

---

---

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

---

**SCHEDULE 14A**

**Proxy Statement Pursuant to Section 14(a) of the  
Securities Exchange Act of 1934  
(Amendment No.)**

---

Filed by the Registrant

Filed by a Party other than the Registrant

Check the appropriate box:

- Preliminary Proxy Statement
- Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))**
- Definitive Proxy Statement
- Definitive Additional Materials
- Soliciting Material under §240.14a-12

**Leggett & Platt, Incorporated**

(Name of Registrant as Specified In Its Charter)

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

Payment of Filing Fee (Check all boxes that apply):

- No fee required
  - Fee paid previously with preliminary materials
  - Fee computed on table in exhibit required by Item 25(b) per Exchange Act Rules 14a-6(i)(1) and 0-11
- 
-

# Your Vote Counts!

**LEGGETT & PLATT, INCORPORATED**

2024 Annual Meeting

Vote by May 07, 2024

11:59 PM ET

Leggett & Platt, Incorporated  
No.1 Leggett Road  
Carthage, MO 64836



## You invested in LEGGETT & PLATT, INCORPORATED and it's time to vote!

You have the right to vote on proposals being presented at the Annual Meeting. **This is an important notice regarding the availability of proxy material for the shareholder meeting to be held on May 08, 2024.**

### Get informed before you vote

View the Notice & Proxy Statement, Annual Report/10K online OR you can receive a free paper or email copy of the material(s) by requesting prior to April 24, 2024. If you would like to request a copy of the material(s) for this and/or future shareholder meetings, you may (1) visit [www.ProxyVote.com](http://www.ProxyVote.com), (2) call 1-800-579-1639 or (3) send an email to [sendmaterial@proxyvote.com](mailto:sendmaterial@proxyvote.com). If sending an email, please include your control number (indicated below) in the subject line. Unless requested, you will not otherwise receive a paper or email copy.



For complete information and to vote, visit [www.ProxyVote.com](http://www.ProxyVote.com)

Control #

#### Smartphone users

Point your camera here and  
vote without entering a  
control number



#### Vote in Person at the Meeting\*

May 08, 2024

10:00 AM CST

Virtual Meeting Only

\* If you choose to vote these shares in person at the meeting, you must request a "legal proxy." To do so, please follow the instructions at [www.ProxyVote.com](http://www.ProxyVote.com) or request a paper copy of the materials, which will contain the appropriate instructions. Please check the meeting materials for any special requirements for meeting attendance.

## THIS IS NOT A VOTABLE BALLOT

This is an overview of the proposals being presented at the upcoming shareholder meeting. Please follow the instructions on the reverse side to vote these important matters.

**LEGGETT & PLATT, INCORPORATED**  
2024 Annual Meeting  
Vote by May 07, 2024  
11:59 PM ET

Voting Items	Board Recommends
1. Election of Directors <b>Nominees:</b>	
1A Angela Barbee	✔ For
1B Mark A. Blinn	✔ For
1C Robert E. Brunner	✔ For
1D Mary Campbell	✔ For
1E J. Mitchell Dolloff	✔ For
1F Manuel A. Fernandez	✔ For
1G Karl G. Glassman	✔ For
1H Joseph W. McClanathan	✔ For
1I Srikanth Padmanabhan	✔ For
1J Jai Shah	✔ For
1K Phoebe A. Wood	✔ For
2 Ratification of the selection of PricewaterhouseCoopers LLP as the Company's independent registered public accounting firm for the year ending December 31, 2024.	✔ For
3 An advisory vote to approve named executive officer compensation as described in the Company's proxy statement.	✔ For
4 Approval of the amendment and restatement of the Flexible Stock Plan.	✔ For

**NOTE:** Such other business as may properly come before the meeting or any adjournment thereof.