available from the Plan Administrator.

<u>General</u>

The Plan is a defined contribution plan covering employees who meet eligibility requirements. It is subject to the provisions of the Employee Retirement Income Security Act of 1974 (ERISA). On December 31, 2018, concurrent with a restatement of the Plan, the L&P Stock Bonus Plan merged into the Plan. L&P common stock was added as an investment option, effective January 1, 2019.

Eligibility of Employees

Employees of a L&P branch or subsidiary who are classified as full-time and have completed 90 days of service and bargaining unit employees who have negotiated inclusion into the Plan and are credited with 1,000 hours of service in the first twelve months of employment or in any calendar year covered by the Plan are considered eligible for participation. If a previously ineligible employee changes employment status and, as a result, meets the above criteria, the employee may generally participate in the Plan as soon as administratively reasonable. Eligible employees may participate beginning on January, April, July and October 1 after meeting eligibility requirements or on any special entry date according to the participation agreement. Effective on January 1, 2020, the Plan was amended to remove the 1,000 hours of service requirement for part-time and temporary employees.

Contributions

Company contributions, including matching contributions, are made in accordance with the Plan document or at the discretion of the employer. When other benefit plans are consolidated into this Plan, participating subsidiaries or affiliates have the option of making no contributions or matching 20%, 25%, 40% or 50% of employee contributions, limited by 6% of eligible employee compensation. Company discretionary contributions will be allocated based on each participant's eligible contributions in proportion to total eligible employee contributions or based on each participant's total pay.

Employees may elect to voluntarily contribute any whole percentage of eligible compensation, limited by annual Internal Revenue Service (IRS) contribution limits and any applicable Plan limits. Employee rollover contributions are also permitted. Participants direct the investment of all contributions into various investment options offered by the Plan. The Plan currently offers L&P common stock, mutual funds and common trust funds as investment options for participants.

The Plan allows Roth contributions. These contributions are made on an after-tax basis subject to the rules contained in the Internal Revenue Code (IRC).

The Plan also allows catch up contributions for participants age 50 and over. Catch up contributions are not eligible for a Company matching contribution.

Effective January 1, 2019, eligible employees who are not participating are enrolled at 1% with pre-tax contributions. Effective January 1, 2020, employees who are contributing less than 6% will have their contributions increased by 1% annually until they are contributing 6%. Employees may opt out of enrollment and/or automatic increases.

Effective January 1, 2019, a participant may sell some or all existing shares of L&P common stock acquired through employee or Company contributions and invest the proceeds in the other investment options offered by the Plan. Prior to January 1, 2019, after completion of three years of service with 1,000 hours of service per year, participants could also diversify the investment of some or all of the shares acquired through Company contributions.

If participants elect to diversify their existing or future contributions or Company contributions, such contributions will be invested directly in the other investment options offered by the Plan, rather than in L&P common stock.

NOTES TO FINANCIAL STATEMENTS December 31, 2019 and 2018

NOTE A - DESCRIPTION OF PLAN - CONTINUED

Participant Accounts

Each participant's account is credited with the participant's contributions and allocations of the Company's contributions and Plan earnings and is charged with an allocation of administrative expenses. Allocations are based on participant earnings or account balances, as defined. The benefit to which a participant is entitled is the benefit that can be provided from the participant's vested account.

Retirement K

Retirement K participants receive employer matching contributions ranging from 20% to 80% based on their age, limited by 6% of eligible employee compensation. An employee was eligible to be a Retirement K participant if on December 31, 2006 he or she was an active participant in the L&P Retirement Plan and on or after April 1, 2007, he or she was a participant in this Plan.

Participants in the Hanes Companies, Inc. Retirement Savings Plan II (Hanes Plan) are allowed to contribute to the Plan under the Retirement K provision. Hanes Plan participants can also continue to contribute to the Hanes Plan, subject to contribution limits prescribed by the IRS.

Vesting and Distributions

Participants are always 100% vested in their employee contributions, rollover accounts and qualified non-elective contributions (QNECs). A participant's prior plan Company matching contribution account and prior plan Company profit sharing account merged into this Plan shall continue to vest in accordance with the vesting schedule set forth in the prior plan. In addition, Company contributions are not vested until three years of service with 1,000 hours completed, at which time, they will become 100% vested. A participant's entire account balance will become fully vested at normal retirement age or termination due to disability or death. A participant's non-vested account balance will be forfeited at the time of distribution of the vested account balance. The forfeitures will be used to restore accounts, pay Plan fees and expenses, and offset Company matching contributions and/or Company discretionary matching contributions, as directed by the Plan Administrative Committee. At December 31, 2019 and 2018, forfeited non-vested accounts totaled \$48,828 and \$832, respectively. These accounts will be used to offset future employer contributions. Also, in 2019 and 2018, Company contributions were offset by \$13,874 and \$8,435, respectively from forfeited non-vested accounts.

Upon termination of employment for other reasons, participants are entitled to receive the full value of their account representing participant contributions and the vested portion of their account representing Company contributions. For participants with vested balances of \$1,000 or less, unless the participant elects to roll over the balance to an individual retirement account or another qualified retirement plan, upon separation of employment, the Plan will automatically process a distribution of the participant's account. If the vested balance is greater than \$1,000 but less than \$5,000, the balance will be rolled over into a qualified Individual Retirement Account (IRA), unless the participant elects direct distribution or other eligible direct rollover. The IRA program is offered through Millennium in 2019 and 2018, serving as custodian of the program's assets. Participant reaches age 70½ or until a distribution or rollover is elected. In-service withdrawals are allowed by participants after reaching age 59½. In-service hardship withdrawals are also allowed by participants prior to reaching age 59½, provided they meet the hardship withdrawal requirements set forth by the Plan.

Plan Trustee

Wells Fargo Bank, N.A., the sole trustee of the Plan, holds all plan assets, executes all of the investment transactions, and maintains the financial records relating to the trust and makes all benefit payments as directed by the Plan Administrative Committee. On July 1, 2019, Principal Financial Group acquired the Institutional Retirement & Trust business of Wells Fargo & Company, parent company of Wells Fargo Bank, N.A.



NOTES TO FINANCIAL STATEMENTS December 31, 2019 and 2018

NOTE A - DESCRIPTION OF PLAN - CONTINUED

Notes Receivable from Participants

Notes receivable from participants (loans) are measured at their unpaid principal balance plus any accrued but unpaid interest. A loan is considered to be in default if a participant, active or terminated, fails to make all or part of a required loan repayment by the end of the calendar quarter which follows the calendar quarter in which the repayment is due. Loan balances in default will be treated as outstanding for purposes of determining any future loan amounts. In the event of default, the outstanding balance of the loan, including accrued interest, will be treated as a deemed distribution subject to federal income tax. Participants may borrow from any of their vested participant accounts up to a maximum equal to the lesser of \$50,000 (reduced by their highest outstanding loan balance during the twelve months immediately preceding the loan) or 50% of their vested account balance. The minimum loan amount is \$500, and the interest rate will be set at the Prime Rate as quoted in the Wall Street Journal on the day the loan is processed, plus 1%. The maximum number of loans that may be outstanding at any one time is two, one for any reason and one to acquire a principal residence. If an employer is sold and therefore ceases to be a related company, the Administrative Committee may, at its sole discretion, permit each participant whose employment with all related companies terminates to transfer all loans outstanding to a retirement plan maintained by the purchaser of that employer.

Administrative Expenses

Administrative expenses are paid by both L&P and the Plan. Any L&P paid expenses are not reflected in the financial statements of the Plan. For both 2019 and 2018, no forfeitures were used to pay administrative expenses.

Plan Termination

Although it has not expressed any intent to do so, L&P has the right, by action of its Board of Directors, to terminate the Plan at any time. In the event of termination, participants will become 100% vested in their accounts.

NOTE B - SUMMARY OF ACCOUNTING POLICIES

Basis of Accounting

The accompanying financial statements have been prepared on the accrual basis of accounting, except for benefit payments, which are recorded when paid.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements. Actual results could differ materially from those estimates.

Investments and Income Recognition

The fair value of the common trust funds, Wells Fargo Enhanced Stock Market Fund N and Wells Fargo Stable Return Fund N are valued at net asset value (NAV) as a practical expedient. As of December 31, 2019 and 2018, there were no unfunded commitments or restrictions on redemptions.

The fair value of mutual fund and common stock investments is based upon quoted market prices as of the close of business on the last day of the year. These are classified within Level 1 of the valuation hierarchy as the quoted price is in an active market. See *Note* C for further information regarding the valuation hierarchy.

Purchases and sales of investments are recorded on a trade-date basis. Interest income is recorded on the accrual basis. Dividends are recorded on the ex-dividend date. Net appreciation (depreciation) includes the Plan's gains and losses on investments bought and sold as well as held during the year.



NOTES TO FINANCIAL STATEMENTS December 31, 2019 and 2018

NOTE B - SUMMARY OF ACCOUNTING POLICIES - CONTINUED

Investment Contracts

The Wells Fargo Stable Return Fund N invests all assets in Wells Fargo Stable Return Fund G (Fund G), a collective trust fund sponsored by the trustee. The Fund G is a fully benefit-responsive fund which seeks to provide investors with a moderate level of stable income without principal volatility. The primary underlying investments held by the Fund G are guaranteed investment contracts. An investment in Fund G results in the issuance of a given number of participation units. Wells Fargo Bank, N.A., the manager of the fund, determines the purchase price and redemption price of the units, which is generally equal to the total value of each asset held by the fund, less any liabilities, divided by the total number of units outstanding at the valuation date. Redemptions of units are redeemed at the Unit Value at contract value. As a benefit-responsive fund, this fund generally permits plan participant redemptions daily. As of December 31, 2019 and 2018, there were no unfunded commitments or restrictions on redemptions.

Plan Tax Status

The Plan obtained its latest determination letter on March 16, 2017, in which the Internal Revenue Service (IRS) stated that the Plan, as then designed, was in compliance with the applicable requirements of the Internal Revenue Code (IRC) and therefore, not subject to tax. The Plan has been amended and restated since receiving the determination letter. However, L&P believes the Plan is currently designed and being operated in compliance with the applicable requirements of the IRC and conforms to the requirements of ERISA.

NOTE C – FAIR VALUE MEASUREMENTS

ASC Topic 820, *Fair Value Measurements*, specifies a fair value hierarchy and defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The primary area in which the Plan utilizes fair value measurements is valuing the Plan's investments. See *Note B* for discussions of the methodologies and assumptions used to determine the fair value of the Plan's investments. There have been no significant changes in the valuation techniques during the year ended December 31, 2019. The standard describes three levels of inputs that may be used to measure fair value:

- Level 1: Quoted prices for identical assets or liabilities in active markets.
- Level 2: Other significant inputs observable either directly or indirectly (including quoted market prices for similar securities, interest rates, yield curves, credit risk, etc.)
- Level 3: Unobservable inputs that are not corroborated by market data.

The following tables set forth by level, within the fair value hierarchy, the Plan's investment assets at fair value as of December 31, 2019 and 2018.

| | | December 31, 2019 Fair Value Measurements Using | | | | | | |
|--|-------------------|--|---|-----------|---------------------------|--------|------------------------------|--|
| | | • | ed Prices in Active kets for Identical Assets | 0 | cant Other able Inputs | Signif | icant Unobservable Inputs | |
| | Fair Value | | (Level 1) | (Level 2) | | | (Level 3) | |
| Mutual funds | \$ 212,817,920 | \$ | 212,817,920 | \$ | _ | \$ | | |
| Common stock | 126,640,709 | | 126,640,709 | | | | | |
| Investments measured at NAV ^(a) | 49,575,205 | | | | | | _ | |
| Investments at fair value | \$ 389,033,834 | \$ | 339,458,629 | \$ | | \$ | _ | |



NOTES TO FINANCIAL STATEMENTS December 31, 2019 and 2018

NOTE C – FAIR VALUE MEASUREMENTS – CONTINUED

| | | December 31, 2018 | | | | | |
|--|-------------------|--------------------------|--|------------|----------------------------|-------|-------------------------------|
| | | | Fa | ir Value M | easurements U | Using | |
| | | • | ed Prices in Active rkets for Identical Assets | Observ | icant Other able Inputs | Signi | ficant Unobservable Inputs |
| | Fair Value | | (Level 1) | (Level 2) | | | (Level 3) |
| Mutual funds | \$ 170,175,074 | \$ | 170,175,074 | \$ | _ | \$ | — |
| Common stock | 102,610,419 | | 102,610,419 | | — | | — |
| Investments measured at NAV ^(a) | 47,682,754 | | — | | | | — |
| Investments at fair value | \$ 320,468,247 | \$ | 272,785,493 | \$ | _ | \$ | |

(a) In accordance with Subtopic 820-10, certain investments that were measured at NAV per share (or its equivalent) have not been classified in the fair value hierarchy. The fair value amounts presented in this table are intended to permit reconciliation of the fair value hierarchy to the line items presented in the Statements of Net Assets Available for Benefits.

NOTE D - PARTIES-IN-INTEREST TRANSACTIONS

Party-in-interest transactions include those fiduciaries, any person who provides services to the Plan, an employer whose employees are covered by the Plan, a person who owns 50% or more of such an employer, or relatives of such persons. Expenses paid to parties-in-interest aggregated \$476,920 and \$266,225 for December 31, 2019 and 2018, respectively. The vast majority of parties-in-interest fees are paid to Wells Fargo Bank, N.A. The Company provides certain administrative services at no cost to the Plan.

The following table sets forth assets associated with parties-in-interest as of December 31, 2019 and 2018:

| | December 31, | | | | |
|--|------------------|----|-------------|--|--|
| | 2019 | | 2018 | | |
| Wells Fargo Bank, N.A. | \$ 49,575,205 | \$ | 47,682,754 | | |
| Leggett and Platt, Incorporated (2,491,456 and 2,906,326 shares, respectively) | 126,640,709 | | 102,610,419 | | |

Notes receivable from participants were \$6,006,433 and \$4,735,476 at December 31, 2019 and 2018, respectively.

These transactions are allowable party-in-interest transactions under Section 408(b) (8) of ERISA and the regulations promulgated thereunder.

NOTES TO FINANCIAL STATEMENTS December 31, 2019 and 2018

NOTE E – PLAN MERGERS

In an effort to consolidate its benefit plans, the Company transferred assets into the Plan from another plan. A summary of the transferred net assets available for benefits, including participant loans, which were merged into the Plan during 2018 are as follows:

| Merger Date Merged Plan | | Amount | | | |
|-------------------------|--|--------|-------------|--|--|
| December 31, 2018 | Leggett & Platt, Incorporated Stock Bonus Plan | \$ | 139,872,796 | | |

At December 31, 2018, the L&P Stock Bonus Plan included nonparticipant-directed investments consisting of L&P stock of approximately \$30,000. Effective January 1, 2019, all funds are participant directed. There were no mergers during 2019.

NOTE F – RECONCILIATION OF FINANCIAL STATEMENTS TO FORM 5500

The following is a reconciliation of net assets available for benefits according to the financial statements to Form 5500:

| | December 31, | | | |
|--|-------------------|----|-------------|--|
| | 2019 | | 2018 | |
| Net assets available for benefits per the financial statements | \$ 396,626,134 | \$ | 327,810,241 | |
| Notes receivable from participants deemed distributed, end of year | (213,443) | | (242,096) | |
| Amounts allocated to excess contributions | 2,306 | | 1,066 | |
| Net assets available for benefits per Form 5500 | \$ 396,414,997 | \$ | 327,569,211 | |

The following is a reconciliation of contributions made to the Plan according to the financial statements to Form 5500:

| | December 31, | | | |
|---|------------------|--|----|------------|
| | 2019 | | | 2018 |
| Contributions made to the Plan per the financial statements | \$ 23,391,183 | | \$ | 14,270,261 |
| Amounts allocated to excess contributions | 2,306 | | | 1,066 |
| Contributions made to the Plan per Form 5500 | \$ 23,393,489 | | \$ | 14,271,327 |

The following is a reconciliation of benefit payments paid to the participants according to the financial statements to Form 5500:

| | December 31, | | | |
|--|--------------|------------|----|------------|
| | | 2019 | | 2018 |
| Benefit payments paid to the participants per the financial statements | \$ | 44,991,739 | \$ | 17,267,788 |
| Notes receivable from participants deemed distributed, beginning of year | | (242,096) | | (210,699) |
| Notes receivable from participants deemed distributed, end of year | | 213,443 | | 242,096 |
| Amounts allocated to excess contributions | | 1,066 | | 80,783 |
| Benefit payments paid to the participants per Form 5500 | \$ | 44,964,152 | \$ | 17,379,968 |

NOTES TO FINANCIAL STATEMENTS December 31, 2019 and 2018

NOTE G - RISKS, UNCERTAINTIES AND SUBSEQUENT EVENTS

In March 2020, the World Health Organization categorized Coronavirus Disease 2019 (COVID-19) as a pandemic. The COVID-19 pandemic has resulted in economic uncertainty and extreme volatility in financial markets, and may continue to affect the value of Plan assets. The duration of COVID-19 is uncertain and the ultimate financial impact on the Plan is difficult to assess or predict.

On March 27, 2020, Congress passed the Coronavirus Aid, Relief, and Economic Security Act (CARES Act). The Plan was operationally amended to implement certain changes provided for under the CARES Act including allowing certain eligible individuals to a) receive COVID-19-related distributions; b) delay certain participant note repayments for up to one year; and c) temporarily suspend required minimum distributions.

The Plan invests in various investment securities. In addition to the risks associated with COVID-19 discussed above, investment securities are also exposed to market, credit, and interest rate risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially adversely affect the participants' account balances and the amounts reported in the Statements of Net Assets Available for Benefits. The financial statements have been prepared using values and information currently available to the Plan.

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SUPPLEMENTAL SCHEDULE

Leggett & Platt, Incorporated 401(k) Plan and Trust Agreement EIN 44-0324630 PN 025

SCHEDULE H, LINE 4i - SCHEDULE OF ASSETS (HELD AT END OF YEAR) December 31, 2019

| (a) | (b) Identity of Issuer | (c) Description of Investment | (e) Curre | ent Value(1) |
|-----|-------------------------------|--|-----------|--------------|
| * | Leggett & Platt, Incorporated | Common stock | \$ | 126,640,709 |
| | Vanguard | Vanguard Instl Target Retirement 2025 - Inst | | 28,000,203 |
| | Vanguard | Vanguard Growth Index Fund - Inst | | 25,144,878 |
| * | Wells Fargo | Wells Fargo Enhanced Stock Market Fund N | | 24,819,240 |
| * | Wells Fargo | Wells Fargo Stable Return Fund N | | 24,755,965 |
| | Dodge & Cox | Dodge & Cox Stock Fund | | 19,516,102 |
| | Vanguard | Vanguard S&P Mid Cap 400 Index - Inst | | 19,219,911 |
| | Vanguard | Vanguard Instl Target Retirement 2020 - Inst | | 18,967,118 |
| | Vanguard | Vanguard Instl Target Retirement 2030 - Inst | | 18,536,783 |
| | Vanguard | Vanguard Small Cap Index - Inst | | 13,177,998 |
| | Vanguard | Vanguard Instl Target Retirement 2035 - Inst | | 13,164,844 |
| | Vanguard | Vanguard FTSE All World - Inst | | 12,119,252 |
| | Vanguard | Vanguard Instl Target Retirement 2040 - Inst | | 10,141,507 |
| | Baird | Baird Core Bond Fund | | 10,067,007 |
| | Vanguard | Vanguard Instl Target Retirement 2015 - Inst | | 8,441,652 |
| | Vanguard | Vanguard Instl Target Retirement 2045 - Inst | | 6,629,278 |
| | Vanguard | Vanguard Instl Target Retirement Inc - Inst | | 3,602,992 |
| | Vanguard | Vanguard Instl Target Retirement 2050 - Inst | | 3,482,122 |
| | Vanguard | Vanguard Instl Target Retirement 2055 - Inst | | 1,981,516 |
| | Vanguard | Vanguard Instl Target Retirement 2060 - Inst | | 597,553 |
| | Vanguard | Vanguard Instl Target Retirement 2065 - Inst | | 27,204 |
| *^ | Various Participants | Notes receivable from participants with interest rates set at prime plus 1% (4.25% - 11.50%) | | 5,792,990 |
| | Total investments | | \$ | 394,826,824 |

See Note B of Notes to Financial Statements regarding the valuation of assets. Investments in assets of parties-in-interest to the Plan. Net of \$213,443 of cumulative deemed loan distributions. (1)

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Exhibit List.

EXHIBIT INDEX

Exhibit No.

Consent of BKD, LLP

Document Description

SIGNATURES

The Plan. Pursuant to the requirements of the Securities Exchange Act of 1934, the trustees (or other persons who administer the employee benefit plan) have duly caused this annual report to be signed on its behalf by the undersigned hereunto duly authorized.

LEGGETT & PLATT, INCORPORATED 401(k) PLAN AND TRUST AGREEMENT

Date: June 23, 2020

By: /s/ Benjamin M. Burns

Benjamin M. Burns Vice President - Business Support Services and Plan Administrative Committee Chair

Consent of Independent Registered Public Accounting Firm

We consent to the incorporation by reference in the Registration Statement (Form S-8, No. 333-228189) pertaining to the Leggett & Platt, Incorporated 401(k) Plan and Trust Agreement of our report dated June 23, 2020, on our audit of the financial statements and financial statement schedule of the Leggett & Platt, Incorporated 401(k) Plan and Trust Agreement as of and for the years ended December 31, 2019 and 2018, and for the supplemental information listed in the table of contents as of December 31, 2019, which report is included in this Annual Report (Form 11-K).

/s/ \boldsymbol{BKD} , \boldsymbol{LLP}

BKD, LLP

Springfield, Missouri June 23, 2020